



Working Agenda
Subject to Change

Monday, May 13, 2024

- 2:00 PM – **ACI-NA Construction & Project Delivery Working Group**
- 3:30 PM (All ACI-NA Members and Associate Members welcome)
- 4:00 PM – **ACC Finance & Project Delivery Committee**
- 5:15 PM (Open to ACC Members and non-members from private industry)

Tuesday, May 14, 2024

- 7:30 AM – **Registration**
- 4:00 PM

- 7:30 AM – **Networking Breakfast**
- 8:30 AM

- 8:30 AM – **Summit Welcome**
- 8:40 AM

- 8:40 AM – **Overview of Airport Project Delivery Systems—Introduction and Level Setting**
- 9:00 AM

We'll open the Summit with a short introductory session regarding the current landscape of project delivery methods, their key characteristics, and how airports have been using them for their capital projects, based on the joint ACI-NA/ACC/AGC *Airport Owners' Guide to Project Delivery Systems*, published in 2022.

Co-presenters:

Steve Riano, Aviation Division Manager, Bechtel Corporation

Chris Oswald, Senior Vice President, Safety & Regulatory Affairs, ACI-NA

9:00 AM – **Alternative Delivery Methods and Federal Requirements—Making it Work**
10:15 AM

In the U.S., airport operators have been fortunate to have federal grant programs—including the long-standing Airport Improvement Program (AIP) and more recent Airport Terminal (ATP) and Airport Infrastructure Grant (AIG) programs—to provide funding for critical airport infrastructure. In this session, we'll discuss key considerations associated with utilizing project delivery methods other than design-bid-build for projects that receive federal financial assistance.

Moderator:

Joan Zatopek, Aviation Planning & Development Manager, Port of Oakland

Speakers:

Rich Kula, Manager, Airport Planning & Programming Branch, FAA Great Lakes Region

Kay Ryder, Manager, AIP Finance Branch, FAA

D'Lorah Small, Manager, Airport Design & Construction Branch, FAA

Arthur Simonson, Managing Director-Project Finance and Consulting, CohnReznick

10:15 AM – **Morning Networking Break**
10:45 AM

10:45 AM – **Becoming an Owner, Designer, or Contractor of Choice**
12:00 PM

With hundreds of billions of dollars available for transportation infrastructure at this time, competition is fierce. Airport sponsors are striving to attract the best designers and builders for their capital programs, while companies are attempting to position themselves for once-in-a-lifetime projects. This session will explore strategies throughout the procurement and construction process that will ensure success for all parties.

Moderator:

Linda Konrath, Partner & Advisory Lead, HKA

Speakers:

Chris George, San Diego County Regional Airport Authority

Jim Newland, Partner, Seyfarth Shaw

Dwight Pullen, Senior Vice President & Global Aviation Leader, AECOM

Iana Tassada Stuart, Vice President, JE Dunn

12:00 PM – **Networking Lunch**
1:15 PM

1:15 PM – **The Ever-Evolving Roles of Airlines and Tenants in Project Delivery**
2:30 PM

At most airports, airlines and other key tenants have important roles to play in capital project delivery. At a minimum, these stakeholders have equities in facility design, maintenance of operations during construction, and financial impacts. However, in many cases, airlines and tenants have direct or shared responsibilities for project delivery—be it in an exclusively-leased or owned facility or through agreements with the airport owner. In this session we'll address how airlines and other tenants participate in airport project delivery as well as ways in which this engagement can make projects more successful.

Moderator:

Patrick Wilcox, Senior Project Manager, Swinerton

Speakers:

Josh Blum, Vice President, Global Real Estate & Concessions, Hertz Corporation

John Gutierrez, Corporate Facilities Project Manager II, Southwest Airlines

Dan Lapinski, Managing Director-Airline Interface Services, AvAirPros

2:30 PM – **Afternoon Networking Break**
3:00 PM

3:00 PM – **Meeting Our Shared Workforce Challenges—Capacity and Capability**
4:15 PM **Building in the 2020s**

Finding capable designers, engineers, program managers, and contractors has always been a challenge for airport operators. Many of these challenges have been exacerbated in the post-pandemic era, as experienced industry professionals have reached retirement age or have moved into other industries. In this session, we'll discuss how airports and their project delivery teams are responding to these challenges and building their project delivery capacity for their next generation of capital projects.

Moderator:

Corinne Reynolds, Senior Project Manager, Cincinnati/Northern Kentucky International (CVG) Airport Authority

Speakers:

Paul Blue, Partner, Paslay Group

David Steele, Principal Architect, Muller & Muller

Simeon Terry, Vice President of Diversity Affairs, Austin Industries

Thyatiria Towns, Deputy Commissioner of Workforce and Intergovernmental Affairs, Chicago Department of Aviation

4:15 PM – **Digital Twins and Airport Construction**

5:15 PM

At last year's Summit, we introduced the topic of digital twins and how these digital representations of airport facilities can be used to facilitate airport design, construction, facility activation. We'll be continuing this conversation this year, with a focus on digital twin use cases that have the greatest value to airport operators and their design and construction partners.

Moderator::

Diego Rincon, Vice President, Parsons Corporation

Speakers:

Geoffrey Ax, Principal/Senior Architect, Populous

Nate Fuller, Founder, Director, Placer Solutions

John Kasuda, Head of Airports and Vertiports, Siemens AG

Tim Ultee, Principal GIS Specialist & Project Manager, Parsons Corporation

5:15 PM – **Welcome Reception**

6:30 PM

Wednesday, May 15, 2024

7:30 AM – **Registration**

12:00 PM

7:30 AM – **Networking Breakfast**

8:30 AM

8:30 AM – **Ready Project One: Operationalizing Today's Airport Projects Requires Advanced Planning, Collaboration and Technology – Welcome to the New World of Operations Enablement**

10:00 AM

Are you ready to hand over the keys? Airports across the country are undertaking record levels of terminal capacity and redevelopment programs that will significantly improve the passenger experience and tenant facilities. Planning should begin early in the project phases to ensure that new buildings and systems are ready to go. This session will explore case studies and tactics to ensure a seamless transition from the construction site to new facilities in operation through ORAT practices.

Moderators:

Ortez Gude, CEO and Co-Founder, Citri, Inc.

Raymond A. Melee, Global Aviation Sector Manager, Bechtel Corporation

Speakers:

Charles Goedken, Senior Manager-Activation and Operational Readiness, Port of Seattle

Jane Goslett, Principal, ARUP

Herbert Keffel, Head of Competence Center Operations and ORAT, MAI Group

Daniel Schoenberg, Senior Consultant, Southwest Airlines

Nick Scott, Managing Director, Planning & Strategy, United Airlines

10:00 AM – **Morning Networking Break**

10:30 AM

10:30 AM – **Airport Project Delivery Showcase**
12:00 PM We'll wrap up this year's Summit with a showcase of three airport development projects: Hollywood Burbank Airport's Replacement Terminal, Nashville International Airport's Terminal Lobby and International Arrivals Facility Expansion and O'Hare International Airport's Terminal 5 Expansion and Modernization.

Moderator:

Dan Molloy, Managing Director & Senior Vice President, Anser Advisory

Speakers:

O'Hare International Airport

Rob Hoxie, Chief Development Officer, Chicago Department of Aviation

Tim Morgan, Director of Aviation - Program Management, Ardmore Roderick

Jerome Murphy, Austin Power Partners

Nashville International Airport

Traci Holton, Vice President, New Horizon, Metropolitan Nashville Airport Authority

Terry Palmer, Senior Principal, Magnusson Klemencic Associates

Hollywood Burbank Airport

Stephanie Gunawan-Piraner, Director of Engineering and Maintenance, Hollywood Burbank Airport

Mike Duwel, Vice President, Holder Construction

Roger Johnson, Capital Programs Executive, Jacobs

Brent Kelly, Managing Principal/Aviation Sector Leader, Corgan

12:00 PM – **Grab and Go Lunches Available**
1:00 PM

12:30 PM – **Tour of Recent Projects at Chicago-O'Hare International Airport**
4:30 PM ACI-NA, ACC, and AGC are working with the Chicago Department of Aviation (CDA) to provide a tour of recent capital projects completed at Chicago-O'Hare International Airport. Bus transportation will be provided to CDAs offices for those participating, but participants staying in Chicago after the tour will be responsible for their transportation back to the LondonHouse Hotel.

The bus will depart from the LondonHouse at 12:30 pm CT.

We expect the tour to conclude no later than 4:30 pm CT, but advise those departing from O'Hare International Airport following the tour to make reservations no earlier than 5:45 pm CT to facilitate luggage pickup and transportation back to the terminal following the tour.

For those departing from Midway, we advise allowing an additional 80-90 minutes for transportation between O'Hare and Midway.

To RSVP for the tour, please go to <https://surveys.airportsCouncil.org/s3/ORD-Tour>. Signups will be handled on a first come, first accommodated basis.

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