2020 Property Market Update

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Risk Management | Consulting



Agenda

January 16th, 2020

- Current State of Property Market
- 2. How Did We Get Here?
- 3. How to Navigate a Challenging Market
- 4. Real Life Renewals 2020
- 5. Referenced Websites and Articles

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Restricted Capacity

Adverse Loss Development

Accelerated Hardening

Pricing

- Property Market Conditions continue to see an acceleration in rate increase
- Accounts below technical pricing or losing key capacity are seeing largest rate corrections
- Benign Risk are seeing +5% to +15%
- CAT accounts are seeing +10% to +20%
- CAT with losses are expecting +20% to >+30%

Underwriting

- Underwriters are overwhelmed with submission activity
- Underwriters continue to take a critical look at exposures and are adjusting portfolios including restricting many coverage terms previously offered
- Approval has shifted to more senior management
- Engineering reports heavily scrutinized

Capacity

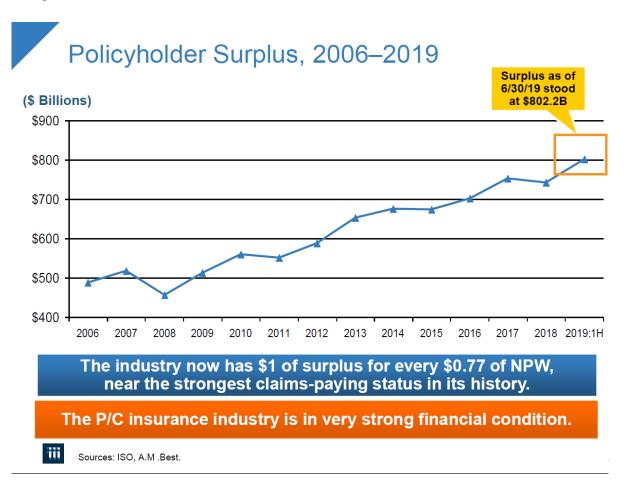
- Capital remains available
- With the exception of challenging industry class (i.e. food manufacturing, habitational, waste management and schedules with significate CAT exposure)
- Two major global insurers are shifting appetites and restricting capacity
- Increased volume allows underwriters to be more selective
- Capacity is being priced and deployed conservatively
- Insurers are repositioning deployed capacity based on account profitability

Coverage

- Upward pressure on deductibles
- Increased Hail, Wind and Earthquake Deductibles
- First party cyber exclusions are more common
- Coverage tightening "noncontrollable exposures" (i.e service interruptions), reduction in sub limits and increased waiting periods.
- Standalone Terrorism is becoming more common



Policyholder Surplus





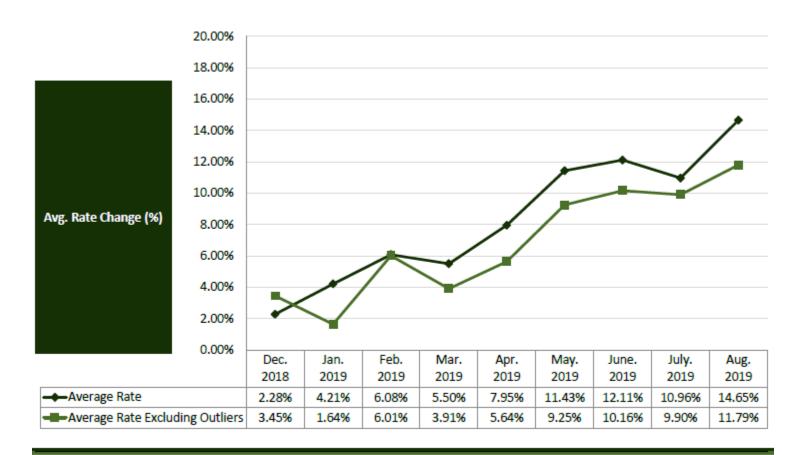
Renewal Forecast

Product Line	Midyear Update	Q4 2019-2020
Property Non-Catastrophic Good Loss History	Up 10%	Up 10% to 20%
CAT Property Minimal Lass History	Up 10% to 40%	Up 25% to 40% +
CAT or Non-CAT Property Poor Loss History	Up 10% to 40% +	Up 30% to 60% +
Primary General and Products Liability	Flat to up 15%	Up 5% to 10%
Primary Automobile Liability Fleet Lower than 200/Good Loss History	Up 5% to 10% +	Up 10% to 15%
Primary Automobile Liability Fleet Lower than 200/Poor Loss History	Up 15% +	Up 15% to 25%
Umbrella & Excess Liability (Middle Market Buyers)	Up 5% to 20% Layers possibly reduced	Up 10% to 25% (Factors in contraction of limits)
Umbrella & Excess Liability (Risk Management Buyers)	Up 5% to 20% Layers possibly reduced	Up 15% to 30% + (Factors in contraction of limits)
Directors and Officers Public Company	Up 10% to 30% +	Up 25% to 50% 100% + if "troubled"
Private Company Management Liability	Up 5% to 10%	Up 5% to 20% 20% is claim dependent
Crime	Down 5% to up 5%	Up 5% to 25% Due to Social Engineering
Network Security & Privacy (Cyber Insurance)	Flat to 5%	Flat to 10%

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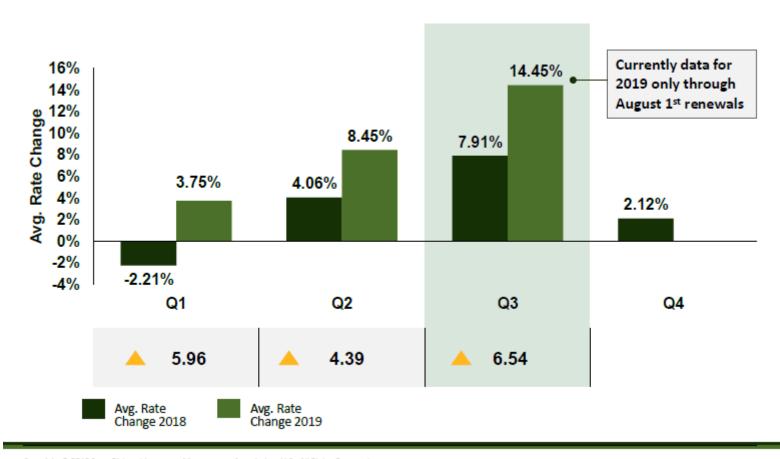
Rate Trends



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Public Entity Rate Change



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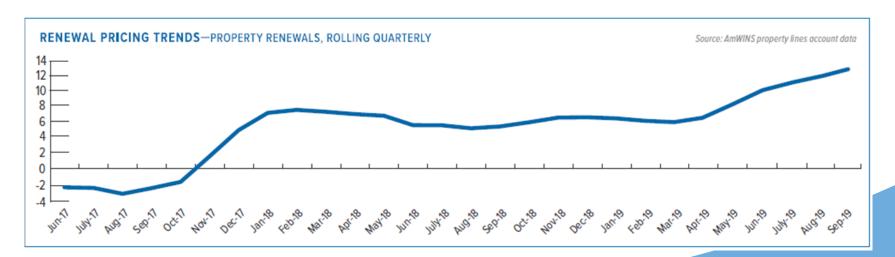
D2019 ARTHUR J. GALLAGHER & CO.





What is Causing the Current Market Conditions?

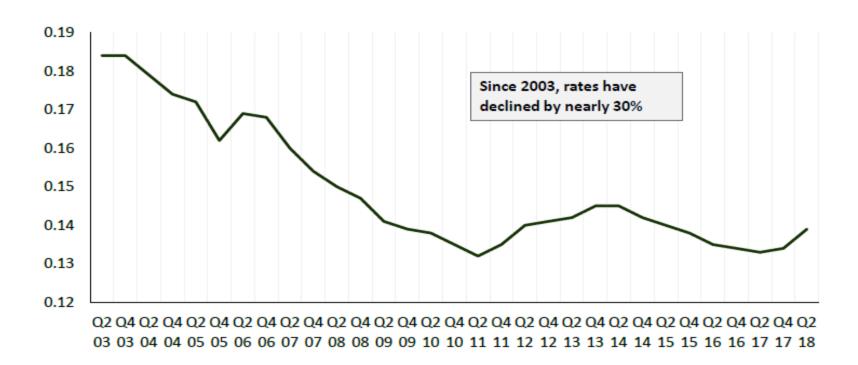
- Record consecutive industry losses, 2017-2018 circa \$230B
- 12+ Quarters of rate decreases before Q4-17 Pressure to create more sustained profitability
- Attritional losses more severe than normal and represent 53% of insured losses
- "Loss Creep" for 2017 catastrophes (HIM) impacted 2018 earnings and locked up more alternative capital. 2018 catastrophes following a similar pattern.
- Low interest rates for many years have reduced insurer investment yields more pressure on underwriting to achieve R.O.E.
- Two large insurers shifting appetites and restructuring books



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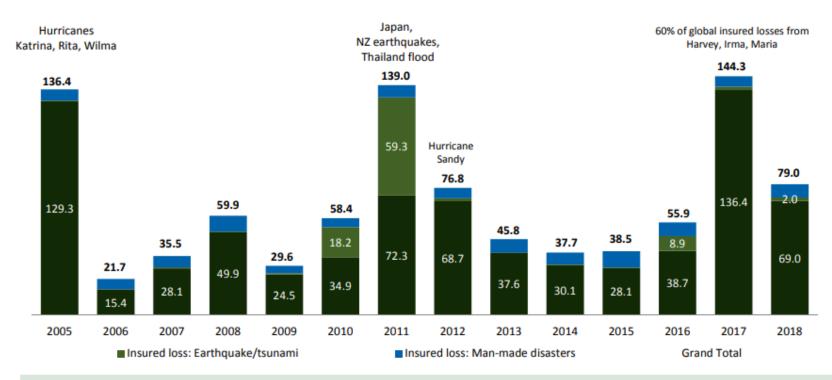


Commercial Property Rates have declined steadily for years. Since the CAT losses of 2017 and 2018, rates have started to rebound





Property Insured Catastrophe Losses- 2005 to 2018 in USD (billions)

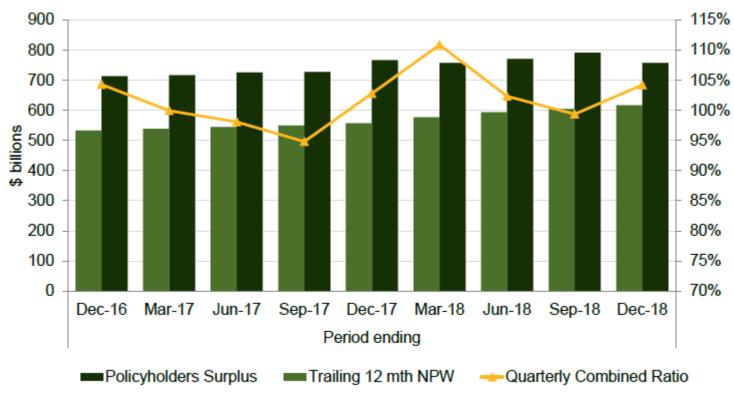


- Total 2018 insured Cat losses of \$79Bn (versus total economic losses \$155Bn)
- Average losses over the past 10 years: \$70.5Bn
- Losses not driven by singular major natural Cat event, but multiple smaller or mid-sized events
- Attritional losses are a driving force in the marketplace correction

Source: Swiss Re Economic Research & Consulting - WillisRe.



Industry Performance- P&C



Source: S&P Global Market Intelligence



How to Navigate a Challenging Market

Achieving the Best Outcomes & Positively Differentiate Your Risk

1) Renewal Timelines

- Start Early- Underwriters are taking longer due to the influx of submissions
- Brokers need ample time to align capacity with the most advantageous terms and conditions

2) Data Quality

- Data quality is key and highly scrutinized
 - Include COPE information with secondary characteristics
 - Include any engineering reports and completed recommendations reports
 - Include valuation methodology/recent appraisals

3) Relationships Matter

- Meet your underwriters
- Underwriters are reviewing on an account-by-account basis, there is a real opportunity to differentiate your risk

4) Program Options

- Give consideration to altering program
 - Restructure/ Re-layer
 - Retention options
 - Carrier selection, including alternative risk transfer options





Real Life Renewals 2020



Real Life Renewals 2020

- Northeast University
 Consortium Risk
 Purchasing Group (RPG)
 - 13 Ivy League schools
 - 5 got 10-20% increases
 - 5 got 20-30% increases
 - 3 non-renewed including Columbia. Columbia marketed its program extensively ended up double the premium, double the deductible.

- 2) Michigan County
 - 14 Year Carrier Relationship
 - No Claims in 14 Years
 - Incumbent Carrier quoted a 18% increase
 - Marketed program
 extensively ended up
 with a total increase of
 10% with increased
 terms and conditions

- 3) Florida Airport- Indication
 - 8 Year Carrier Relationship
 - No Claims in 8 Years
 - Incumbent CarrierIndicated 20%-30%
 - Extensive Marketing



Reference Websites/Articles

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Thank you!

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