ACI Risk Management Conference

Collecting Data & Putting it into Context January 16, 2020



Project Case Study

- Airport X Collects a lot of Safety Data
 - ✓Incidents, Accidents
 - **⊲**Citations
 - **⋖**Spills
 - ✓Aircraft Cut-off
 - **⊲**GSE condition
 - **⋖**ETC.







Project Case Study

Senior Management Asks:

Why are the Numbers going in the "wrong" direction??

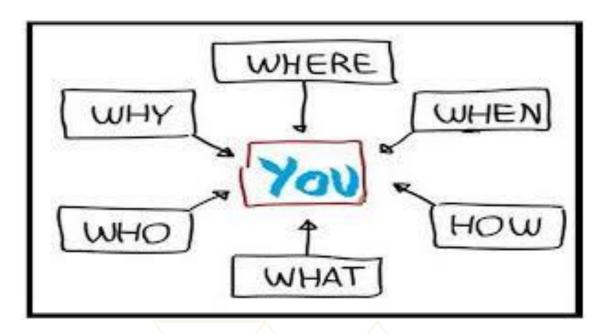




Project Case Study

Conversation Takes Place About:

Putting Data into Context





A Project is Born

- Operational Data (Examples)
 - ✓Aircraft turns per gate
 - → Bussing operations
 - ✓# of GSE
 - # and location of Common Use gates
 - Locations of VSR crossing movement areas
 - Review of all data available for the past three years
 - ✓Over 3,400 individual reports
 - **⋖Focused on approximately 1,400**

Only 20 mins old



Already fed up with people

complete state of the state of

The Internet Scavengers



A Project is Born

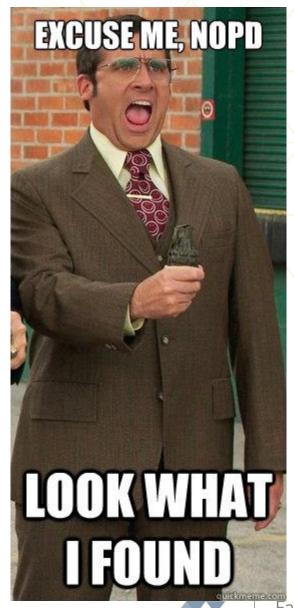
- Effort will result in a Safety Assurance Component for SMS
- Effort will or may Modify Reporting to Senior Management
- Effort has Resulted in identifying Hotspots and other

Findings



Findings

- **≺**Hotspots
 - Majority of aircraft cut-offs occur in two locations
- GSP need individual accountability for employees
 - Citation system that follows the employee
- Common use gates produce the majority of issues
 - ✓ Foreign Flag Carriers



Faith Group

Findings

- ✓Data base works
- ✓Too much change too often
 ✓ONE THING AT A TIME
- ✓Increase Communications BACK to stakeholders
- Communications need to be more regular
- ✓LEVERAGE CURRENT STAKEHOLDERS SMS



"We owe the sharp increase in our stock price to leveraging the Internet to create a global footprint. Of course, some creative accounting helped."

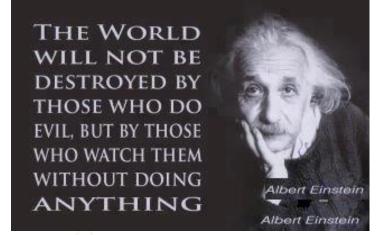


Benchmarking

- ☐Tough because the industry is still evolving SMS
- National exchange of information and data is what's needed

✓NOTE: exposure, # operations, and confined areas

lead to more bad things!





Closing

- ✓Find the "big levers" by putting your data into context
- Remind leadership of the changing landscape and challenges
- ✓SHARE DATA with and from stakeholders





ACI Risk Management Conference Tools



Topic Overview

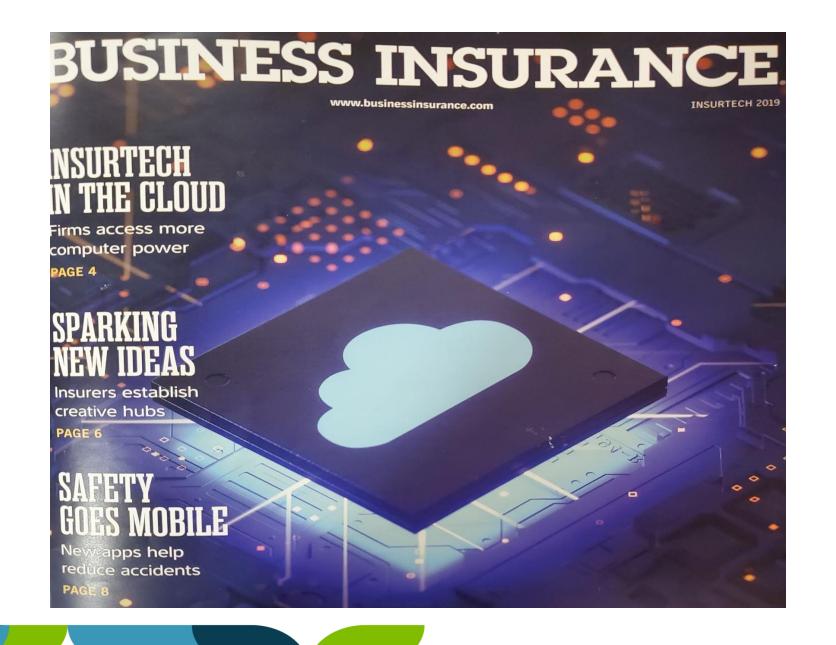
- Technology and Risk Management
 - Knowing Key Stakeholders
 - Aware of technology solutions
 - Origami/RMIS Other Applications
 - Incident reporting
 - Near miss
 - Emergency Preparedness
- Fleet Management/Environmental Strategy
- Working with IT Considerations

Origami Extensions

- Using Origami/RMIS for Other Applications
 - Incident Reporting
 - Near Miss Reporting

Business Insurance

- Recent articles in Business Insurance Magazine (November 2019 Edition)
 - Influx of Apps Transform Hazard Reporting
 - Too Close for Comfort



Influx of apps transforms hazard reporting

BY LOUISE ESOLA

lesola@businessinsurance.com

he world of workplace safety is surpassing the humdrum of required training sessions and mandatory forms, going at lightning speed to where anyone, anywhere, can report a job site hazard or near miss — occurrences and situations that could lead to disaster.

How? There's now an app for that. Many, in fact.

Walk any exhibition floor at any safety conference, and one will see screen shots on display of smartphone and tablet apps that aim to provide an easy way for workers to warn each other of potential hazards on the job.

"It's just a matter of time before those little issues become big ones," said Melissa Schultz, co-founder and training and customer development leader at Chicago-based SitePatterns LLC, which offers a program she helped develop that aims to help safety personnel at construction sites manage claims early and on-site by punching in data and taking photos.

Tracking near misses is just another function, she said.

"Traditional claims software is missing all those near misses and less severe incidents," she said. "Everybody has a phone in their pocket, so there is no excuse not to take a photo and report."

The Campbell Institute at the Itasca, Illinois-based National Safety Council in 2018 caught on to the notion that keeping tabs on the smaller incidents — which traditional and mandatory incident reporting does not require — is likely to have an effect on overall safety.

In its research, the institute noted that since 1993, the total recordable incident rate has dropped from a high of about 8.5 recordable incidents per 200,000 working hours to less than three incidents per 200,000 hours in 2016, according to U.S. Bureau of Labor Statistics data from 2017, the most recent available. However, "workplace injuries should not be overshadowed by another more disturb-



TOO CLOSE FOR COMFORT

A "NEAR MISS" is described as an unplanned event that did not result in injury, illness or damage but had the potential to do so. "Only a fortunate break in the chain of events prevented an injury, fatality or damage" — in other words, a miss that was nonetheless a close call.

Source: National Safety Council

ing trend in workplace safety, namely that the number of life-altering injuries and fatal incidents has been on a much slower decline," institute researchers wrote in a paper in 2018.

The message to safety professionals? Pay attention to the near misses that can lead to major incidents. They all have what the institute called "serious injury and fatality" potential, according to the paper published by the council.

Apps, which are widely available, are making it easier for employers to track hazards and to make necessary changes immediately, said John Dony, the Campbell Institute's director.

Apps "put the power in the workers' hands to do the reporting" and failing to give a worker a method for immediate reporting "hinders reporting" of unsafe conditions, he said.

"You are getting intelligence right away on what is happening in the field," Mr. Dony said. "You are able to get real-time (data) on your near misses and potentials, and (this) gives you the opportunity to fix something before there's an event. That's why organizations are adopting (apps)."

Reporting near misses and hazards—which allow users to time-stamp a report, submit a photo or geotrack a location—wasn't the original goal of most of the safety apps that aim to make reporting incidents quicker and more efficient, according to experts and developers.

Lost or late paperwork is troublesome because such issues can lead to incident or accident claims going unreported or key facts getting lost, according to experts.

"Most of the time when there is an issue in workers comp, it means there were people in the field and then other people in a remote office, in environments where it is not always easy to pull out a sheet of paper and take notes," said Pankaj Malviya, founder and chief executive officer of San Jose, California-based Pulpstream, an app developer.

"Apps allow them to capture the information quickly, and it's rich information, on an incident, he said, listing severa points of data that a reporting app carapture: global positioning, photograph sketches of what occurred, signatures (witnesses and more. Reports, if necessar can go to the U.S. Occupational Heal and Safety Administration or a clair adjuster.

Safety audits are also made simpl he said: "They used to do all the aud and assessments on paper, and the pa would come back to the office, and the three copies, scan one, then fax. This consuming time they could devote something else."

Steve Piatkowski, Philadelphia-besenior vice president of environm tal risk at Chubb Ltd., said the inscaught the trend early on, followin development of an "instant alert" we form that made reporting incidents pler. Then came the app, he said.

"You are able to get real-time (data) on your near misses and potentials, and (this) gives you the opportunity to fix something before there's an event."

John Dony, Campbell Institute

"Now that everybody has a smathe app is now an instantaneou report an incident," he said of safety and reporting app, which to policyholders. That progy provides real-time tracking on responses and claims handling,

"We are seeing the cost savings of being involved (within) minute

The costs for the apps vary, panies quoting \$20 to \$100 per month, depending on the app's of the apps vary, the appearance of t











TOO CLOSE FOR COMFORT

A"NEAR MISS" is described as an unplanned event that did not result in injury, illness or damage but had the potential to do so. "Only a fort unat e breakin the chain of events prevented an injurfat alit y or damage" - in other words, a miss that wa nonetheless a close call.

Source: National Safety Council

ing trend in workplace safety, namely that the number of life-altering injuries and fatal incidents has been on a much slower App hands give a report

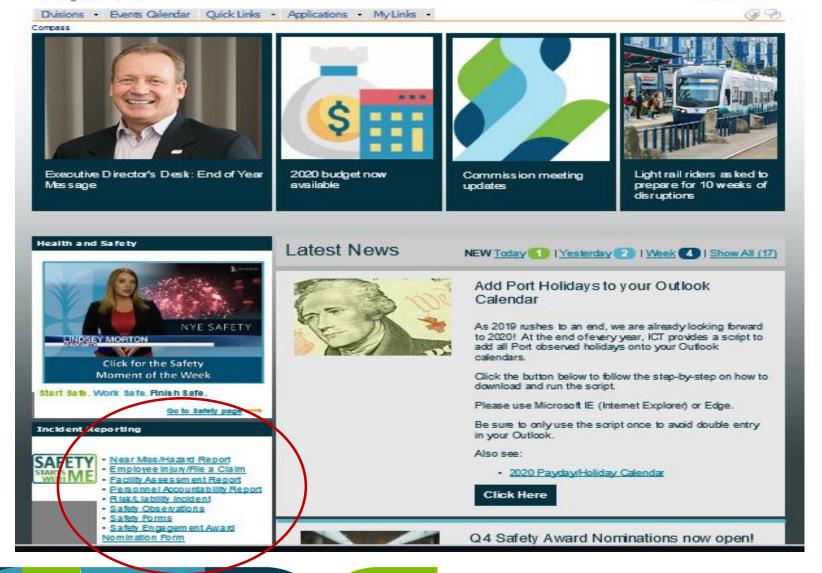
wa. .s.. safet) incid





Hollingsworth, Jeff





Go to Safety page -

Incident Reporting



- Near Miss/Hazard Report
- Employee Injury/File a Claim
- Facility Assessment Report
- Personnel Accountability Report
- Risk/Liability Incident
- Safety Observations
- Safety Forms
- Safety Engagement Award Nomination Form

Go to Safety page -->

Executive Director's Desk

Please use Microsc

Be sure to only use in your Outlook.

Also see:

2020 Payday

Click Here



Q4 Safety Awa Nominate an emp

Engagement Awa





Report a Near Miss/Hazard, Report a work related injury or file an L&I Claim

Log Out and Exit

You are required to report your workplace incident within 24 hours.

Contractor injuries and Risk/Liability incidents are not reported on this form.

Near Miss/Hazard: To report a near miss or workplace hazard, please select the option below labeled "Report Near Miss/Hazard".

Employee Injury (No medical treatment): Employees are required to submit an incident report for any work related injury, illness or exposure.

If you are not seeking medical treatment at this time, please select the "Report Employee Injury-Not Seeking Medical Treatment" option show below to report your injury.

You have one year to file a claim should you decide to seek medical treatment.

Employee Injury (Seeking medical treatment): Employees are required to complete an SIF-2 (Self-Insured Accident Report form).

Please select the "Report Employee Injury-Seeking Medical Treatment" option shown below.

Once you have electronically filed a claim, you will receive an email with your SIF-2 claim form attached. Please print the form, populate any information that may be missing and sign where indicated. The signed claim form must be interoffice mailed to: H&S @ P69.

Once you seek medical treatment, a work release is required.

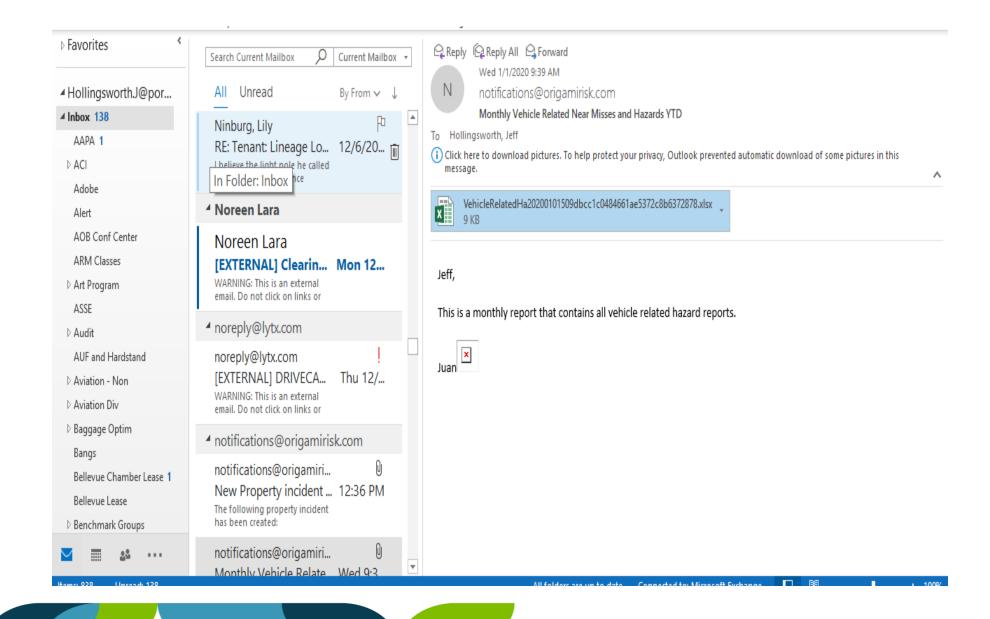
You will not be permitted to return to work without a work release.

Report Near Miss/Hazard

Report Employee Injury-Not Seeking Medical Treatment

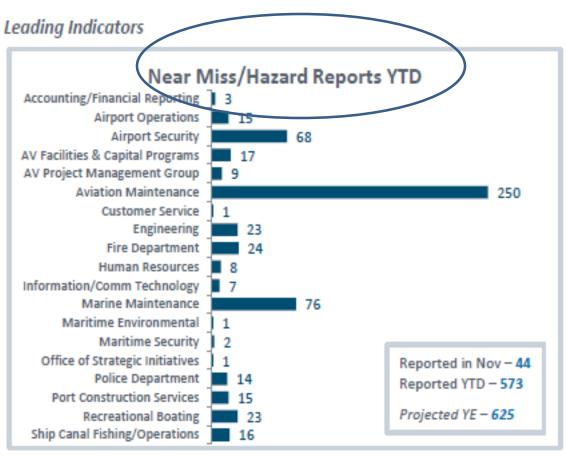
Report Employee Injury-Seeking Medical Treatment

12:40 PM



Portwide Executive Report Safety Performance Measures November 2019





42% of reported safety hazards YTD were mitigated by the reporter.

Falls remain the most frequently reported safety hazards at 30%.

"Exterior lighting on the western stairs is very poor. Employee missed last step when exiting the building. No injury occurred."

- AV PMG

Promoting a caring culture with Safety Observations:

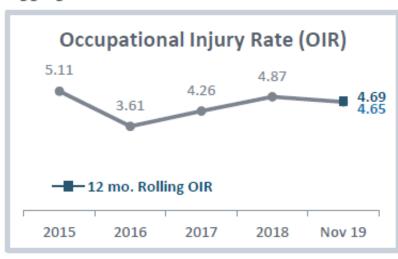
"Observed baggage team loading bags on to cart and navigating thought busy terminal. Observation created good opportunity for conversation about taking time to allow people to clear before attempting to move cart into crowd."

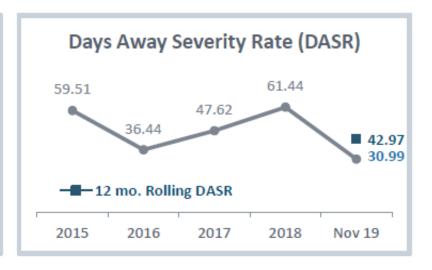
Port Safety Observer



- 8 safety observations were performed in November.
- 96% of safety observations performed in November included no At-Risk behaviors.

Lagging Indicators





- Eleven Workers Compensation claims were filed in November 2019 with ten determined to be OSHA recordable. Click for a description of those ten injuries/illnesses. Reported Injuries
- Click for Division and Department specific results through November 2019. OIR and DASR

	l							
ort of Seattle			Near Miss/Ha	azard	Report YT			
	1			7				
	Danastina Dant	Ch	Look	Final	D-4-	la cida ad	Landin	Description of New Mice and Henry
anation Dont Ainfield		Shop	Last	First	Date	Incident	Location	Description of Near Miss or Hazard
ocation - Dept: Airfield			Pelton	David	EMAPO40	EV2019NM008621	Airport Passuall	Noticed POS MX Scooter #9193 is parked in a walking path. This is a violation of Port Rules and Regulations. This als
	Airfield Operations		Petton	Paul	5/14/2019	EV2019NM000621	Airport-bagweii	Noticed POS MA Scooter #9193 is parked in a Walking path. This is a violation of Port Rules and Regulations. This als
otals for Airfield Opera								
ocation - Dept: Airfield	Security				I			
	Airfield Security		Hammon	Lara	4/23/2019	EV2019NM008513	Airport-North Satellite Bagwel	I had a long conversation last week with Anthony Ortiz, an assistant manager for HMS Host. He is a swing shift emptock/freight elevator. He has tried talking with them on several occasions when they block the entrance to the freight of it. I told him this is really an operational issue, but in the interest of safety that I would bring it up for him. He was v compliant while I was there, but were very aware of my presence and conversation with Mr. Ortiz. This made it obvwork in. I don't know how else to address the problem other than Ramp Patrol issuing citations, but they are so busy Additionally, I witnessed a 52' semi tractor trailer under escort attempt to access that same load dock. The drive lane to safely drive in and park to make their deliveries. Thanks for your time, Lara
	Airfield Security		Jackson	Mark	3/9/2019	EV2019NM008034	Airport- Tunnels	Approximately 300 feet south of the north entrance to the service tunnel, a SAC operating a POS vehicle struck a ma
otals for Airfield Secur	•						, part 1 a	, , , , , , , , , , , , , , , , , , , ,
ocation - Dept: Constru								
	Construction Services		O'Haver-Ayala	Alisa	3/19/2019	EV2019NM008090	Airport- Tunnels	On or around 9:30 AM Employee Bus #427 was speeding in the north tunnel disregarding the posted speed limit sign. This was reported directly to Operations earlier this morning.
otals for Construction	Services - 1 Incident	ts						This was reported directly to operations carrier this morning.
rand Totals - 4 Incident								



Welcome to the Safety Forms Page

Log Out and Exit

Please select the Safety Forms option below to complete a safety plan, permit, inspection or audit.

Available online safety forms include:

Safety Plans:

Fall Protection Work Plan Job Hazard Analysis (JHA)

Safety Inspections:

Workplace Inspection

Other Safety Forms:

Annual Respirator Usage Review Forklift Operator Evaluation Lockout Tagout Removal of Lock New Employee Safety Orientation

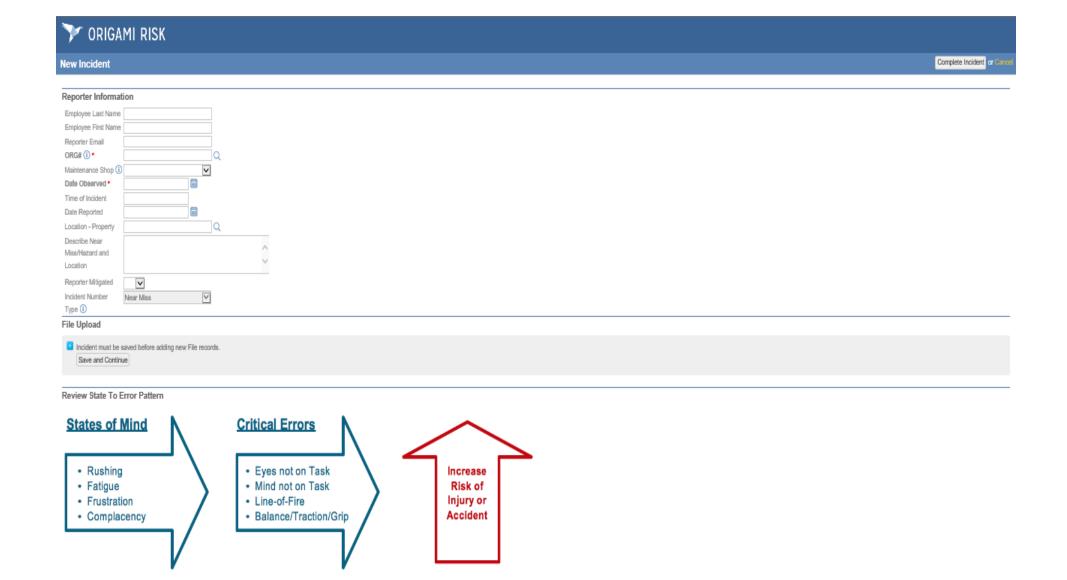
Need Assistance, Questions? Contact Tiffany Olson, 206-787-6873 or Olson.T@portseattle.org

Safety Permits:

Confined Space Entry Permit Hot Work Permit

Safety Audits:

Chemical Inventory Sampling Audit Confined Space Entry Program Audit Lockout/Tagout Program Audit



SafeTrack



🏏 ORIGAMI RISK

Welcome!

Welcome to SafeTrack-Thank you for supporting our relentless pursuit of continuous safety improvement.

SafeTrack is a safety observation and tracking program that supports our vision - EVERY EMPLOYEE GOES HOME SAFELY!

By focusing on actions and behaviors to create a strong safety culture, together, we can ensure our employees go home safely.

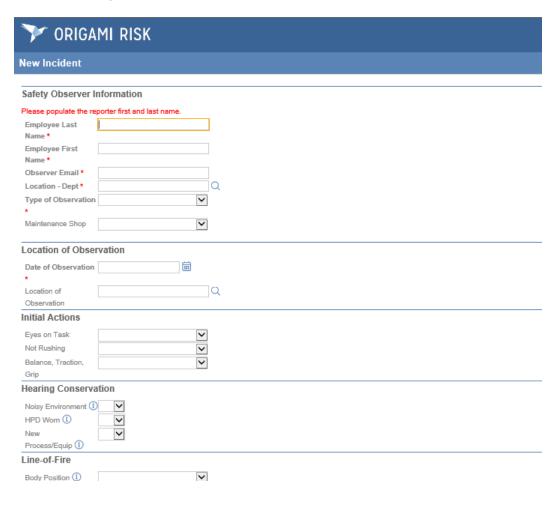
As a trained observer, please select the option below to record and track what was safe and what was at-risk during your observation, as well as any suggestions for safety improvement.

Submit a Safety Observation

Need Assistance, Questions? Contact Tiffany Olson

Olson.T@portseattle.org

Safety Observer Information



Emergency Preparedness

Personal Accountability Form Origami

Facility Assessment Form Origami



Continuity of Operations

Personnel Accountability Report Facility Assessment Report

Personnel Accountability Report (PAR)

To be completed by all Port of Seattle employees when notified by Everbridge

Aside from being legally responsible for personnel accounting following an incident such as an earthquake (WAC 296-24-567, Subsection III), the Port will need a clear picture of our workforce to assist in recovery efforts. Given the unique nature of our organization and its size, completing personnel accounting quickly following an incident requires all employees to take action. It is common to feel disoriented, scared, stressed, in shock, and a whole host of feelings following an incident. The Port understands and created a personnel accountability reporting process that is simple to use under these conditions.

Facility Assessment Report (FAR)

To be completed by each facility's Emergency Coordinator of Lead Floor Warden following an incident

Following an incident such as an earthquake, the Port will need a clear picture of the status of our facilities to begin recovery efforts. To achieve this situational picture quickly, facilities' Emergency Coordinators or Lead Floor Wardens will complete a Facility Assessment Report after assisting with the evacuation.

How To

PAR & FAR training is available online in LMS*

*FAR training is pending release

All Port of Seattle employees should be familiar with the PAR prior to an incident, and facilities' Emergency Coordinators and Lead Floor Warden should be familiar with the FAR.

following an incident. The Port understands and created a personnel accountability reporting process that is simple to use under these conditions.

Facility Assessment Report (FAR)

To be completed by each facility's Emergency Coordinator of Lead Floor Warden following an incident

Following an incident such as an earthquake, the Port will need a clear picture of the status of our facilities to begin recovery efforts. To achieve this situational picture quickly, facilities' Emergency Coordinators or Lead Floor Wardens will complete a Facility Assessment Report after assisting with the evacuation.

How To

PAR & FAR training is available online in LMS*

*FAR training is pending release

All Port of Seattle employees should be familiar with the PAR prior to an incident, and facilities' Emergency Coordinators and Lead Floor Warden should be familiar with the FAR.

Where

Download the Origami Mobile Forms application today to be prepared to use it in an emergency

ECC Direct: 787-7781

...failing to plan...is planning to fail...

Emergency Status Report



Emergency Status Reports

Please use the link's below to report the status of a Port facility or to report the status of a personnel.

Submit a Facility Assessment Report

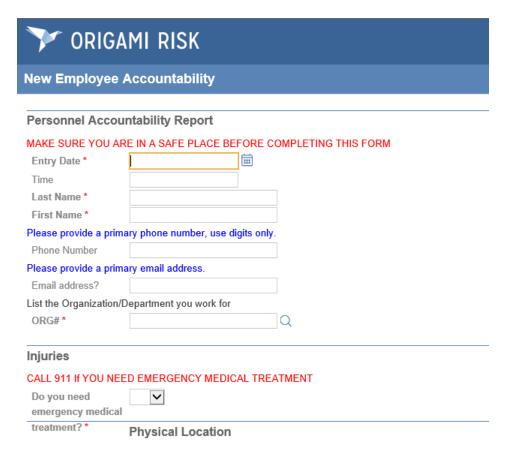
Submit a Personnel Accountability Report

You will have the ability to upload pictures and files that will be submitted with your report. You will receive an email confirmation once your report has been received.

Facility Assessment Report

> ORIGAMI RISK	
New ECC	
Facility Assessment Report	
Please populate the Name of the Employe	ee that is Completing this Form
Time	
Reporter Last Name	
Reporter First Name	
Use digits only, please provide a phone nu	umber where you can be reached.
Reporter Phone	
Number *	
Please provide an email address we can u	use to communicate with you.
Reporter Email	
Address *	
ORG# ①*	Q
Facility Location (1)	Q
Facility Address	
Additional Location	
Details?	
Seriously Injured and/or Trapped	l Personnel

Employee Accountability



2020 Environmental Strategy Technology

- 1. Use drop-in renewable fuels
- 2. Right size vehicles and fleet size
- 3. Use technology to gather data and improve efficiency (Telematics)
- 4. Educate drivers (Eco Training)

Data Findings: Data & Technology

- Incomplete, inaccurate data is a major barrier to effective management
- Anti-idling technology is appropriate for some use higher use vehicles
 - Possibly Police Vehicles
 - Work Vans and Trucks
 - Security and ramp patrol

Data Findings: Data & Technology

- Telematics—onboard GPS—can help fleet managers improve efficiency
 - Target under-utilized assets
 - Maximize pool size and utilization
 - Inform vehicle right sizing
 - Improve driver training
- Vehicle technology is critical to collect data, manage fleet efficiency, reduce fuel use

3. Use Technology To Gather Data and Improve Efficiency

By 2022

- Install telematics on a portion of the fleet (FUNDED)
- Add anti-idling technology to some assets with high idle uses
- Utilize motor pool software and hardware to manage pools
- Incorporate telematics data into fleet management approaches to optimize utilization and maintenance

By 2024

- Update fleet data management software and capabilities
- Expand telematics to all appropriate assets
- Expand anti-idling technology to targeted assets using telematics data
- Leverage data to inform sustainable fleet management decisions

4. Educate Drivers

By 2022

- Incorporate eco-driver training into Port employee training modules
- Establish outreach program for sustainable driver education

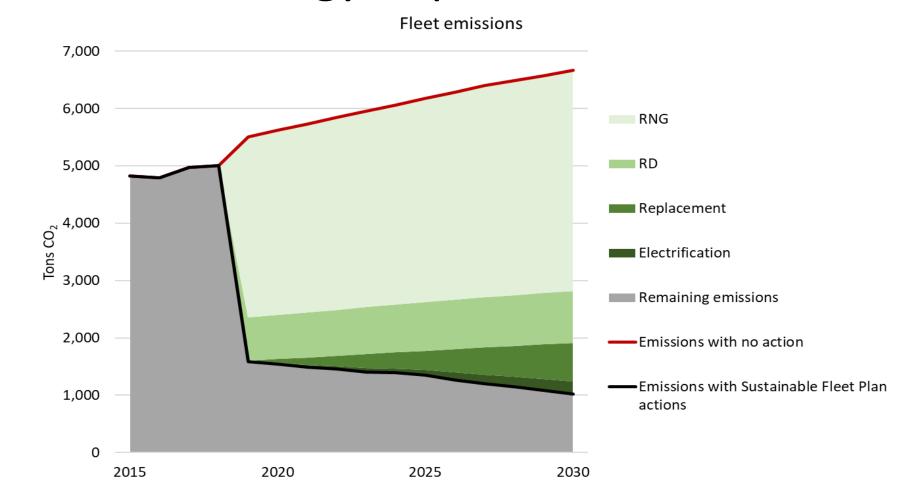
By 2024

- Use telematics to target training topics and needs
- Provide department-specific driver training
- Continue employee and public engagement on sustainable fleet issues

2026+

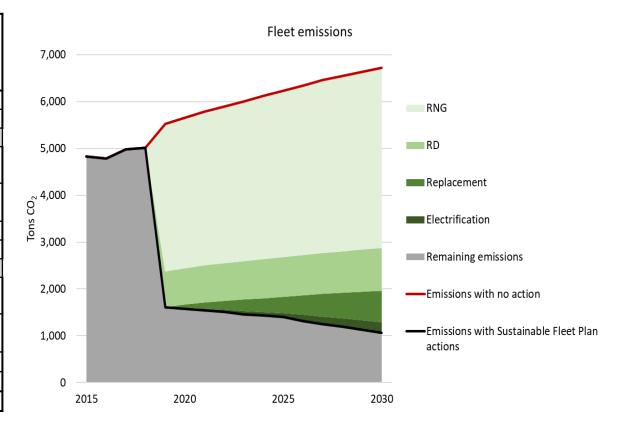
Measure and report on efficacy of ongoing driver training

Strategy Impact: Aviation



Strategy Impact: Summary

Strategy	% Change in CO2 from 2030 vs No Action	
	%	
Est. TOTAL—No Action	0	
Aviation		
Use Renewable Fuels	(79.4)	
Right Size Vehicles, Fleet Size	(9.6)	
Fleet Technology	TBD	
Educate Drivers	TBD	
Maritime		
Use Renewable Fuels	(14.1)	
Right Size Vehicles, Fleet Size	(33.2)	
Fleet Technology	TBD	
Educate Drivers	TBD	
Est. TOTAL—SFP	(84.2)	



Working With Information Technology

- Risk Malmanagement and IT Collaborating
- Understanding Network Security
- Evaluation of New Software
- Buy in from:
 - Executive Leaders
 - Risk Mgt/Legal
 - ITT Network Security