



# ACI-NA Customer Experience Management and Passenger Amenities Survey December 2023

# About ACI-NA

---



Airports Council International-North America (ACI-NA) represents local, regional, and state governing bodies that own and operate commercial airports in the United States and Canada. ACI-NA member airports enplane more than 95 percent of the domestic and virtually all the international airline passenger and cargo traffic in North America. Approximately 380 aviation-related businesses are also members of ACI-NA, providing goods and services to airports. Collectively, U.S. airports support more than 11.5 million jobs and account for \$1.4 trillion in economic activity – or more than seven percent of the total U.S. GDP. Canadian airports support 405,000 jobs and contribute C\$35 billion to Canada’s GDP.

Learn more at [www.airportscouncil.org](http://www.airportscouncil.org).

# About the Survey

---

The 2023 ACI-NA Customer Experience Management and Passenger Amenities Survey is designed to assist airport customer service professionals in understanding industry-wide approaches to customer experience management best practices in the airport environment.

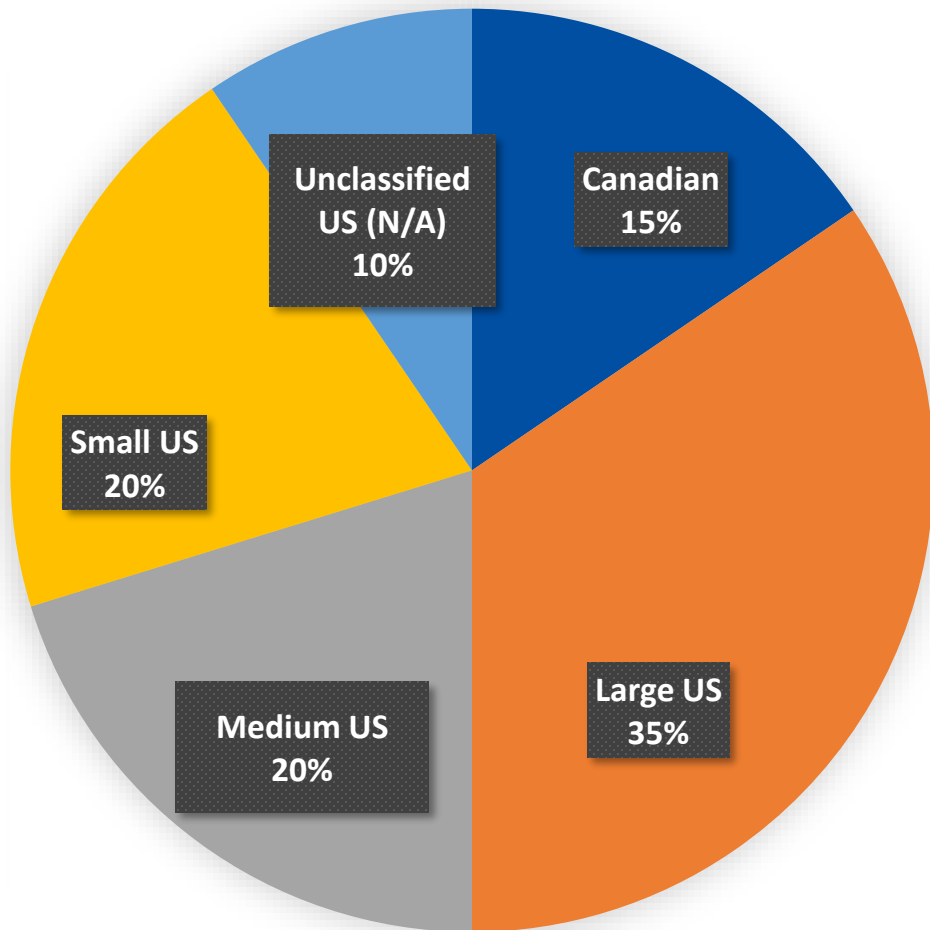
85 North American airports – accounting for more than 85.5 percent of North American passenger traffic – provided feedback for the 2023 survey.

# 85.5%

OF NORTH AMERICAN  
PASSENGER TRAFFIC



# Breakdown of Responding Airports



85 Airports

Canadian	13
Large US	29
Medium US	17
Small US	17
Unclassified US (N/A)	9

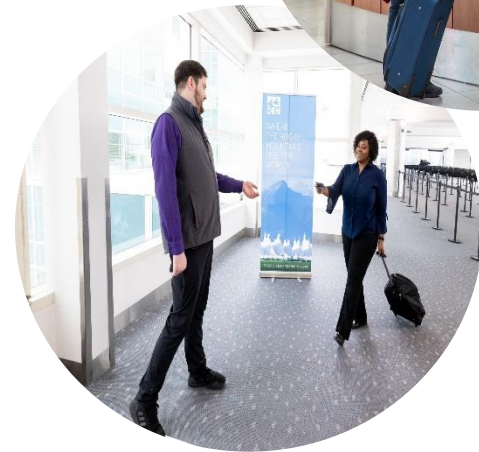


---

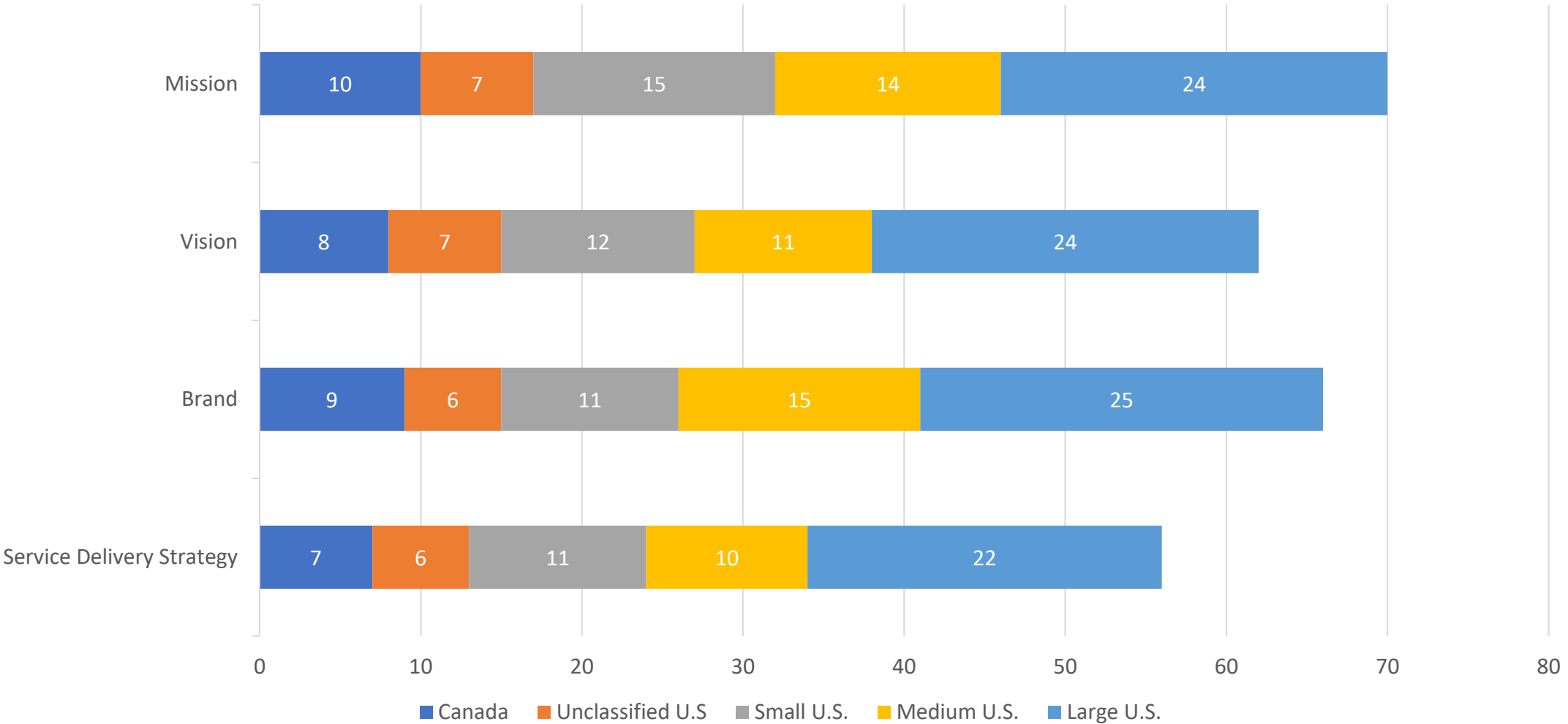
## Section 1:

# Strategic Approach to Customer Experience Management Airport Wide

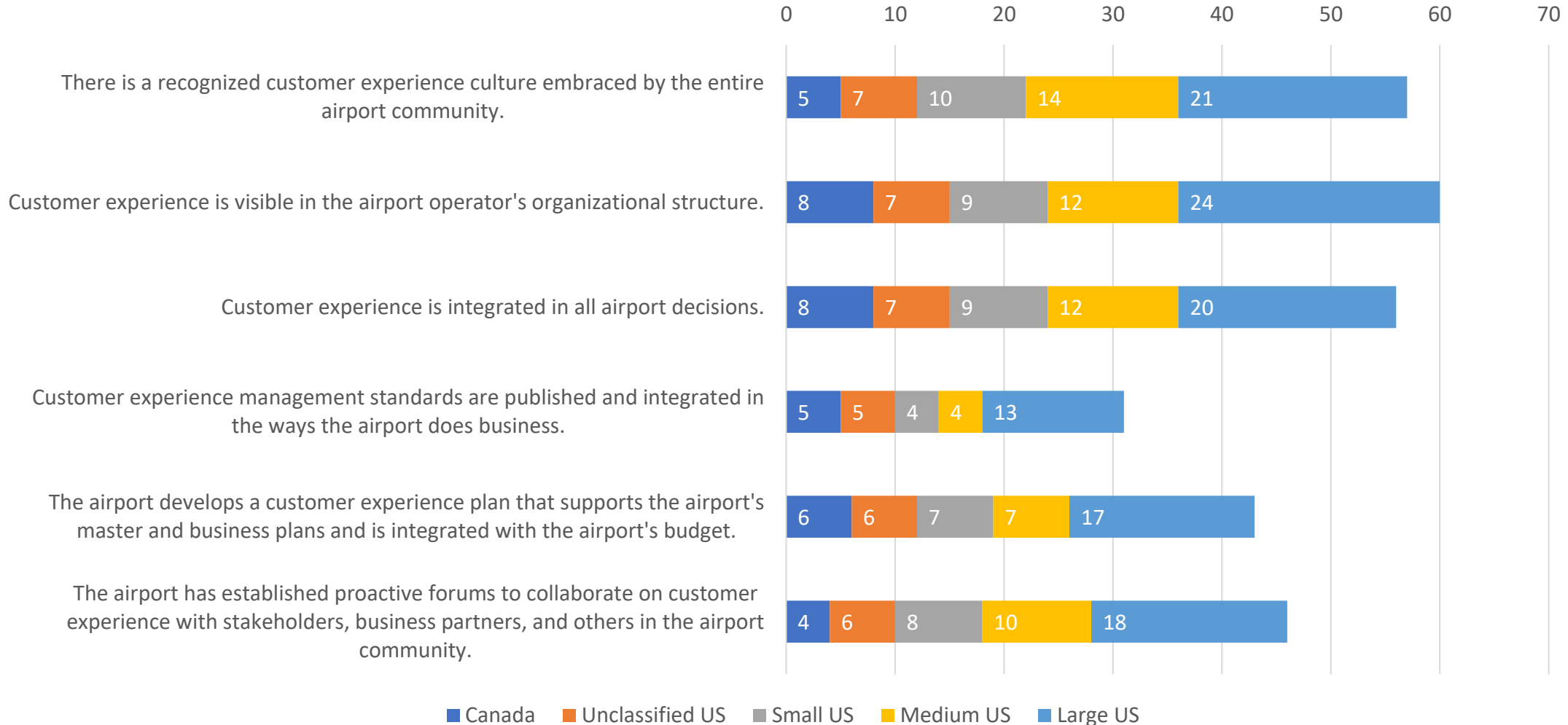
The ACI-NA Customer Experience Working Group developed nine core competencies and functions that are part of a strategic enterprise-wide approach to customer experience management. Each airport was asked to identify which of the nine core functions had been adopted by airport management.



# There is a customer experience emphasis within the following management approaches at your airport.

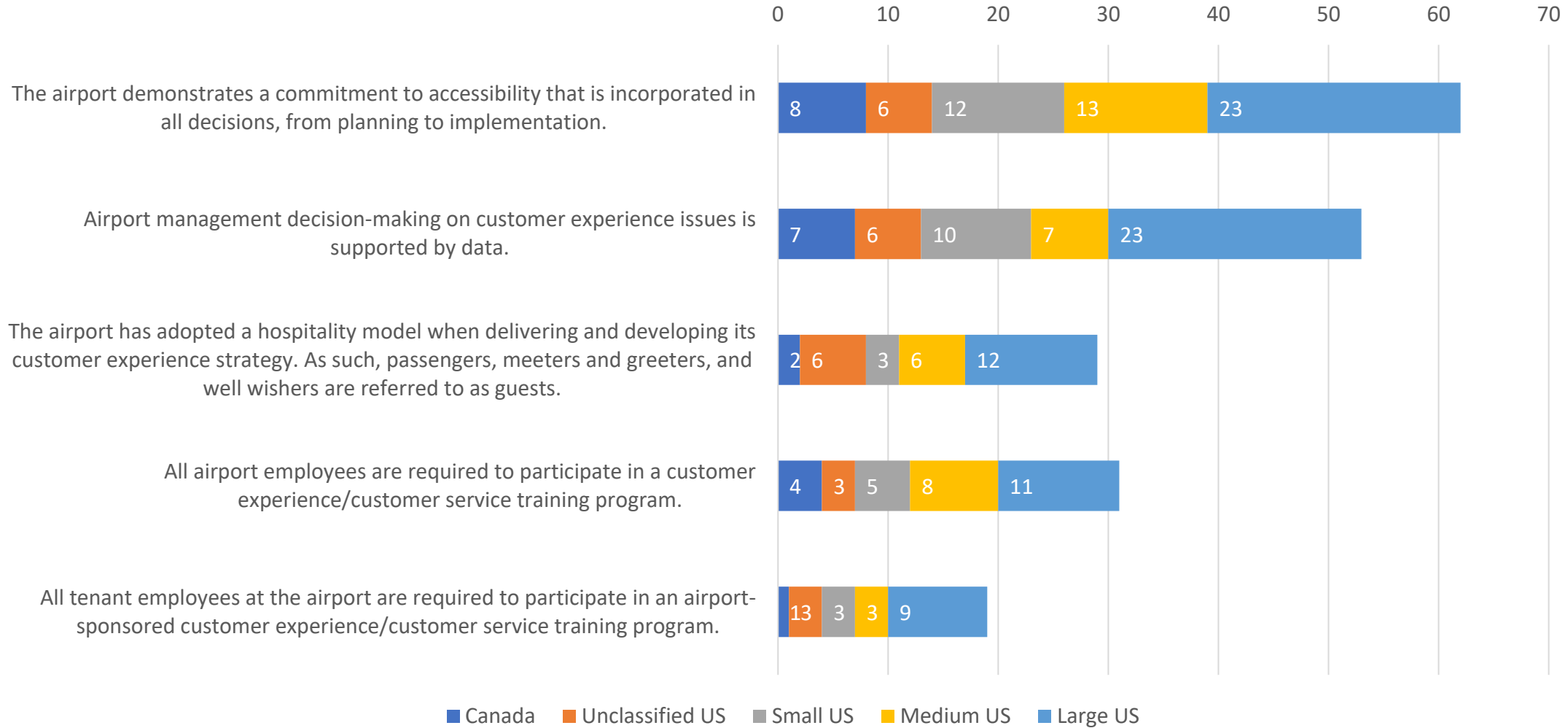


# Describe your airport's approach to customer experience management airport-wide.

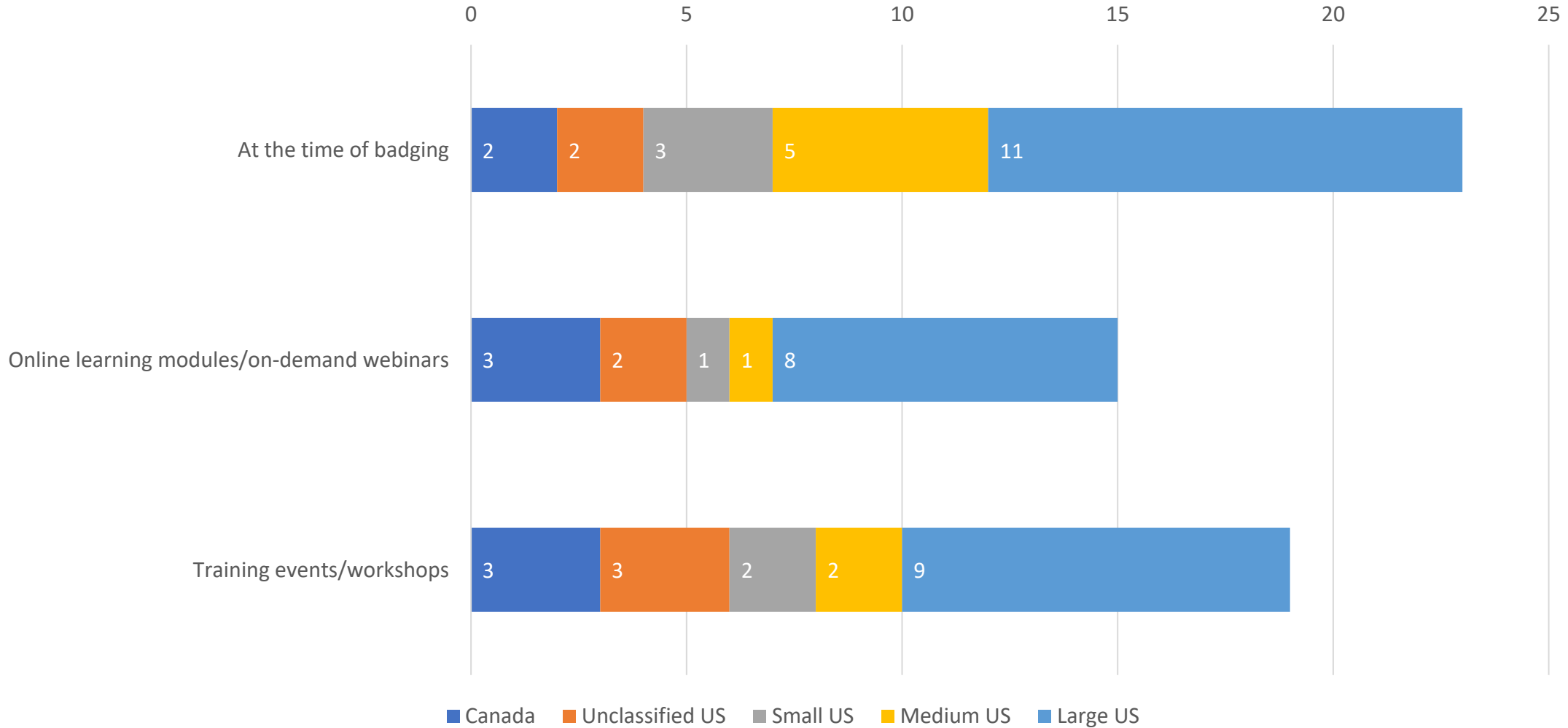




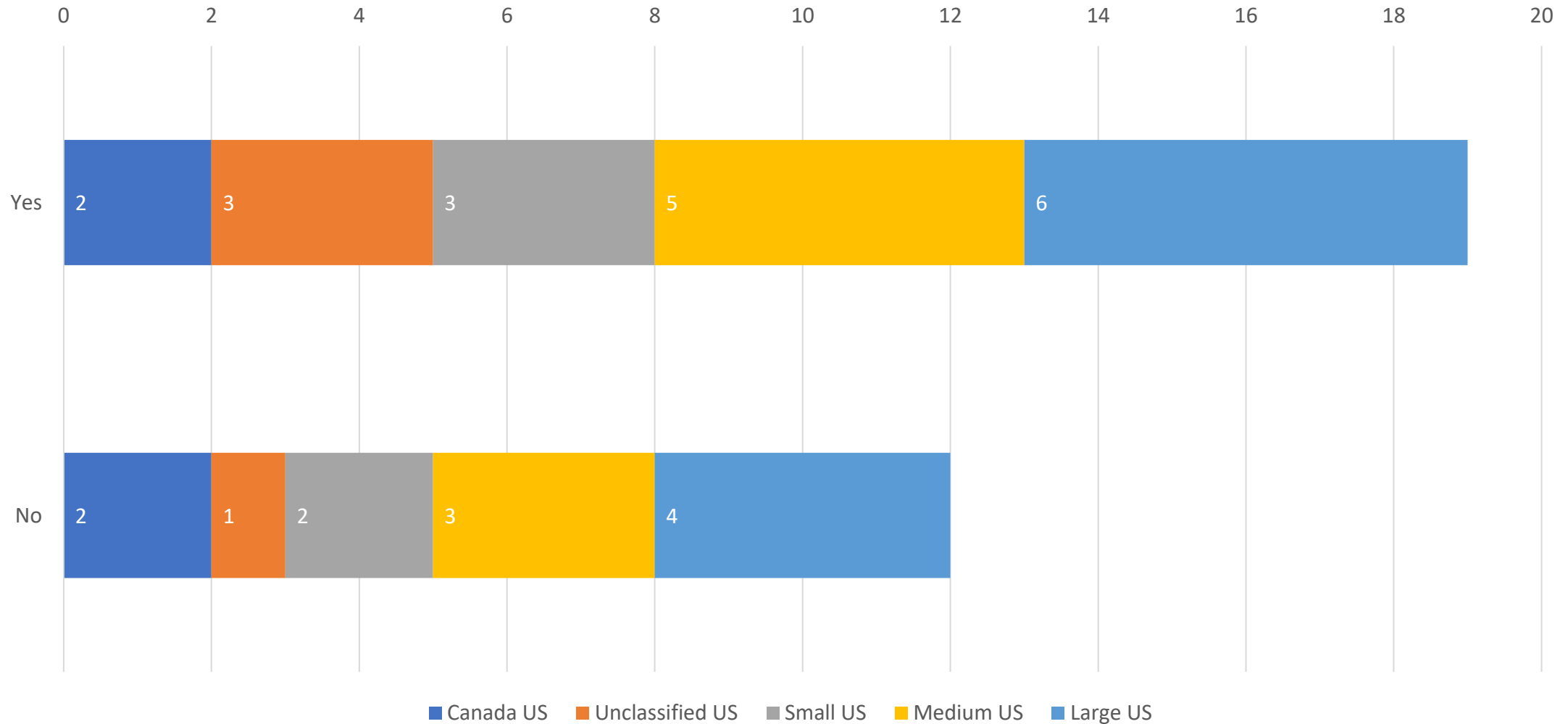
# Describe your airport's approach to customer experience management airport-wide.



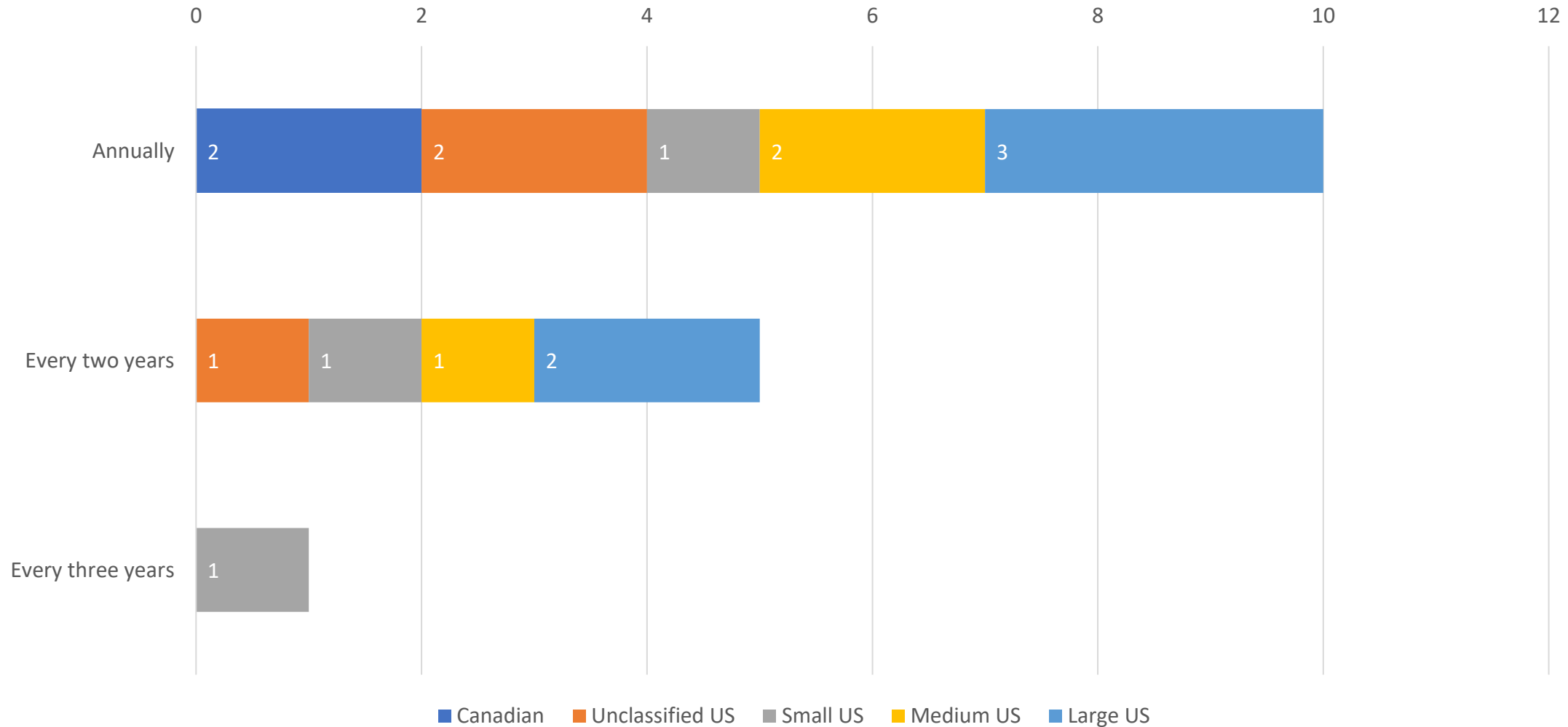
# How do airports institute customer experience/customer service training?



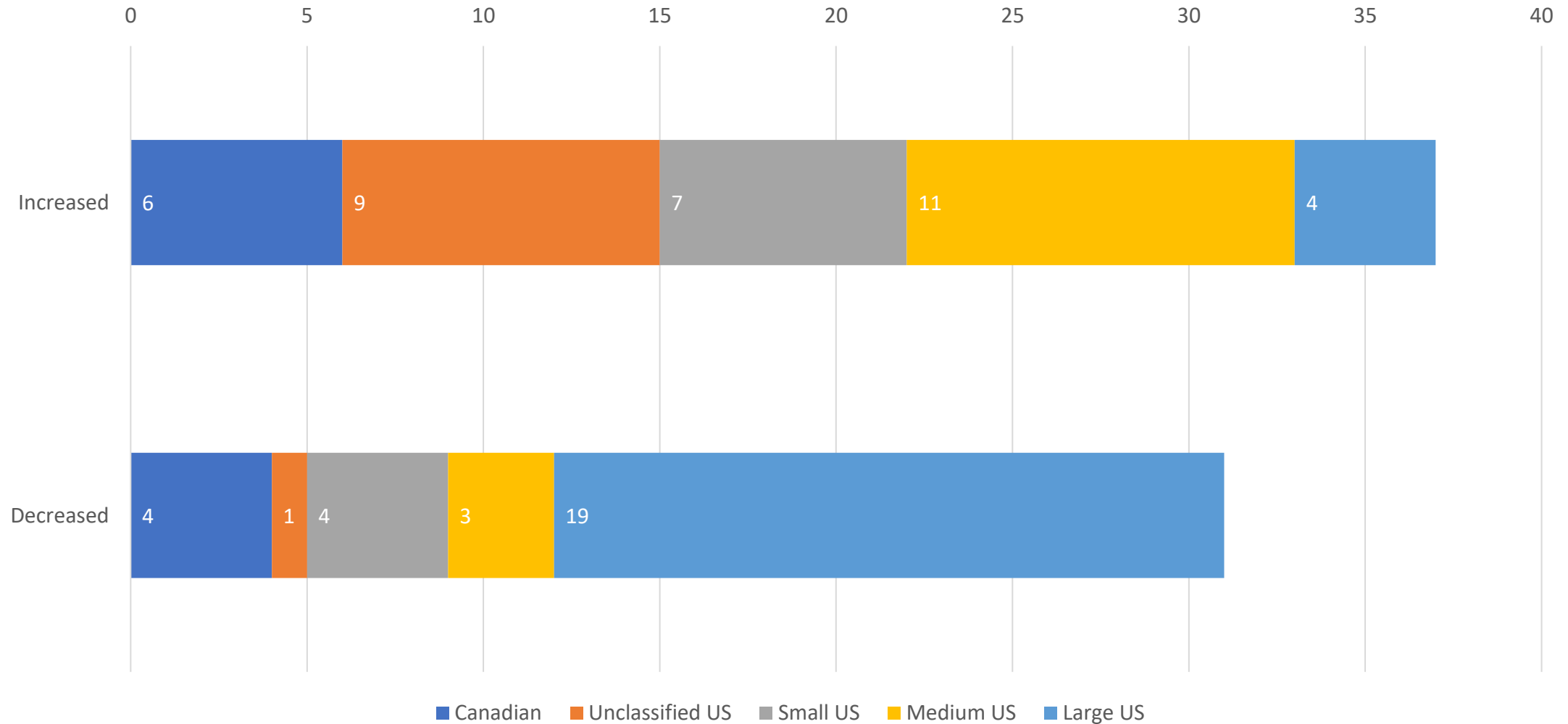
# Does the airport require recurrent customer experience / customer service training?



# How often do airports conduct customer experience / customer service training for current employees?



# Since 2020, have airports increased or decreased the amount of in-terminal airport customer service staff?

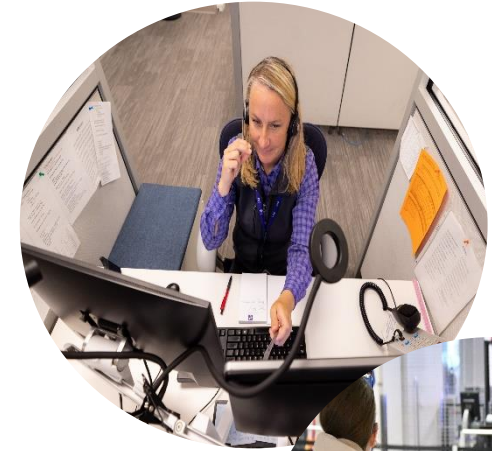




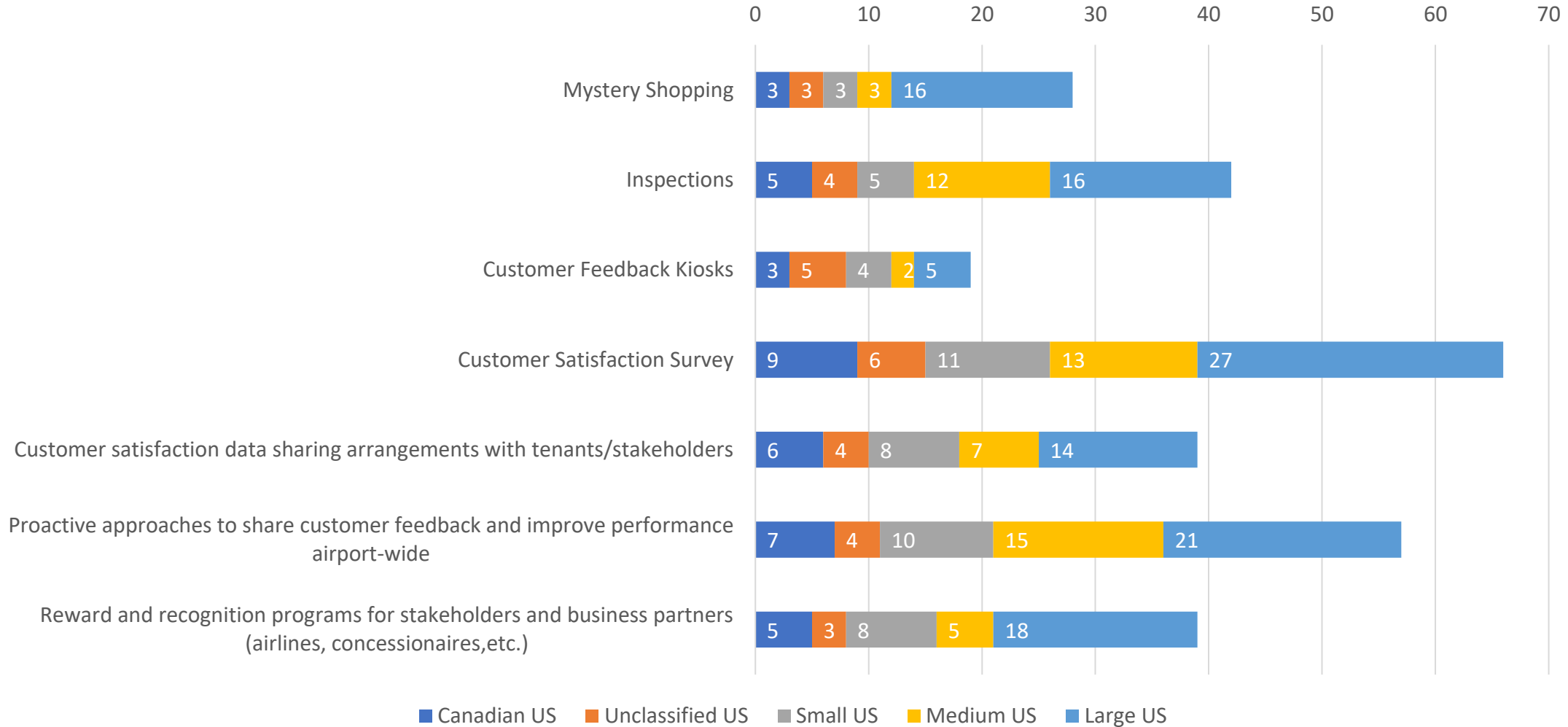
---

## Section 2: Customer Experience Management Programs

Airports deploy a variety of customer experience management programs to influence, enhance, manage, monitor, and reward excellent customer service delivery.

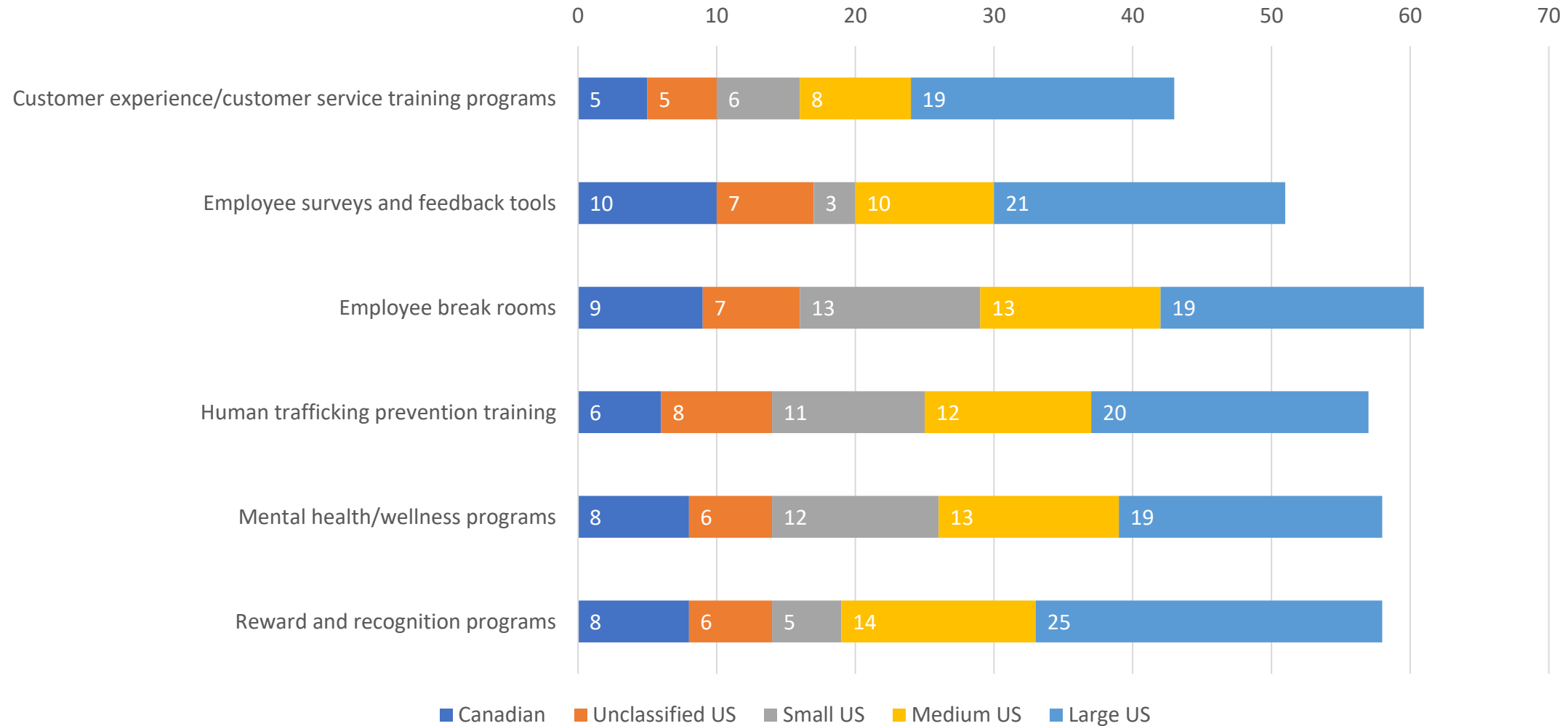


# Performance Management Programs

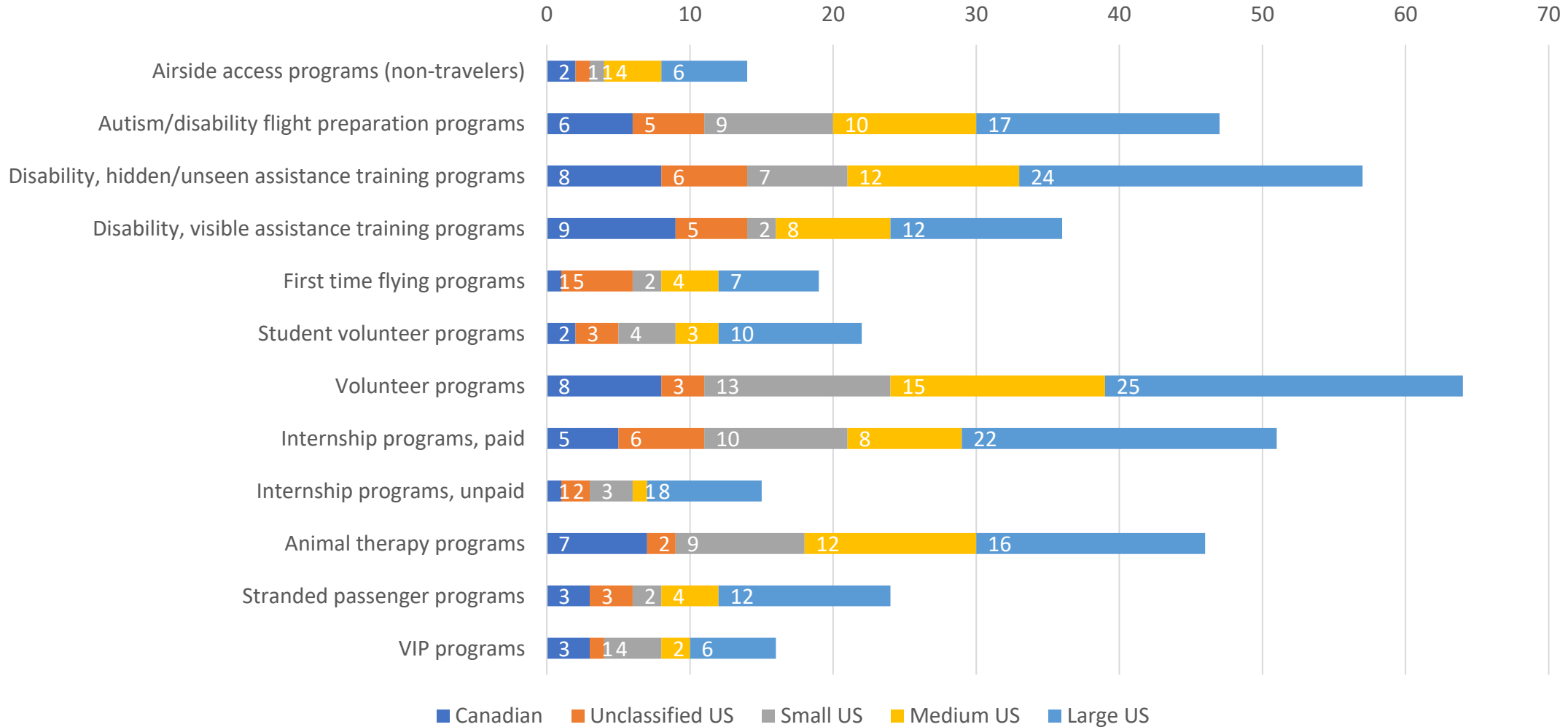




# Employee Engagement and Empowerment Programs



# Customer Experience Programs

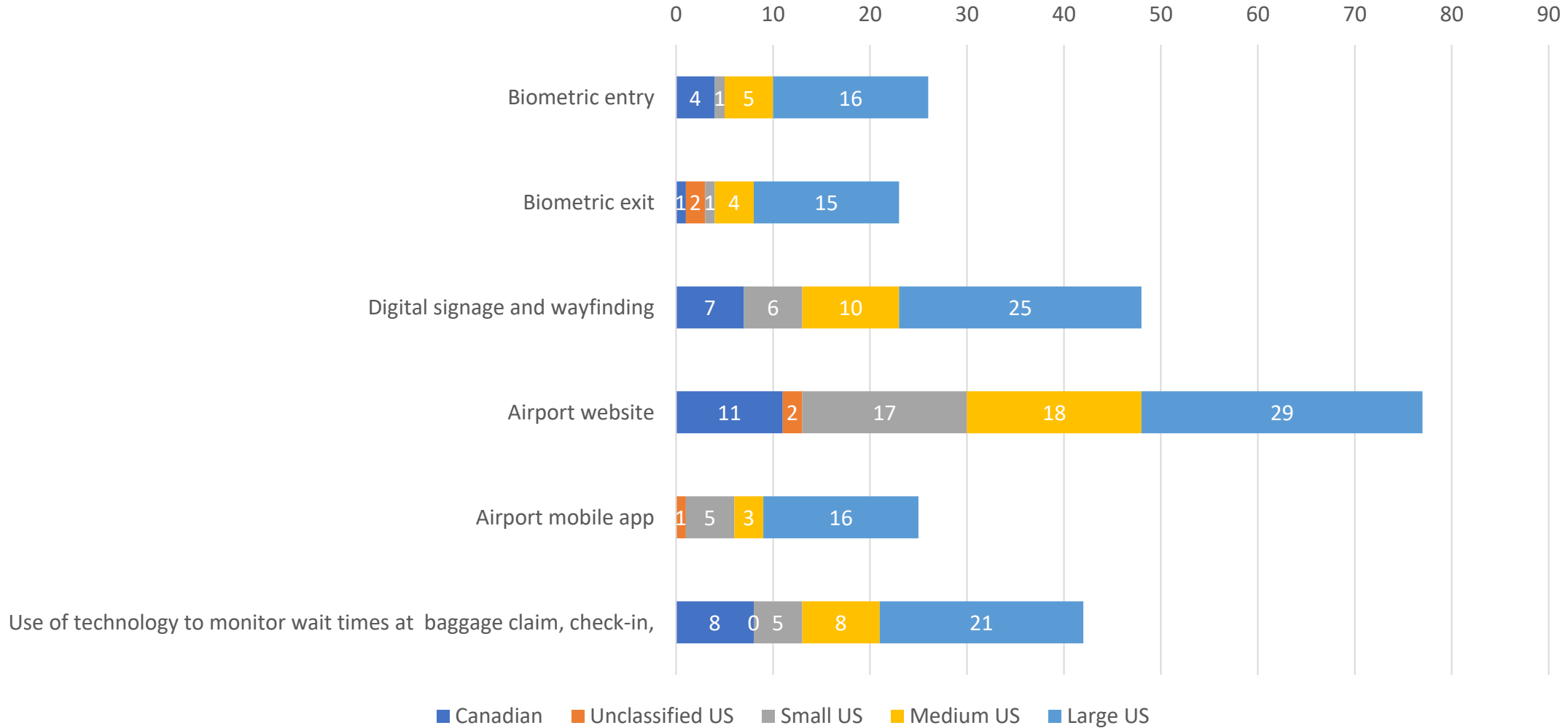


# How many volunteers participate in your airport's program?

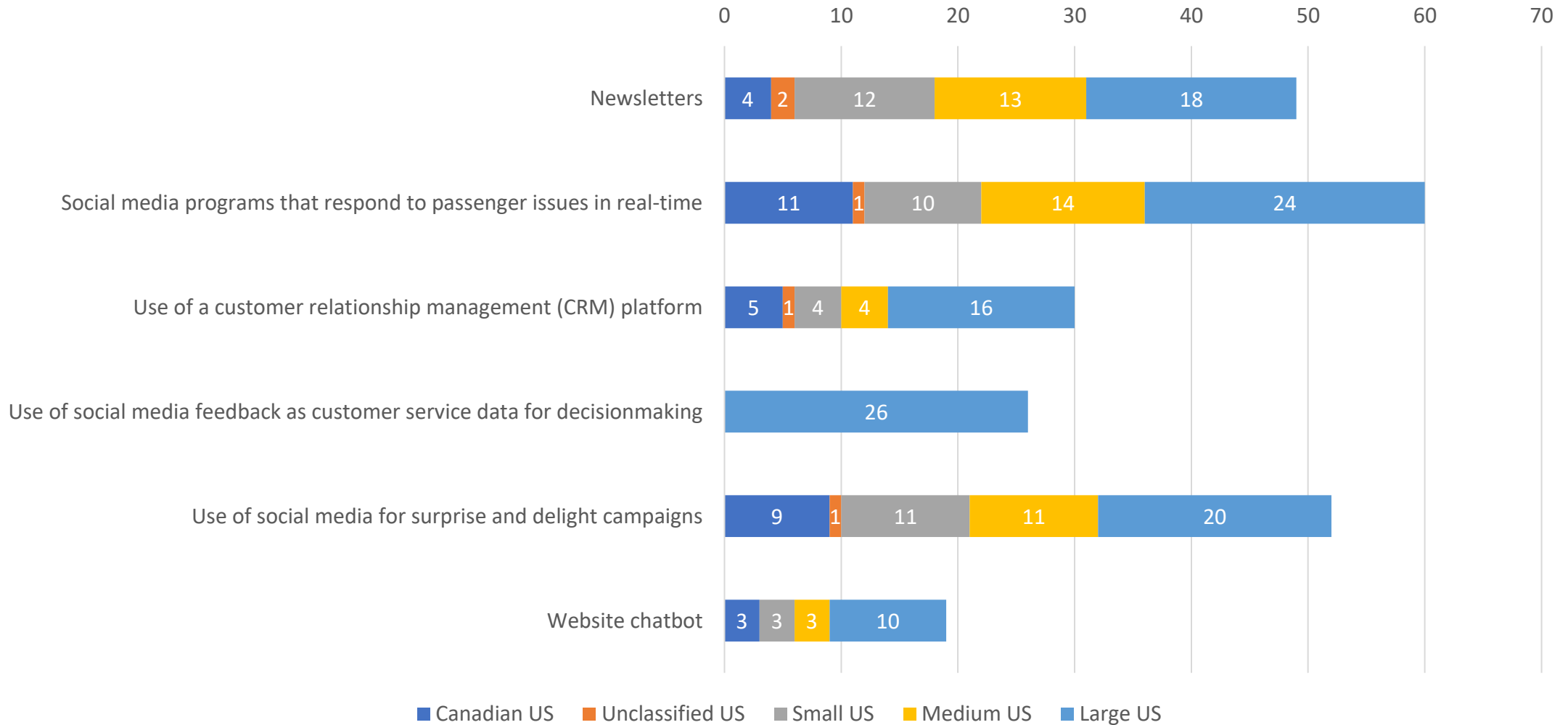
Airport Size	Volunteer Program Participation Range
Small US	6 - 150
Medium US	7 - 100
Large US	14 - 400
Canadian	15 - 250



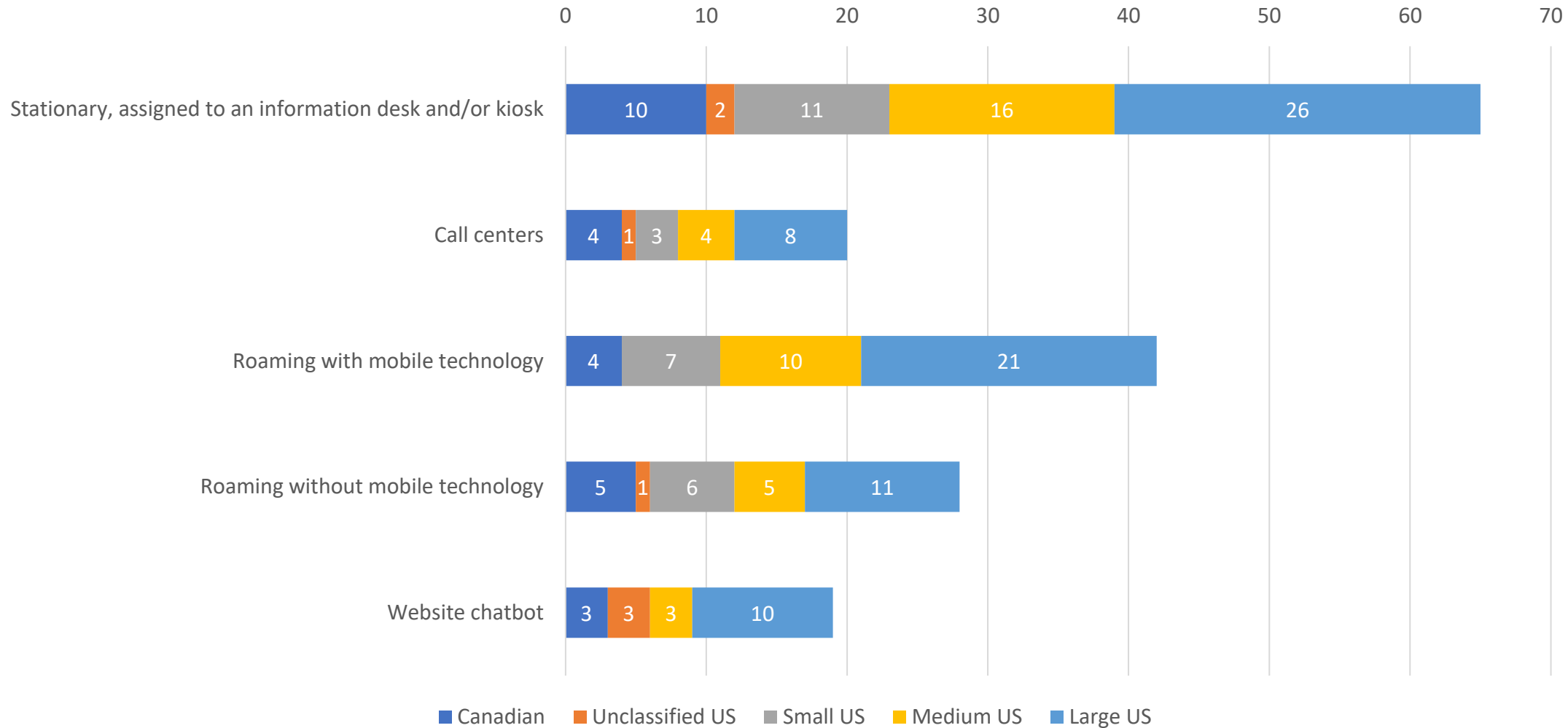
# Use of Technology to Improve Service



# Digital Communications for Customer Relationship Management



# How are customer experience staff allocated for in-terminal customer assistance?





---

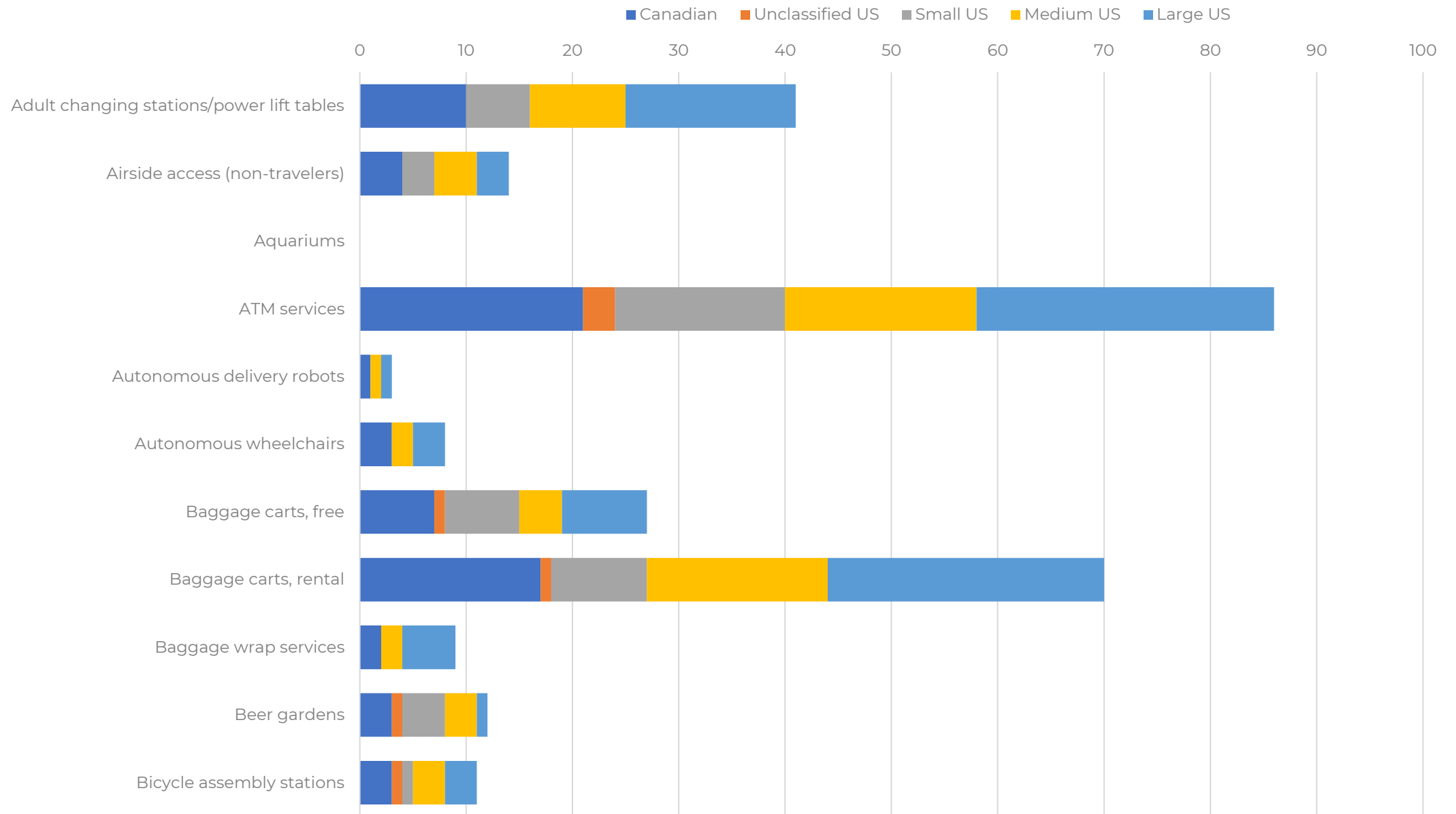
## Section 3:

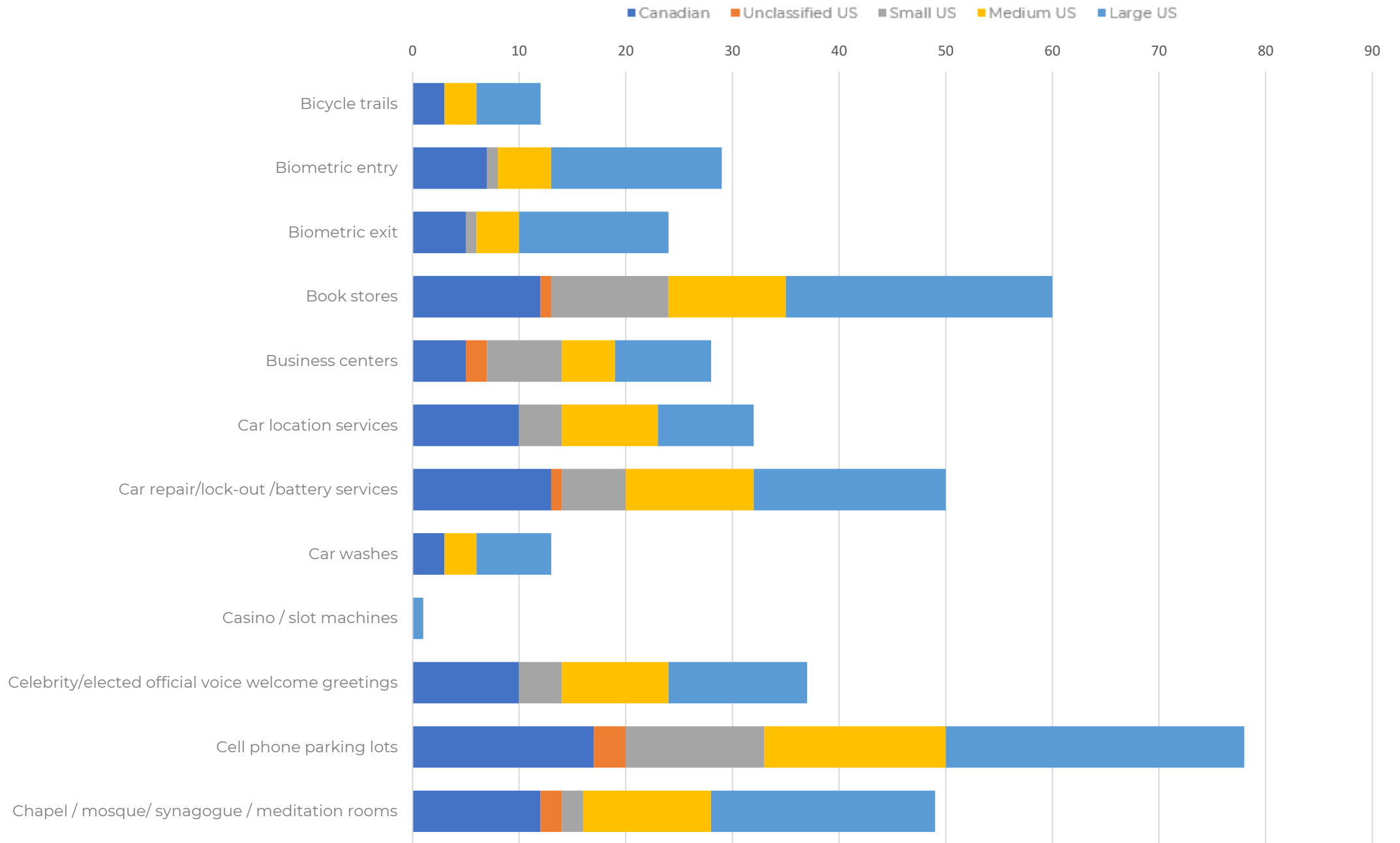
# Passenger Amenities and Services

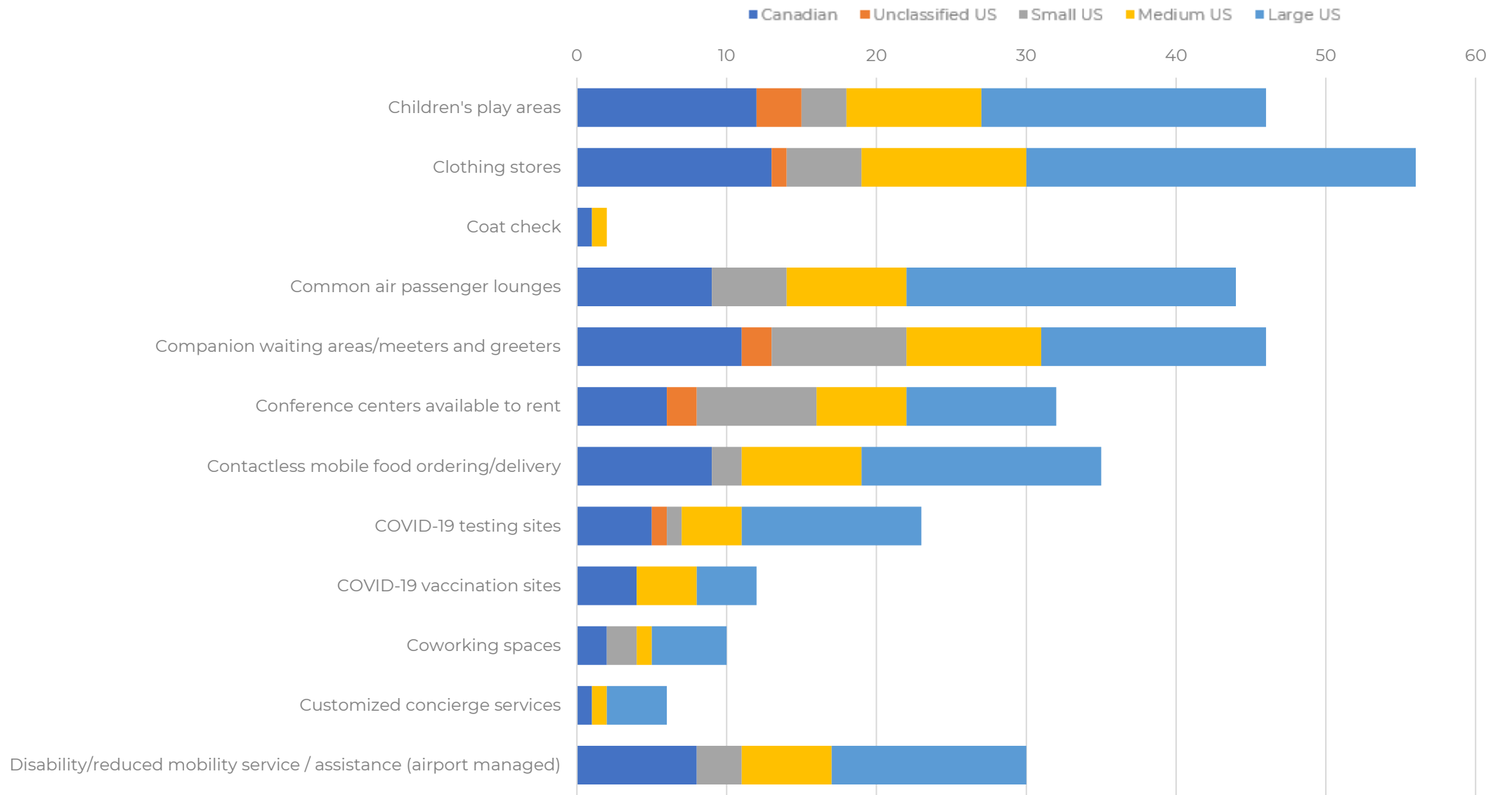
Airports offer a full array of passenger amenities and services to enhance the passenger experience. This section benchmarks 137 common airport passenger amenities and services by airport hub size.

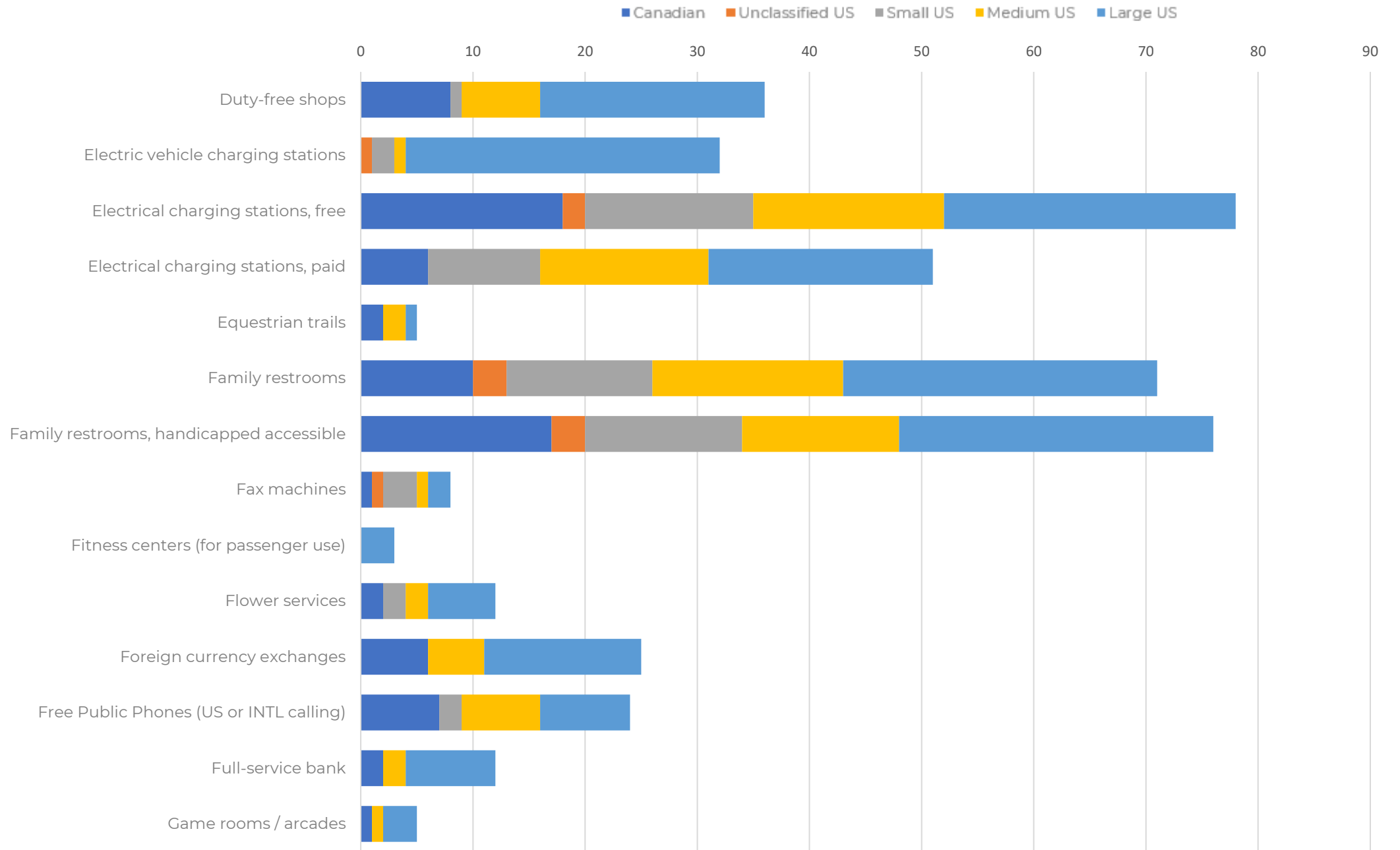


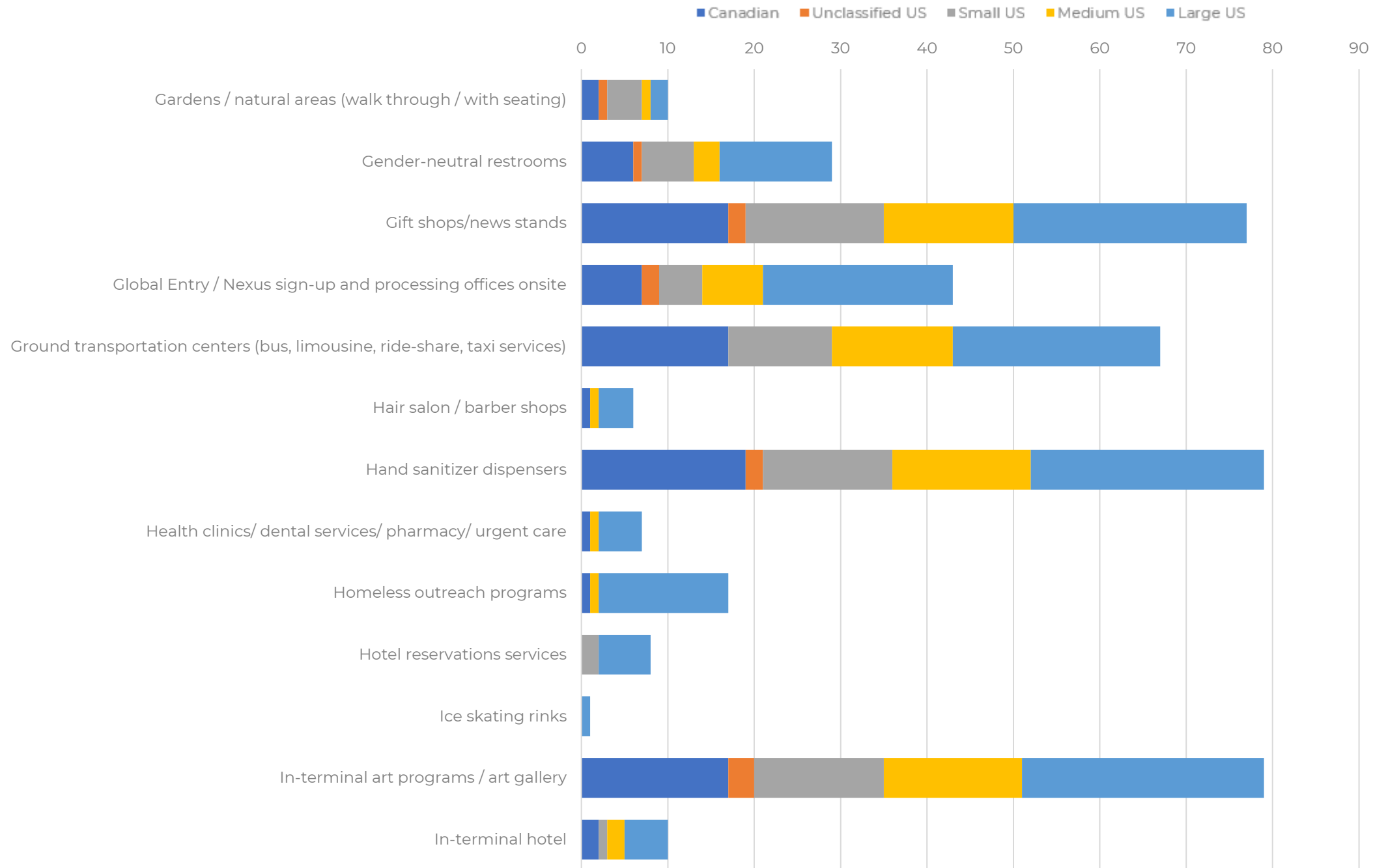


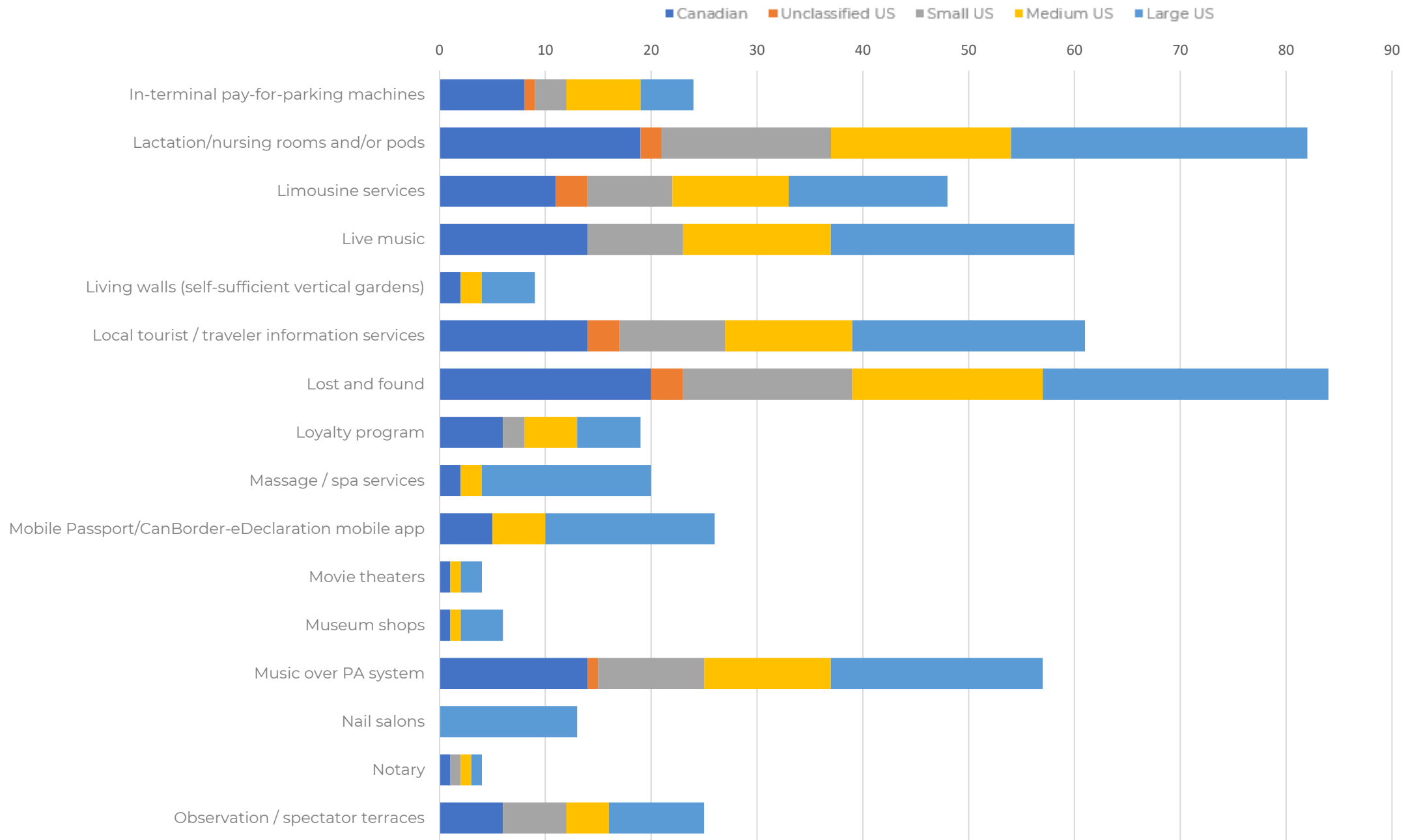


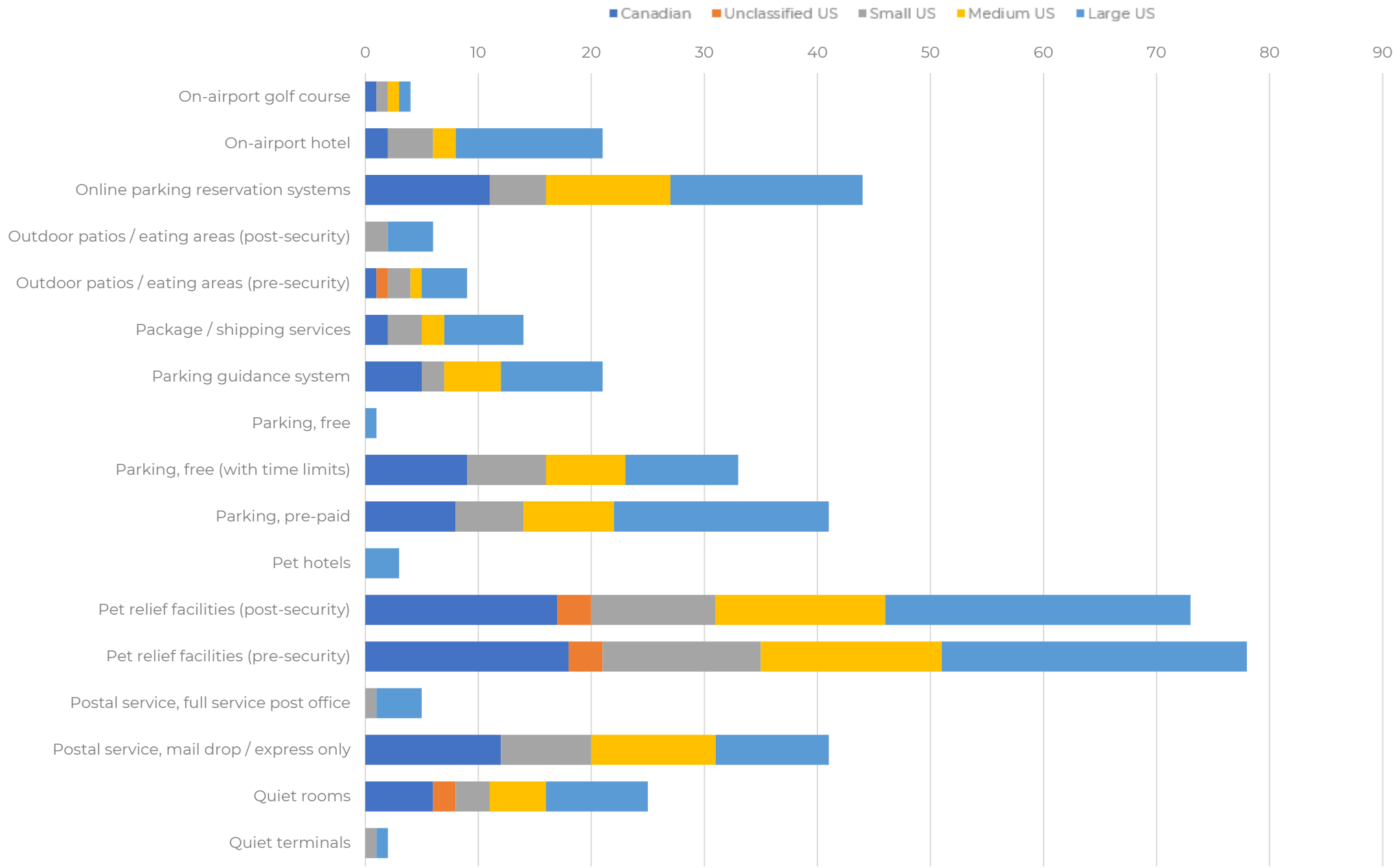


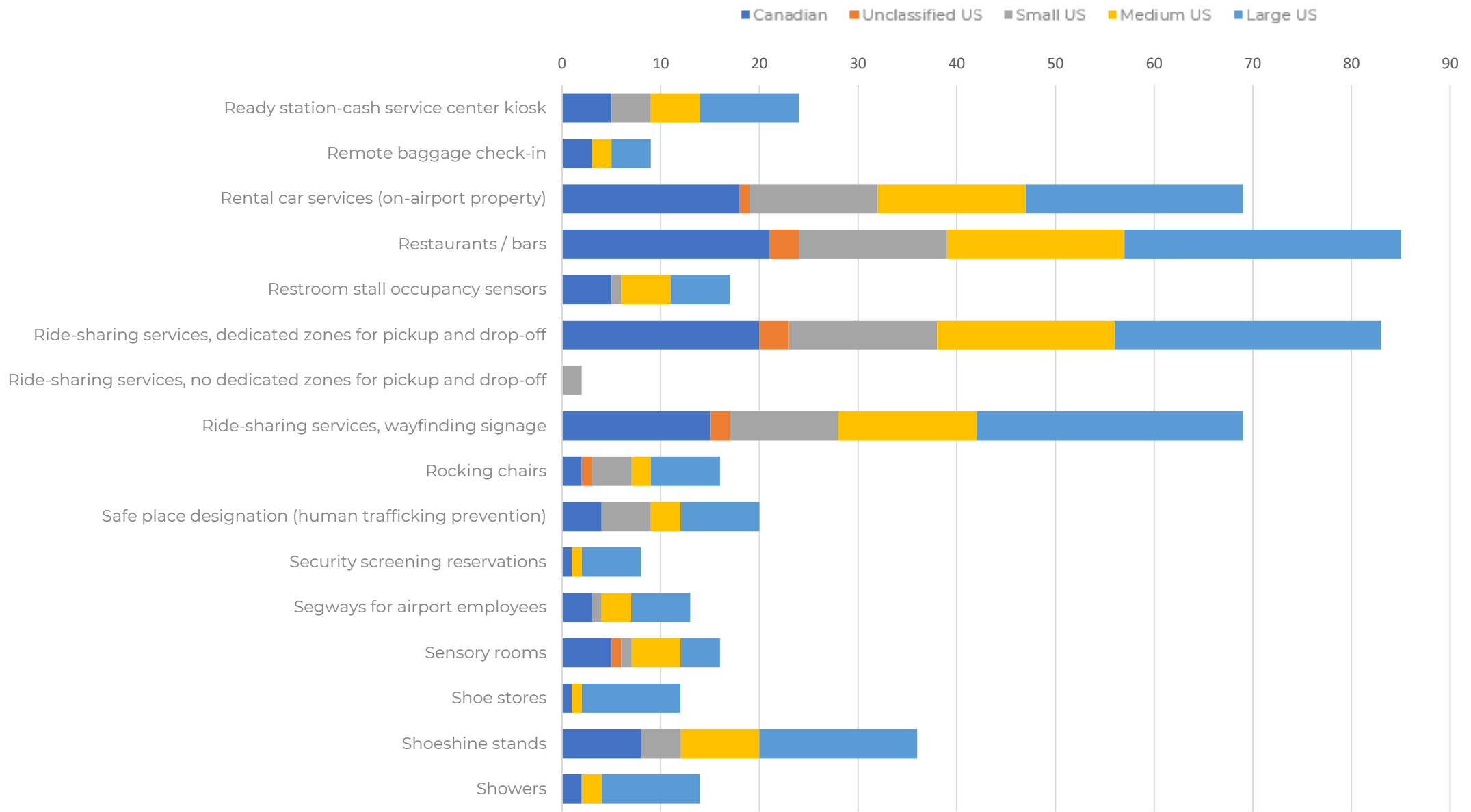




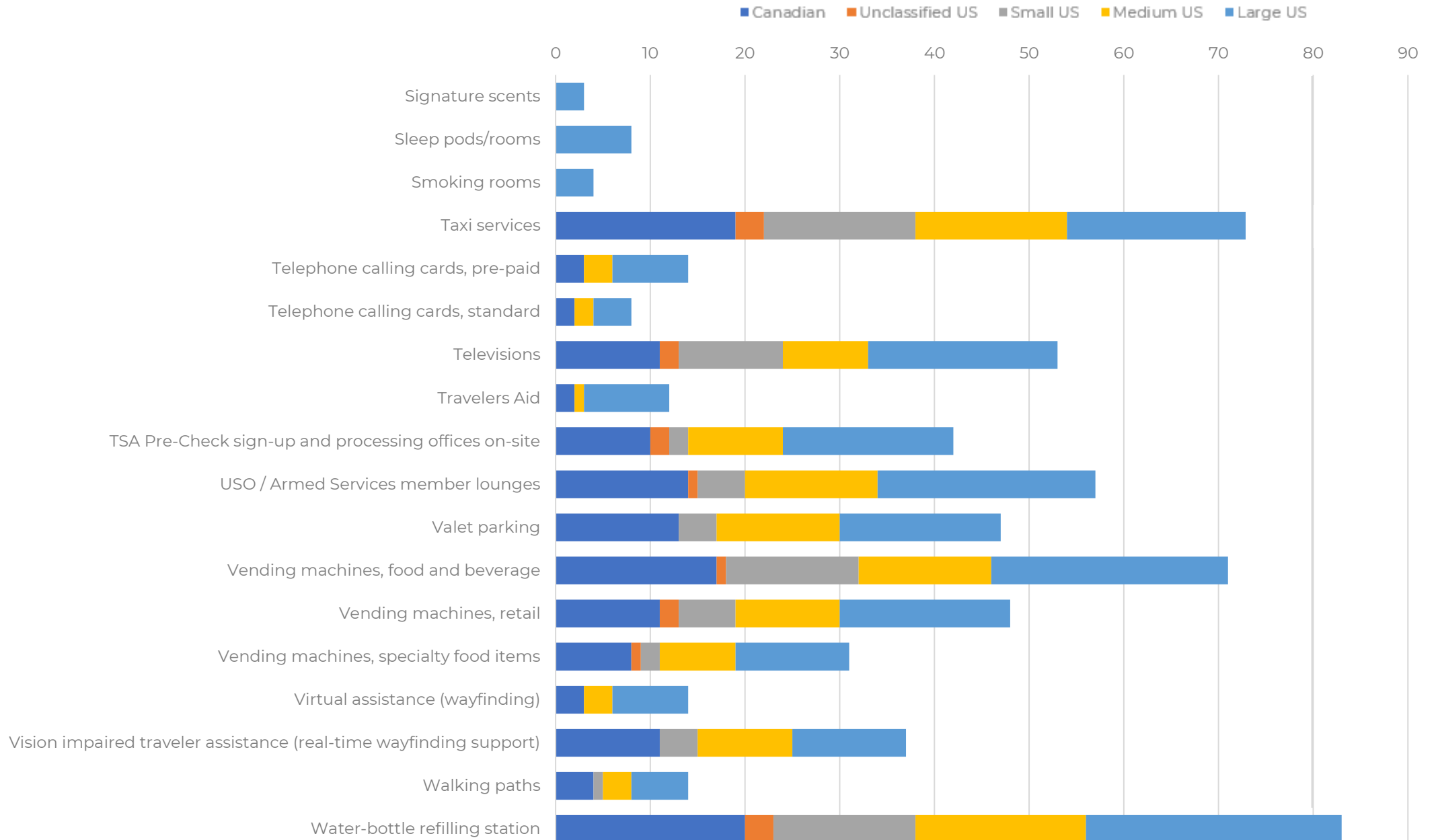


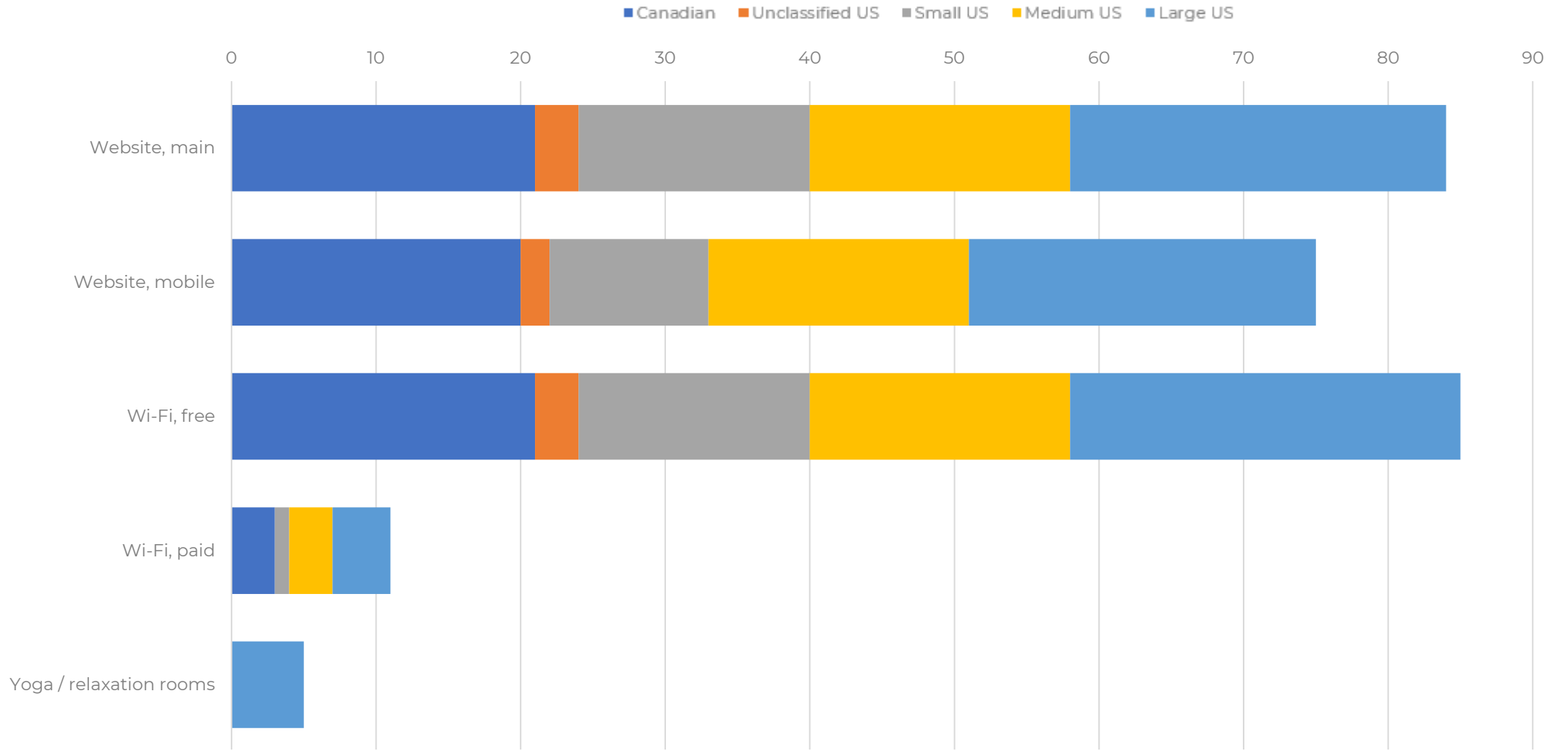














## Top 10 Passenger Amenities in 2023

1. ATM services
2. Restaurants / bars
3. Wi-Fi, free
4. Lost and found
5. Website
6. Ride-sharing services, dedicated zones for pickup and drop-off
7. Water-bottle refilling station
8. Lactation/nursing rooms and/or pods
9. Hand sanitizer dispensers
10. Art Programs



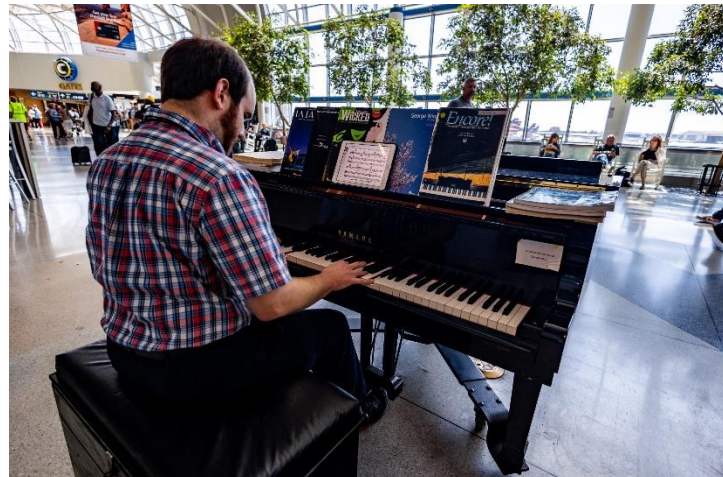
## This is a quiet airport.

Flight announcements are made only at the boarding gate.

Please refer to displays or your airline's app for real-time status.

## TOP 10 AMENITIES 2020 VS. 2023

	2020	2023
1	ATM services	ATM services
2	Website	Restaurants / bars
3	Lost and found	Wi-Fi, free
4	Restaurants / bars	Lost and found
5	Wi-Fi, free	Website
6	Electrical Charging stations	Ride-sharing services, dedicated zones for pickup and drop-off
7	Family restrooms, handicapped accessible	Water-bottle refilling stations
8	Pet relief facilities	Lactation/nursing rooms and/or pods
9	Water-bottle refilling stations	Hand sanitizer dispensers
10	In-terminal art programs / art gallery	In-terminal art programs / art gallery

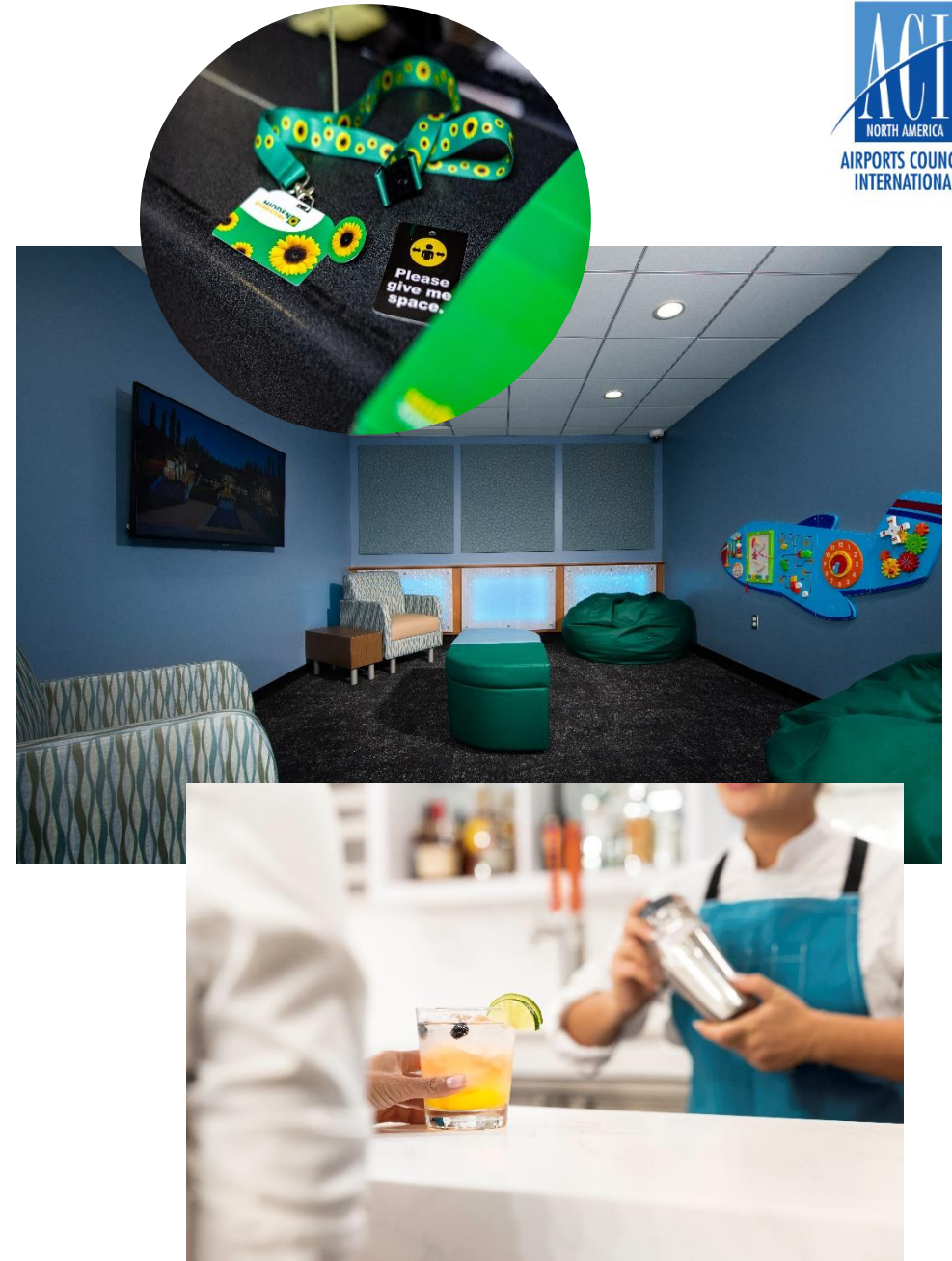


# Passenger Amenities Outlook

Airports are continually expanding and enhancing their passenger experience programs and amenities to provide comfort and enjoyment to airport users.

Over the next three to five years, passengers can expect new and expanded airport amenities and services, including sensory rooms, Hidden Disabilities Sunflower Lanyard Programs, art programs, children play areas, nursing facilities, and concessions growth as the top-rated amenities likely to appear in North American airport terminals.

As passenger needs change, airports are beginning to phase out unnecessary, under utilized, or redundant amenities and services. The top three rated amenities likely to be eliminated or replaced in the next three to five years are currency exchange stations, shoeshine stations, and COVID testing sites.



# ACI-NA Contacts

---

Media Inquiries:

Scott Elmore  
Vice President, Communications and Marketing  
ACI-NA  
[selmore@airportscouncil.org](mailto:selmore@airportscouncil.org)

Customer Experience Working Group Inquiries:

Raechel Rucker  
Director, Communications and Marketing  
ACI-NA  
[rrucker@airportscouncil.org](mailto:rrucker@airportscouncil.org)



# Photo Credits

---

- Asheville Regional Airport
- Austin-Bergstrom International Airport
- BWI Thurgood Marshall Airport
- Charlotte Douglas International Airport
- Chicago Department of Aviation
- Cincinnati/Northern Kentucky International Airport
- Denver International Airport
- Greater Orlando Aviation Authority
- Greenville-Spartanburg Airport District
- Kansas City International Airport
- Minneapolis-St. Paul International Airport
- San Antonio International Airport
- San Francisco International Airport
- St. Pete-Clearwater International Airport
- Syracuse Regional Airport Authority
- Tulsa International Airport

