

An aerial photograph of Scottsdale, Arizona, taken during a dramatic sunset. The sky is filled with dark, heavy clouds that are illuminated from below by the setting sun, creating a vibrant orange and yellow glow. The sun is positioned on the left side of the frame, casting long, golden light across the landscape. In the foreground, there are large, rugged rock formations. Below them, a residential area with modern houses and lush greenery is visible. In the middle ground, a golf course with several sand traps and green fairways stretches across the valley. In the background, a range of mountains, including a prominent, sharp peak, rises against the sky. The overall scene is a beautiful representation of the desert landscape of Scottsdale.

2023 ACI-NA Business of Airports Conference

Finance Track Speaker Book

June 26 – 28, 2023

Phoenician Scottsdale // Scottsdale, AZ

Monday, June 26, 2023

9:30 AM – 10:30 AM – Airport and Airline Business Working Group

Bonnie Ossege, Vice President, Ricondo & Associates



Ms. Ossege joined Ricondo & Associates, Inc. in 1996, and is a Vice President, providing oversight for the firm's business and financial planning practice. She has a Bachelor's degree in Accounting from the University of Delaware and an MBA from Concordia University in Montreal.

Throughout her career, Ms. Ossege has assisted airport sponsors with the planning and implementation of their capital development programs including the development of financial feasibility analyses, the negotiation of and development of airline-airport use and lease agreements, development of airline rates and charges, and revenue bond feasibility studies. She has assisted with the development and submittal of PFC Applications and Amendments for all size airports including the development of PFC strategy. For many assignments, she has developed or managed the development of computerized airline rates and charges models, which were designed for implementation and use by airports for the ongoing review of their airline rates and charges. She has assisted airport sponsors with the development of aviation activity forecasts, and evaluated rental car customer facility charge funding strategies.

Jeff Schulthess, Executive Vice President, Landrum & Brown, Global Aviation Planning & Development



Jeff has 30 years of experience in the aviation industry and has worked at over 50 airports during his career. He joined Landrum & Brown (L&B) in 2018 following about 25 years of experience as an airport consultant with other firms, and experience as an airport affairs representative and operations analyst with United Airlines.

Jeff provides financial, business, and other consulting services to numerous U.S. airports. These services include financial feasibility analyses in support of over \$15 billion in airport revenue bond issuances, airline rates and charges analyses, airport capital program feasibility analyses, airline use and lease agreement and other airport tenant negotiations, benefit-cost analysis and

FAA letter-of-intent support for AIP grant funding, and aviation demand forecasting.

As a former airline representative, Jeff has negotiated the business terms and drafted provisions in airline-airport use and lease agreements from the airline side as well. Jeff also prepared various financial analyses for United's major hub airports, including airline rates and charges and airport capital development analyses.

He received a Bachelor of Science (Aviation Management) from The Ohio State University and a Master of Business Administration from Northern Illinois University.

11:00 AM – 12:15 PM – Financial Regulatory Implications Working Group
Robin K. Hunt, Manager, BIL Implementation Team, Office of Airports, FAA



Robin is currently the Manager of the Bipartisan Infrastructure Law Branch, for the FAA Office of Airports. She is responsible for implementing the \$15 billion Airport Infrastructure Grants and the \$5 billion Airport Terminal Programs.

From 2014-2021, Robin served as the Deputy Director for the Western Pacific Region Airports Division. She was responsible for the planning, direction, implementation, and evaluation of Airports programs in the Western Pacific Region (Arizona, California, Hawaii, Nevada and the Pacific).

Robin joined the FAA in May 2008 as the Manager of the San Francisco Airports District Office. As the Manager of the FAA San Francisco Airports District Office, Robin was responsible for implementing Airport Improvement Program and Passenger Facility Charge Programs at airports in Northern California and Nevada.

Prior to joining the Federal Aviation Administration, Robin spent over 19 years with the Department of Transportation Office of Inspector General (DOT-OIG). At the DOT-OIG, Robin served in various Senior Executive Service (SES) and regional management positions, including Deputy Assistant Inspector General for Aviation and Special Program Audits.

Robin received her Bachelor of Science in Accounting from the University of Kansas and is a Certified Fraud Examiner.

Kathleen Sharman, Chief Financial Officer, Greater Orlando Aviation Authority



Kathleen Sharman is the Chief Financial Officer for the Greater Orlando Aviation Authority, operator of Orlando International Airport, the busiest airport in the state of Florida, and Orlando Executive Airport. Orlando International Airport served nearly 49 million passengers in fiscal year 2022, making it one of the busiest airports in the United States. As Chief Financial Officer, she is responsible for managing the over \$680 million dollar annual operating budget and a \$4.3 billion capital program. She has more than 30 years of accounting and finance experience across multiple transportation modes, as well as solid waste and real estate industries in the public and private sectors.

Prior to joining the Aviation Authority, Ms. Sharman served as the CFO and Treasurer of the New Jersey Transit Corporation, one of the nation's largest providers of bus, rail, and light rail transit with over 11,000 employees and an operating budget of over \$2 billion. Her experience also includes CFO and Treasurer positions at Georgia's State Road and Tollway Authority and the South Jersey Transportation Authority, operator of the Atlantic City Expressway and the Atlantic City International Airport.

Ms. Sharman began her career at Arthur Andersen & Company, one of the country's "Big 8" accounting firms at the time, and has held corporate Controller positions for several private sector companies in the solid waste and real estate industries. She holds a Bachelor's of Business Administration from George Washington University and is a Certified Public Accountant. She was recognized by The Bond Buyer newspaper as one of the 2018 Trailblazing Women in Public Finance and in November 2021 she was named Airport Council International's Finance Professional of the year (Large Airports) as well as one of Orlando Business Journal's Women who mean business for 2022. Ms. Sharman also served as Chair of Airports Council International's finance steering committee for 2022 and is serving on the AAAE Audit Committee and ACI Board Finance Committee of 2023.

John P. Bauer, Manager, Denver Airports District Office, FAA



John Bauer is the Manager of the Denver Airports District Office (DEN ADO). He is responsible for overseeing all facets of various Office of Airports funding programs including CARES, CRRSA, ARPA, the Airport Improvement Program, and the Bipartisan Infrastructure Law for Colorado, Utah, and Wyoming.

In addition to his role as the DEN ADO Manager, John recently served on the Bipartisan Infrastructure Law Implementation Team.

John has been with the Denver Airports District Office since 1996. He has held the positions of Assistant Manager, Project Manager, Compliance Specialist, Wyoming State Engineer, Utah State Engineer, and Utah/Wyoming Airport Planner.

John received a Bachelors of Science Degree in Civil Engineering from Colorado State University in 1995.

**1:30 PM – 2:45 PM – Accounting and Financing Working Group
Rumzei Abdallah, CPA, Principal, Assurance, Plante Moran**



As a principal on our assurance team, I work primarily in our governmental practice, serving entities of all types with a specialty in airport authorities and special purpose entities. I also work in our retail auto dealer practice on audits, tax engagements, and a variety of consulting matters, including assistance with schedule reviews and reconciliations and performing departmental profitability analyses. Clients appreciate that I genuinely care about their organizations and am proactive to their needs.

I'm a member of the Airports Council International – North America Finance Committee, the AICPA, MICPA, and the Wayne County (Michigan) Treasurer's Association. In September 2022, I was elected by industry representatives to be an associate representative of the ACI-NA Finance Committee Steering Group. In addition, I'm a member of the American Arab Chamber of Commerce and serve as chair of the American Arab Professionals Network. I serve as a board member for Zaman International, a nonprofit committed to facilitating change and advancing the lives of marginalized women and children. I'm also a member of the finance committee for ACCESS, which strives to enable and empower individuals,

families, and communities to lead informed, productive, and culturally sensitive lives.

Olga Darlington, CPA, Partner, Moss Adams



Olga is a partner with Moss Adams LLP, focused on serving clients in the government services group. She has practiced public accounting and consulting for over 20 years, specializing in providing accounting and advisory solutions to large government enterprise funds, including airports/seaports, electric, water/wastewater utilities, and transit agencies. Her extensive experience includes GAAP pertinent to governmental entities, municipal and tax-exempt finance, regulatory and statutory accounting and reporting, and federal compliance audits.

Olga is recognized for her technical expertise and has assisted many entities with implementation of complex accounting standards. She is a chair of Moss Adams' government technical committee that focuses on emerging accounting and reporting issues impacting government entities. Olga is a current member of the Accounting & Finance Working Group for the Airports Council International – North America (ACI-NA).

She serves as a technical reviewer of the annual financial reports for the Government Finance Officers Association (GFOA), and is also immediate past chair and continues to serve on the Government Accounting and Auditing Committee (GAAC) for the Washington Society of CPAs.

Marge Basrai, Executive Vice President and CFO, Metropolitan Nashville Airport Authority



At MNAA, Marge is responsible for payroll, budgeting and accounting, cash and investment strategy, debt management, insurance, and risk management, grant financial administration, oversight of rates and charges, air service development and airline affairs, and Concessions.

Ms. Basrai has 22 years of accounting and financial management experience in the aviation industry. She is a Certified Public Accountant (CPA), Chartered Global Management Accountant (CGMA) and a Certified Member (C.M.) of AAAE. Ms. Basrai earned a B.A. in Accounting and an MBA from Michigan State University.

Cory Czyzewski, Managing Director, Public Finance Investment Banking,
BofA Securities Inc.



Cory Czyzewski is a Managing Director in BofA Securities' Municipal Banking and Markets Transportation Group and he heads their Airport finance practice. Throughout his 17+ year career, Cory has assisted airport issuers with many aspects related to bond financings, including but not limited to the development of new bond indentures, offering documents, credit rating strategies, rating agency presentations, investor marketing plans and outreach, and the sale and underwriting of fixed rate and variable rate airport revenue bonds both in the capital market as well as the bank market. He provides industry-specific banking expertise and coverage regarding the latest airport financing developments, drawing upon his extensive experience with large, medium and small hub airports across the nation. Cory offers a unique understanding of airport financings given his extensive experience serving as lead banker senior managing airport revenue bond, CFC, PFC, special facility bond and public-private partnership transactions. BofA Securities was the #1 ranked Airport Underwriter three out of the past four years (2022, 2021 and 2019) having served as lead- left senior managed 38 negotiated airport deals for an aggregate par amount of over \$16 billion since 2019. Cory received his Bachelors of Science in Business Administration and his M.B.A. in Finance from the University of Central Florida. He is currently a member of ACI-NA's Steering Group and was also selected as a Bond Buyer Rising Star in 2018.

3:15 PM – 4:30 PM – Finance Committee Meeting

Annie Russo, Chief Political and Congressional Strategy Officer, ACI-NA



Annie Russo joined ACI-NA in April 2008 and currently serves as Chief Political and Congressional Strategy Officer. She develops and leads ACI-NA's advocacy strategies on the many pressing legislative challenges facing the industry. She also oversees ACI-NA's Beyond the Runway Coalition comprised of over 100 organizations that support airport legislative priorities.

Prior to working at ACI-NA, Russo worked on Capitol Hill where she served as Legislative Director for Rep. Albio Sires (D-N.J.) directing

legislative policy and handling the congressman's Transportation and Infrastructure Committee and Financial Services Committee assignments.

Russo is a graduate of Smith College and also holds a master's degree in national security studies from the Naval War College.

JT Knadler, Executive Director, J.P. Morgan



J.T. Knadler is an Executive Director in J.P. Morgan's Public Finance Group which he joined in June of 2018 after spending 7 years at another large Wall Street investment bank. J.T. leads J.P. Morgan's coverage of airports in the Eastern, Southeastern, Southwestern, and Midwestern regions. J.T.'s Airport experience includes senior managed financings for the Metropolitan Washington Airports Authority, the Salt Lake City Department of Airports, DFW Airport, Atlanta Hartsfield-Jackson International Airport, Chicago O'Hare, Buffalo-Niagara International Airport Louisville Regional Airport Authority and the Oklahoma City Airport Trust. Additionally, J.T. has

led credit facilities for Salt Lake City Department of Airports, the Port Authority of New York and New Jersey, JFK Millennium Partners (T6), JFK NTO (T1 at JFK) and Dallas Love Field. In addition to his work in the airport sector, J.T. leads J.P. Morgan's coverage of other large issuers including the Metropolitan Transportation Authority (NY), the State of New York and the Commonwealth of Kentucky. Prior to his public finance career, J.T. spent 4 years in the Office of the Deputy Majority Leader in the New York State Senate, where he served as Staff Director of the New York State Senate Transportation Committee. J.T. has an MBA from the Yale School of Management and two B.A.s from the University of Kentucky.

Chris Poinatte, EVP & CFO, Dallas Fort Worth International Airport



Chris Poinatte was appointed Executive Vice President-Chief Financial Officer for the Airport in September 2003. Mr. Poinatte is responsible for finance, treasury, strategic planning, performance measurement, procurement, information technology, and the airline business relationship.

Mr. Poinatte is currently negotiating a new long-term business relationship with the airlines, developing a financing strategy for future debt issuances, implanting Oracle Fusion for accounting and procurement, and implementing

DFW's digital strategy focused on a simplified and frictionless customer journey and moving from reactive to proactive operations. He is also leading an industry-wide effort to develop an ESG framework and metrics for North American airports.

Mr. Poinsatte has received the Public Sector CFO of the Year Award from the Dallas Business Journal, the Fort Worth Business Press and D CEO Magazine. He graduated from the University of Notre Dame, is a Certified Public Accountant, and a frequent keynote speaker at various community and industry conferences.

Rob Palmer, Vice President, Finance & CFO, The Calgary Airport Authority



Rob joined The Authority's executive leadership team in 2016 as VP, Commercial, Strategy and CFO. He is a senior finance leader with over 20 years of financial and strategic management expertise, executing on business plan development, corporate finance and accounting and program management. Rob's experience spans multiple industries, including aviation, real estate, consumer packaged goods and technology. Rob is responsible for all aspects of finance, accounting, supply chain, strategy, planning, and commercial services. Rob is a Chartered Professional Accountant and holds a Bachelor of Commerce degree from the

University of Manitoba.

Rob volunteers his time as the Chair of the Calgary TELUS Convention Centre's Audit Committee.

Carlos Charpenel, Director, Economic Policy, ACI World



Carlos Charpenel is a professional of the aviation industry with more than a decade of experience in the airport economics and air service development fields. He currently serves as the Director of Economic Policy at ACI World, where he is responsible for overseeing and executing the organization's economic advocacy strategy. With an MBA from McGill University and a Masters in Airport and Aeronautics Management from ITAerea, Carlos has a strong foundation in airport management and finance.

Prior to joining ACI, Carlos worked as Aeronautical Development Manager at GAP Airports (the largest private

airport operator in Latin America), managing commercial relationships of the 14 airports of the company with more than 50 international airlines.

Tuesday, June 27, 2023

9:30 AM – 10:30 AM – General Session 1: Amazon Global Air

Ali Faddis, Director, Air Safety and Operations, Amazon Global Air



Ali has experience with operations and safety provide a deep foundation from which she has built her impressive career. Faddis is currently Director, Air Safety & Operations for Amazon Global Air, hired in January 2022. Previously, she worked for 19 years with Horizon Air, the regional airline partner to Alaska Airlines. She is now thrilled to be at Amazon and part of a historic combination of aviation and e-commerce.

11:00 AM – 12:00 PM – Session 2C: Understanding Environmental, Social, and Governance (ESG) and Financial Disclosure

David Bannard, Attorney, Kaplan Kirsch Rockwell



Dave Bannard has nearly 30 years of experience in representing airports on a wide variety of matters, including regulatory compliance, airport financings, use and lease agreements and rate-setting ordinances, airline and other tenant bankruptcies, defense of Part 16 actions, and the negotiation of concessions agreements. He regularly counsels airports on compliance with federal grant assurances and development of air service incentive programs, and he is currently representing several airports in negotiation of new use and lease agreements with the airlines. Dave has represented airport owners in novel public-private partnerships, including

negotiating the agreements relating to a start-up of a privately developed passenger terminal, the private development of a terminal for ultra-low cost carriers, and the privatization of a small county-owned airport. He is an experienced bond attorney, having served as bond counsel to airports and other issuers, counsel to borrowers and underwriters and disclosure counsel, as well as issuer's counsel, in many transactions. Prior to his return to private practice, he served as the Deputy Chief Legal Counsel for the

Massachusetts Port Authority, where he oversaw all transactional legal matters, including debt issuance and financial disclosure; intergovernmental negotiations; and terminal negotiations, permitting, financing, development, construction, and leasing. Dave was Massport's legal liaison to the "Big Dig" project. Prior to his legal career, Dave was a free-lance classical trumpet player for many years.

Chris Bergstrom, Executive Director, UBS Financial Services Inc. | Public Finance



Chris Bergstrom is an Executive Director for UBS's Public Finance Group based in New York and has 17 years of serving airport clients nationally. Chris has senior managed over \$11 billion in bond offerings for a wide range of clients, including the first-ever labeled "Green Bond" for a U.S. airport on behalf of the Portland International Jetport in 2019. He also focuses on expanding capital market and credit solutions for innovative delivery models in the aviation infrastructure sector.

Chris is a member of ACI-NA's Finance Committee Steering Group and was recognized by The Bond

Buyer as a municipal bond industry "Rising Star" in 2021. He holds a bachelor's degree from the London School of Economics & Political Science.

Chris Poinatte, EVP & CFO, Dallas Fort Worth International Airport



Chris Poinatte was appointed Executive Vice President-Chief Financial Officer for the Airport in September 2003. Mr. Poinatte is responsible for finance, treasury, strategic planning, performance measurement, procurement, information technology, and the airline business relationship.

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Mr. Poinatte has received the Public Sector CFO of the Year Award from the Dallas Business Journal, the Fort Worth Business Press and D CEO Magazine. He graduated from the University of Notre Dame, is a Certified

Public Accountant, and a frequent keynote speaker at various community and industry conferences.

2:00 PM – 3:15 PM – Session 3C: The Strategic Capital Improvement Program
Financial Planning – Challenges and Solutions to Volatile Capital and
Operating Environment

Dan Johnson, Vice President, Finance, Tampa International Airport



Dan is a CPA with background in global FP&A and managing Corp. Real Estate. Since joining TPA in 2013 Dan has been involved in the Capital Planning and responsible for third party funding and briefly managing the Finance Dept. Currently Dan will be heavily involved in the last phase of the Master Plan and future capital planning.

Rob Palmer, Vice President, Finance & CFO, The Calgary Airport Authority



Rob joined The Authority's executive leadership team in 2016 as VP, Commercial, Strategy and CFO. He is a senior finance leader with over 20 years of financial and strategic management expertise, executing on business plan development, corporate finance and accounting and program management. Rob's experience spans multiple industries, including aviation, real estate, consumer packaged goods and technology. Rob is responsible for all aspects of finance, accounting, supply chain, strategy, planning, and commercial services. Rob is a Chartered Professional Accountant and holds a Bachelor of Commerce degree from the

University of Manitoba.

Rob volunteers his time as the Chair of the Calgary TELUS Convention Centre's Audit Committee.

Tara Summerlin, Business Manager/ CFO, Oklahoma City Airport Trust



Tara Summerlin has served in her current position at the City of Oklahoma City, Department of Airports as Business Manager/CFO since February 2018. She previously served for eight years as the Accounting Manager for the Department of Airports. Before coming to the Department of Airports she was in finance and accounting in the private sector working for A&E firms for a little over 15 years. Ms. Summerlin holds a Bachelor's Degree in Accounting from the University of Central Oklahoma.

In her role, she oversees the financial management for three Oklahoma City airports, Will Rogers World Airport, Wiley Post GA Airport, and Clarence E. Page GA Airport.

Chris Wimsatt, Deputy Director, Finance and Administration, Sacramento County Airport System



Chris Wimsatt is a Deputy Director of the Sacramento County Airport System, and oversees all Finance & Administrative functions to include Rates & Charges, Budget Development, Capital Finance, Accounting, Procurement, and Information Technology. Chris manages a staff of 40 employees in the management of the Airport System's more than \$250 million operating budget while overseeing financing needs related to SMForward, Sacramento's \$1.3 billion capital improvement program.

Prior to joining the Sacramento Airport System in 2021, Chris held several public financial management roles in Ohio and has more than 10 years of experience in public and private sector financial leadership. He holds a Bachelor's Degree in Public Administration and a Master's degree in Business Administration.

3:45 PM – 5:00 PM – Session 4C: How to Finance Airport Capital Improvement Program in a Volatile Capital and Operating Environment
Tracy S. Borda, Chief Financial Officer, Philadelphia International Airport



Tracy S. Borda is the Chief Financial Officer for Philadelphia International Airport and Northeast Philadelphia Airport. She provides financial leadership and oversight of key financial operating functions and supports the achievement of the Airport's financial goals and strategic initiatives.

She joined Philadelphia Airport System in 1995 and currently provides executive management and direction of all financial and procurement operations, and oversees the airport's business diversity and inclusion program. Tracy is responsible for development and oversight of the airport's \$420 million annual operating budget and its \$1.57 billion debt portfolio, as well as leads the financial implementation of the Airport's \$1.26 billion capital improvement program.

Tracy holds a B.S. in Finance from the Pennsylvania State University and an MBA from Temple University. She is a certified public accountant in the Commonwealth of Pennsylvania; a Certified Member with the Association of American Airport Executives; and serves as first vice-chair of the Finance Steering Committee for Airports Council International - North America.

Jeff Carey, Consultant



Jeff Carey is a consultant available to serve airport and other transportation issuers and related credits. Mr. Carey had a decades-long career at Bank of America and Merrill Lynch where he was most recently the Senior Transportation Credit Officer in Municipal Banking and Markets and developed and maintained the largest U.S. airport portfolio in the bank market. Previously, Jeff served as a Managing Director for over 25 years in Public and Project Finance in Municipal Markets and as Co-Head of International Infrastructure in Corporate Investment Banking. He has a B.A., Urban Studies, Dickinson College and Masters, Public Finance, Harvard University. Jeff was a registered Securities Principal with FINRA and the only three-time recipient of Bank of America/Merrill Lynch's Global Diversity and Inclusion Award.

Alex Kovacs, Director of Finance, Reno-Tahoe Airport Authority



Alex started his airport career in 2008 at the Reno-Tahoe Airport Authority and is currently serving as the Director of Finance. He is responsible for the accounting, finance, budget, and risk management functions. Prior to the airport industry, Alex was the Manager of Accounting for one of the gaming properties in Reno.

Alex received a Bachelor of Science in Business Administration from USAMV University in Romania, a Master of Business Administration from Western Governors University, and a Master of Science in Management and Leadership from Western Governors University. He is a Certified Member of AAAE and a Certified Airport Executive through SWAAAE.

Kevin McPeck, Director, PFM Financial Advisors LLC



Kevin joined PFM in 2013 and is currently a director. At PFM, Kevin has assisted airport clients in developing funding plans for capital development programs and served as financial advisor on various airport financings. He served as financial advisor to airports in Asheville, North Carolina; Columbus, Ohio; Detroit, Michigan; Jackson, Mississippi; Kalispell, Montana; Manchester, New Hampshire; Nashville, Tennessee; Pittsburgh, Pennsylvania; Providence, Rhode Island; and Salt Lake City, Utah, among others.

Prior to joining PFM, Kevin worked for eight years at a national aviation consultancy firm as an airport financial and feasibility consultant. At his prior firm, he conducted financial feasibility analyses and participated in the development of reports for the airport consultant in support of more than \$4 billion in airport revenue bond financings supported by general airport revenues, passenger facility charges, and rental car customer facility charges.

Nora Richardson, Director, Frasca & Associates LLC



Ms. Richardson has 22 years' experience in airport finance, specializing in passenger facility charge applications, financial feasibility analyses, and airline negotiations. She joined FRASCA from LeighFisher in March 2017.

She has extensive knowledge of airport/airline use agreement development and negotiations and rate-setting methodologies. Ms. Richardson has recently assisted airport operators in use agreement negotiations at multiple small-, medium-, and large-hub airports through the development of financial forecasts, comparative analysis of airline agreements at other airports, presentations to air carriers, and drafting the agreement.

Through her work on PFC programs, applications for AIP grants under Letters of Intent (LOIs), and establishing rates by ordinance, Ms. Richardson has extensive knowledge of the federal laws and policies that pertain to airport funding and rate setting. She has experience in evaluating airport financial data, preparing requests for federal funding, benchmarking cost and staffing indicators, and forecasting financial results. Her airport consulting work includes a wide range of projects including airline negotiations, bond issuances, federal funding applications, and rental car and parking development.

Ms. Richardson has a B.S. in Management Science and Engineering from Stanford University. Before joining FRASCA, Nora worked for LeighFisher, a major investment bank, and Sun Microsystems.

Wednesday, June 28, 2023

9:00 AM – 10:00 AM – General Session 2: Expanding DEI in the Airport Industry

Michelle Brega, Senior Director, External Affairs, San Diego County Regional Airport Authority



Michelle Brega is Senior Director, External Relations of the San Diego County Regional Airport Authority, the owner and operator of San Diego International Airport (SAN). Ms. Brega oversees the External Relations division which is comprised of community relations and outreach, government affairs, internal and external communications, the Clerk of the Board and board member services, and the records management program. She also co-chairs the Airport Authority's Diversity, Equity & Inclusion Steering Committee, and heads up Sustainability reporting.

For more than 20 years, Ms. Brega has worked at the intersection of the public, private and nonprofit sectors, creating cross-sector partnerships that contribute to the economic development of communities. Before her role at the Airport Authority, Ms. Brega served as Vice President, Community Affairs Manager for U.S. Bank's San Francisco Bay Area branches and held similar roles at Bank of America in the Bay Area and San Diego markets.

Ms. Brega began her public affairs career while at Stoorza Ziegau & Metzger, once San Diego's largest public relations firm. One of her first assignments was to assist with the grand opening of SAN's Terminal 2 and Commuter Terminal. She was also involved with major land-use projects and campaigns including the San Diego Convention Center expansion, Petco Park, Downtown San Diego Master Plan, Balboa Park Transportation Master Plan, and the Downtown Clean and Safe Program. She consulted for Ford Motor Company, launching its joint community engagement efforts with 70 Ford dealerships across Northern California.

Ms. Brega is originally from Maryland and earned her bachelor's degree in political science from the University of California, San Diego. She serves on the UCSD Chancellor's Advisory Committee, and Downtown San Diego Partnership Board of Directors. She enjoys spending her free time with her three sons; together, they find new places and foods to eat, travel, watch baseball games, and shop.

Tanisha Lewis, Vice President of Diversity, Inclusion and Social Impact,
Metropolitan Washington Airports Authority



Tanisha is a 21-year veteran of the Airports Authority, with extensive human resources, diversity, inclusion, and leadership experience. She has served in key human resources roles, most recently as Manager, Human Capital Management Performance and Business Readiness. During her tenure with the Airports Authority, Tanisha has led the implementation of the Airports Authority's Human Capital Management System, created a robust succession planning and development program for critical positions, developed Leadership and supervisory Training curriculum, implemented a

Management Intern Program, developed the Airports Authority's Corporate Social Responsibility Program, and created its first report. She holds a master's degree in Human Resource Management from the Catholic University of America and was named one of 2018's Rising Stars by Human Resource Executive magazine. Tanisha has a demonstrated record of Human Resource, diversity, inclusion and social impact leadership.

Debi Marshall, Director, Human Resources, Syracuse Regional Airport
Authority



Debi Marshall joined the Syracuse Regional Airport Authority in 2017 and serves as the Director of Human Resources, and ADA-Sec. 504 Coordinator. Marshall has 15 years of progressive human resources experience, in a variety of industries, including non-profit, public sector, and for-profit organizations. Marshall holds a Master's degree in Human Resources Development from St. John Fisher College in Rochester, NY, a Bachelor's degree in English/Writing Arts from SUNY College at Oswego, and Certificate in Diversity and Inclusion for HR from Cornell. Marshall currently serves as the Vice-Chair of the Airports Council

International-North American Diversity, Equity, and Inclusion working group. Marshall is certified as a Professional in Human Resources through HRCI (PHR), and a Society for Human Resources Management-Certified Professional (SHRM-CP).

Karen Zygun, Director, Human Resources, Vancouver Airport Authority



Karen is passionate about understanding the work of people and finding ways to maximize engagement and belonging, from the moment someone is recruited, to the time they leave, and from the individual connections to organizational level programs. She has been the Director of Human Resources at YVR since January 2021, executing their Purpose Through People HR Strategy, which focuses on culture, talent strategy and ensuring YVR is built for purpose. Prior to joining YVR, she provided strategic HR consulting services, both as a People Practice Leader at Central 1 (financial services) and before that as a Senior Manager at Deloitte.

In Diversity, Equity and Inclusion (DEI), Karen is continually striving to be the best ally she can be to all employees. She served on the ACI-NA DEI working group.

Prior to YVR, she worked in the airport industry both as a consultant (YEG - Edmonton International Airport) and a retail employee (YYC - Calgary International Airport).

She is a CPHR and holds certificates in change management, project management and negotiation. She also possesses an MBA and a Bachelor of Commerce.

1:30 PM – 2:45 PM – Session 7A/C: Roundtable with Airlines

Chris Ellsworth, Director, Corporate Real Estate Airport Affairs, United Airlines



Chris Ellsworth is a Director of Airport Affairs for United Airlines based in Chicago. He and his team support a portfolio of airports throughout United's worldwide network. He has worked on several airline / airport lease negotiations and with airports as they plan for capital projects, including leading the recently concluded SFO Use and Lease agreement and various special facility leases in IAH.

Chris received his B.S. in Aviation Management from Westminster College in Salt Lake City and his MBA in International Affairs from the George Washington University in Washington, DC. He lives with his family near Chicago.

Steven R. Holt, Senior Manager, Airport Affairs, American Airlines



Steve Holt is the Sr. Manager Airport Affairs for American Airlines where he represents American Airlines at two of its hubs, Charlotte Douglas International Airport (CLT) and Philadelphia International Airport (PHL).

Steve began his career in the airline industry in 1989 with Trans World Airlines (TWA). While at TWA Steve worked in various positions before joining the Properties and Facilities Department in 1997. Through merger, Steve joined American Airlines in 2001 and has represented American Airlines on the Airline Airport Affairs Committee (AAAC) at various airports across the domestic system, where he has worked with his peers and airport staffs to resolve critical business, operational and policy issues. Steve has been selected by his peers to Chair several AAAC committees.

Steve is a native of Excelsior Springs, Missouri and a graduate of the University of Central Missouri.

Bill Pettit, Airport Relations, FedEx

Bill Pettit has over 30 year's experience in aviation, including over 15 years in airports and almost 20 years at FedEx. Currently, Mr. Pettit is serving in Airport Affairs for FedEx covering 30 plus airports, including FedEx's two largest hubs, Memphis (MEM) and Indianapolis (IND). Mr. Pettit is a two time winner of FedEx's Five Star Award.

3:15 PM – 4:30 PM – Session 8C: Roundtable with Rating Agencies

Kurt Forsgren, Managing Director – Sector Lead, S&P Global Ratings



Kurt Forsgren is a managing director and Sector Leader for Transportation in U.S. Public Finance. Based in Boston, he works as primary analyst, chairs credit committees, generates industry research and serves as spokesperson on transportation, climate risks, and environmental, social, governance topics.

Beginning in S&P Global's San Francisco office in 1992, Kurt's experience spans Public Finance and Project Finance, encompassing a variety of asset classes. Prior to joining the company, Kurt was a transportation consultant at KPMG focusing on airports.

Kurt is a member of the National Federation of Municipal Analysts, Boston Municipal Analyst Forum, and Boston Economic Club, Kurt earned a bachelor's degree in economics and political science from the University of Maine and a Master of Government Administration degree from the Fels Institute of Government at the University of Pennsylvania. He is a husband and father of three adult boys and is still taller than one of them.

Earl Heffintrayer, CFA, Vice President and Senior Credit Officer, Moody's Investors Service



Earl Heffintrayer is the Vice President and Senior Credit Officer at Moody's Investors Service. Earl is the U.S. airport sector lead analyst, and covers a diversified portfolio concentrated in transportation. Earl also actively leads new ratings on bids in the growing US public private partnership (P3) market. Prior to joining Moody's, Earl worked at the Port Authority of New York and New Jersey where he primarily analyzed alternative capital project delivery methods. Earl began his career as a civil engineer on large infrastructure projects in the New York City region. Earl holds an MBA from Stern School of Business at New York University and a BS in Civil

and Environmental Engineering from the University of Rhode Island. Earl is a CFA charterholder.

Jeffrey Lack, Senior Director, Global Infrastructure and Project Finance, Fitch Ratings



Jeffrey Lack is a Senior Director in Fitch Ratings' Global Infrastructure and Project Finance Group (GIG) and the group's analytical lead for North American Public Private Partnership (P3) transactions. He is also the group's analytical lead for the Austin, TX office and the sector lead for North American airport ratings within GIG covering international gateways, hubs, and regional airports. Jeff has responsibilities for credits spanning airports, availability payments, toll roads, and sports sectors, including P3 transactions. He was named one of The Bond Buyer's Class of 2020 municipal finance Rising Stars.

Since joining Fitch Ratings in 2011, Jeff has analyzed numerous billion dollar public and private P3s and rated municipal credits such as Atlanta International Airport, Dallas-Fort Worth International Airport, Metropolitan Washington Airport Authority, San Francisco International Airport, the

Grand Parkway in Texas, and the Illinois State Toll Highway Authority. Some examples of his public P3 work include rating both Purple Line light rail project financings in Maryland, the Moynihan Station Redevelopment in New York City, and he was the lead analyst for the single agency rating on the LAX Automated People Mover transaction in Los Angeles.

Prior to joining Fitch, Jeff was a Vice President with Alix Partners in its Financial Advisory Services group. Responsibilities included providing litigation consulting and valuation services with a concentration in financial and intellectual property matters. Jeff would complete detailed economic damages analyses in complex commercial disputes and author the correlated expert reports.

Jeff received his BSBA in both Finance and International Business from Washington University in St. Louis, graduating magna cum laude. Jeff grew up playing ice hockey on the East Coast, having the opportunity to compete on the 1980 'miracle on ice' rink in Lake Placid, NY and remains an avid NY Rangers fan. He became a coronavirus groom during the pandemic and is a new dad to his first baby girl.

Linda Vanderperre, Senior Director, Public Finance, Kroll Bond Rating Agency



Linda joined Kroll Bond Rating Agency (KBRA) in March 2019 as a Senior Director. She performs municipal credit analysis for a broad portfolio of transportation entities, public utilities, state and local governments, and school districts.

Prior to joining KBRA, Linda worked in the public finance banking groups at UBS, JP Morgan, and Ramirez & Co. Over her 35-year investment banking career, she developed and implemented customized financing and refunding strategies for many of the nation's largest and most active municipal issuers, serving as the lead banker on more than \$30 billion in senior managed transactions in Florida, New York, New Jersey and Pennsylvania.

Linda is a member of the Municipal Analysts Group of New York (MAGNY), the National Federation of Municipal Analysts, and the National and Northeast chapters of Women in Public Finance. She has served on the Program Committees of both MAGNY and the American Public Power Association and has mentored women in the public finance industry for over 15 years.

Linda earned an MBA in Finance from the New York University Stern School of Business, and a BA from Muhlenberg College.

