



CONSTRUCTION RISK UPDATE — NEW RISK FACING AIRPORTS

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P3'S OF LAGUARDIA AIRPORT TERMINAL B PROJECT

Size of Project

- Terminal B (Only) – 1.4 million sf
- Two Concourses – 35 Gates

Design Build Contract (Terminal B & Non-Project Development)

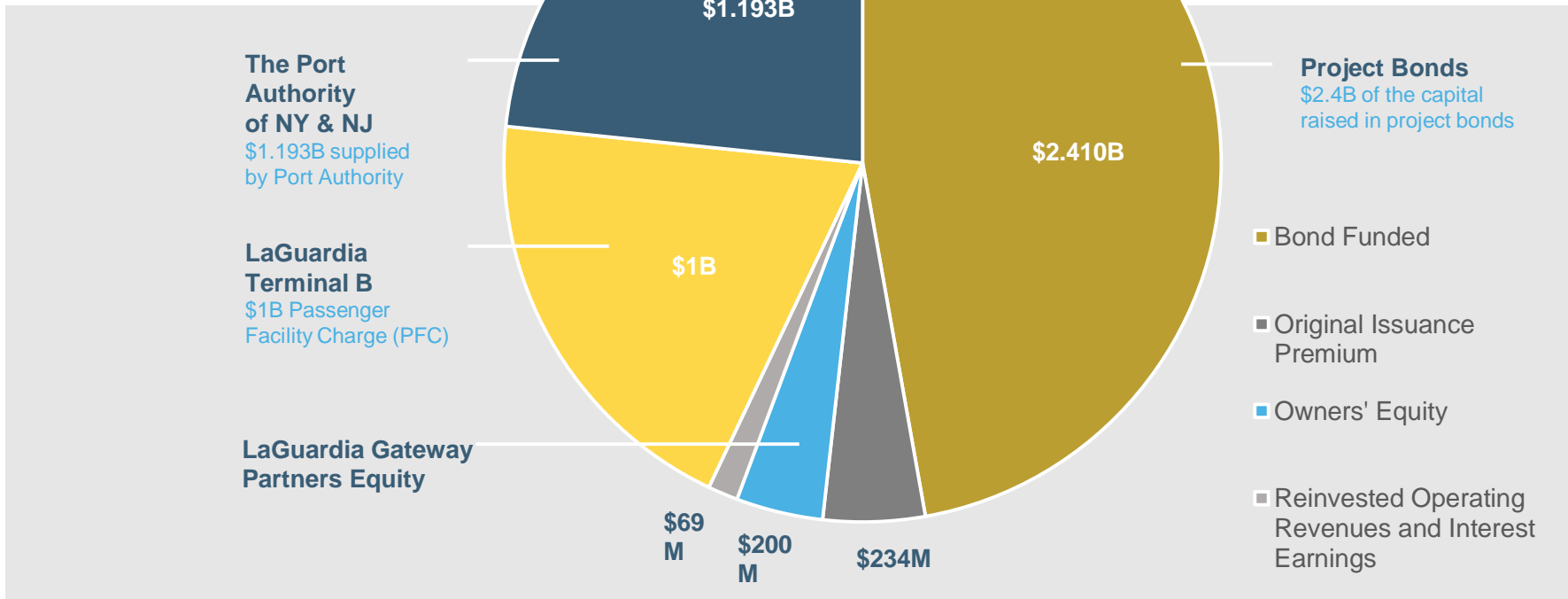
- Terminal B – Construction - \$2.8 billion
- Other Project and Soft Costs - \$1.1 billion

Non-Project Development

- Parking Garage, Roadways and Central Hall - \$1.1 billion

OUR FINANCING MODEL

Project valued at \$5.1B



What the Future Looks Like

1.4M square feet

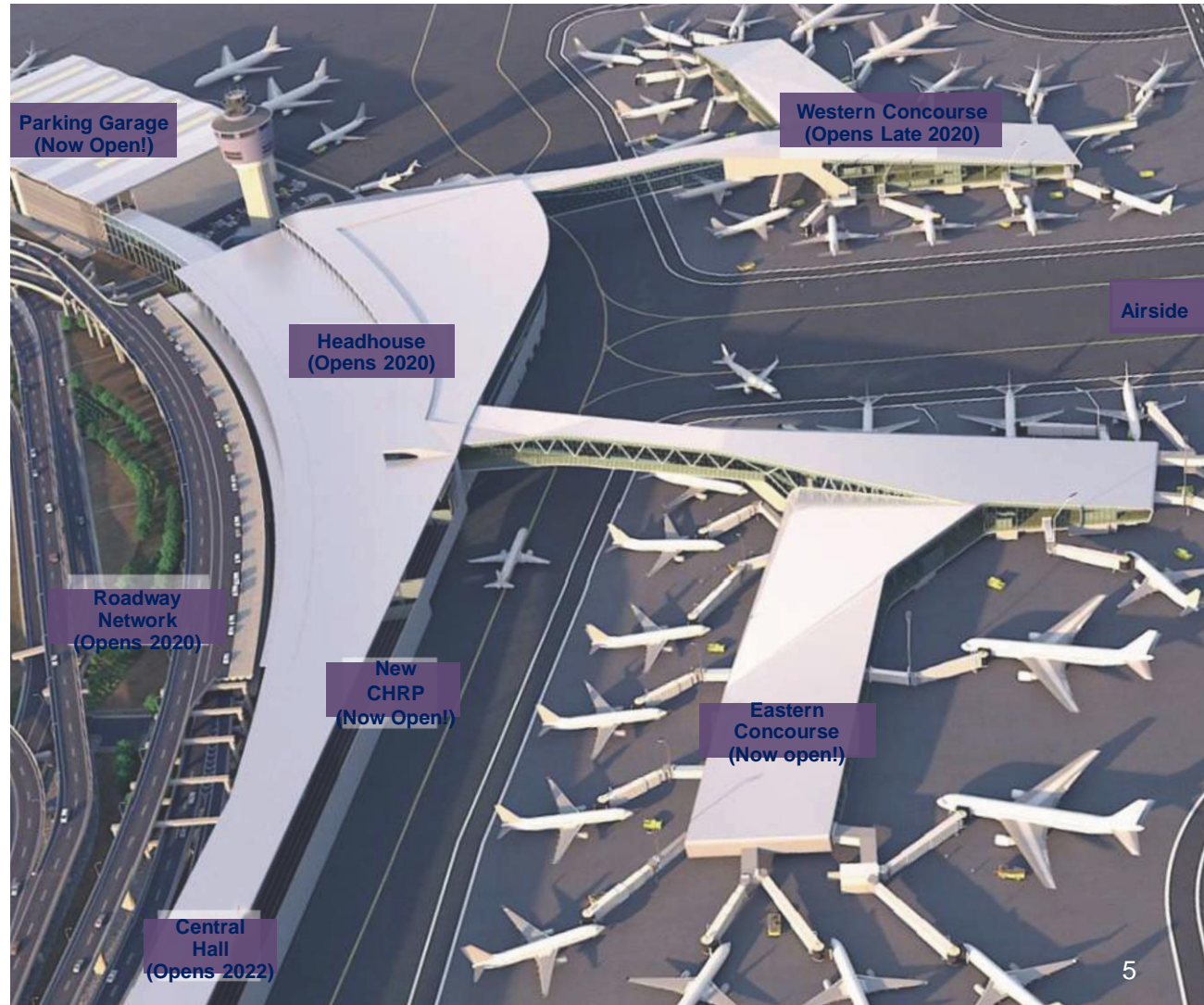
35 gates

Dual pedestrian bridges connect to gates over active taxi-way

3,100 space parking garage with for-hire-vehicle meeting area

Central Hall to connect to new Delta terminal and proposed Air Train

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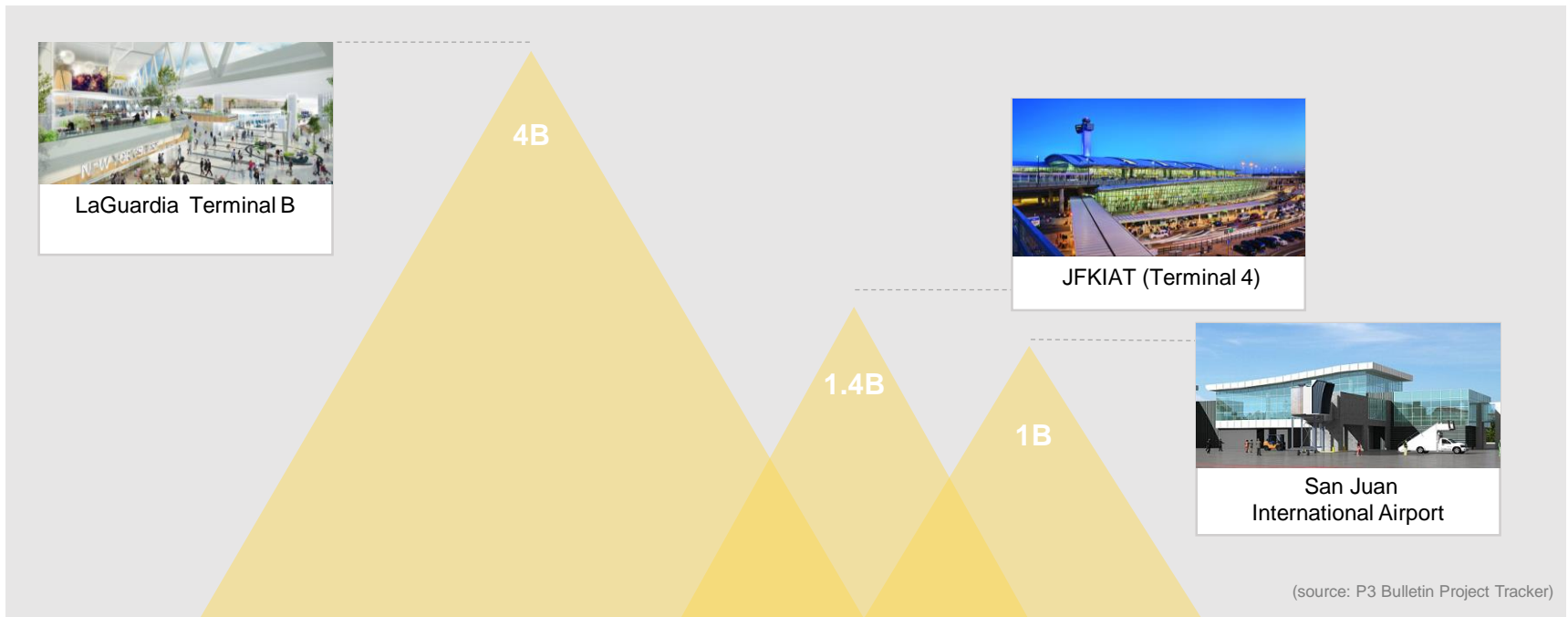




P3 RELATED ISSUES FOR CONSIDERATION

- CCIP versus OCIP
- Terrorism – Stand alone or TRIA
- MWBE Obligations
- Design Build – Is this the only option?
- Builder's Risk Claims

THE BIGGEST P3 IN AVIATION



MINIMAL DISRUPTION TO EXISTING OPERATIONS

Our Approach:

- Maintain and enhance existing operations during a six-year timeline from project start to completion
- Build a new terminal while operating the existing one
- One phase of construction within the existing road network
- Build island concourses and bridge connections to reduce the impact of construction



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INSURANCE RELATED ISSUES

CCIP versus OCIP

- Control
- Risk
- Cost

Terrorism

- Stand Alone
- TRIA

CCIP and OCIP simultaneously

- Tenant Fit out Considerations
- Overlap can help avoid risk



OTHER MATTERS

MWBE

- 30%
- Insurability
- Performance

Design Build

- Cost Plus an Option?
- Claims

Builder's Risk Claims

- Must establish coordination and maintain relationship



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