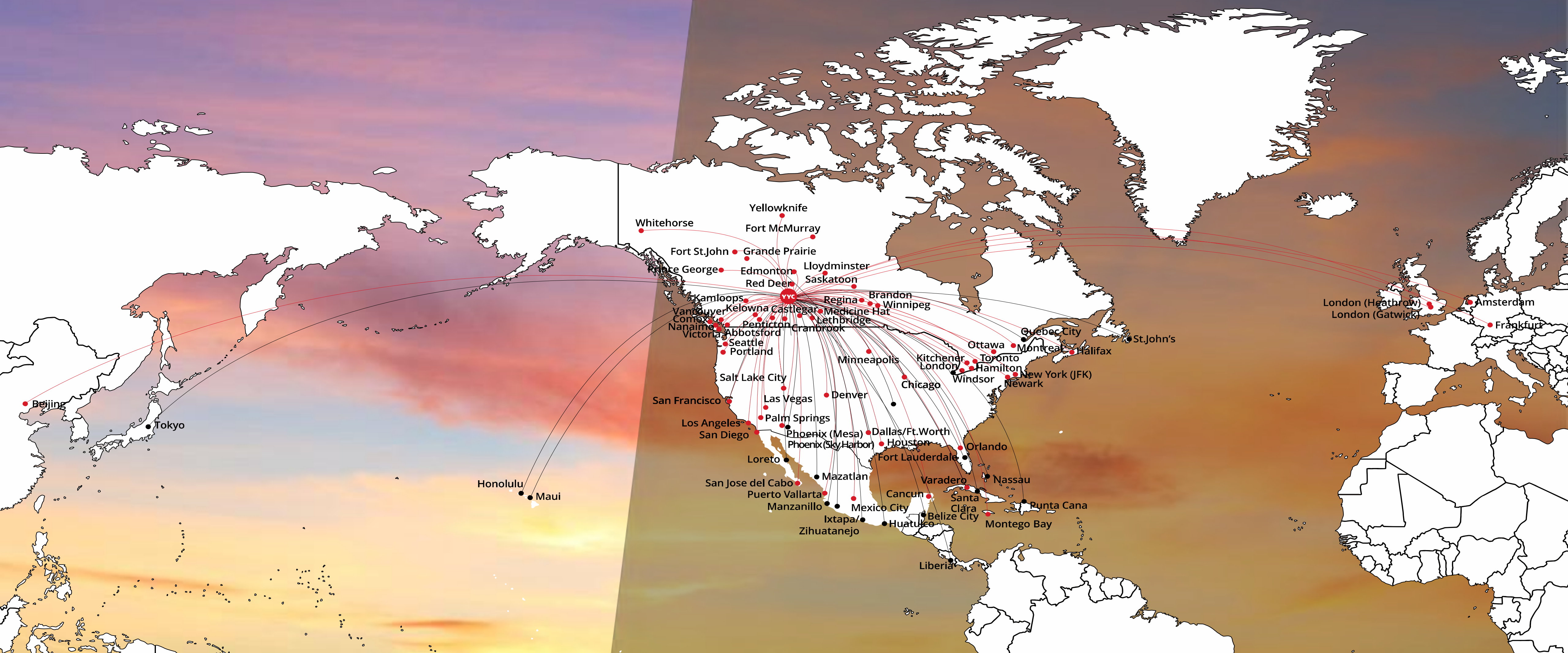




CALGARY

Over 80 Nonstop Destinations



Beijing
Tokyo

Honolulu
Maui

Whitehorse
Yellowknife
Fort McMurray
Fort St. John
Grande Prairie
Edmonton
Red Deer
Lloydminster
Saskatoon
Brandon
Regina
Winnipeg
Kamloops
Kelowna
Castlegar
Medicine Hat
Lethbridge
Nanaimo
Abbotsford
Victoria
Seattle
Portland
Salt Lake City
Las Vegas
Denver
San Francisco
Los Angeles
San Diego
Phoenix (Mesa)
Phoenix (Sky Harbor)
Houston
Dallas/Ft. Worth
Orlando
Fort Lauderdale
Loreto
San Jose del Cabo
Mazatlan
Puerto Vallarta
Manzanillo
Mexico City
Ixtapa
Zihuatanejo
Minneapolis
Chicago
Kitchener
London
Windsor
Newark
Ottawa
Montreal
Halifax
St. John's
Quebec City

London (Heathrow)
London (Gatwick)
Amsterdam
Frankfurt

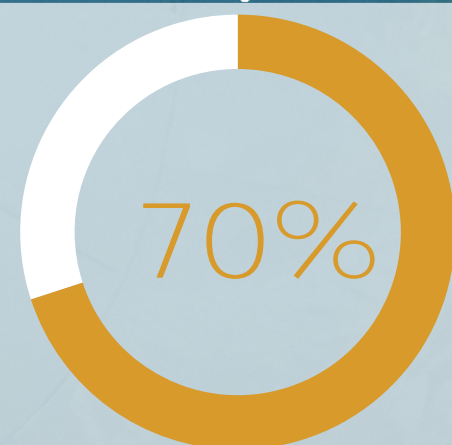
Passenger Traffic (in millions)



AIR CARGO @ YYC

70%
OF ALBERTA AIR CARGO

Aircraft:
Metros to
747s



70% FREIGHTER
30% Belly



**Freighter
Flights:**
Over 4000

Air Cargo Market Profile



HUB

WESTERN CANADA HQs

DISTRIBUTION AND
LOGISTICS FIRMS

NRG

ENERGY HQs LOCATED IN
YYC

SUPPLY BASE FOR ALBERTA
OIL SANDS

BIO

MEDICAL AND BIOTECH
RESEARCH

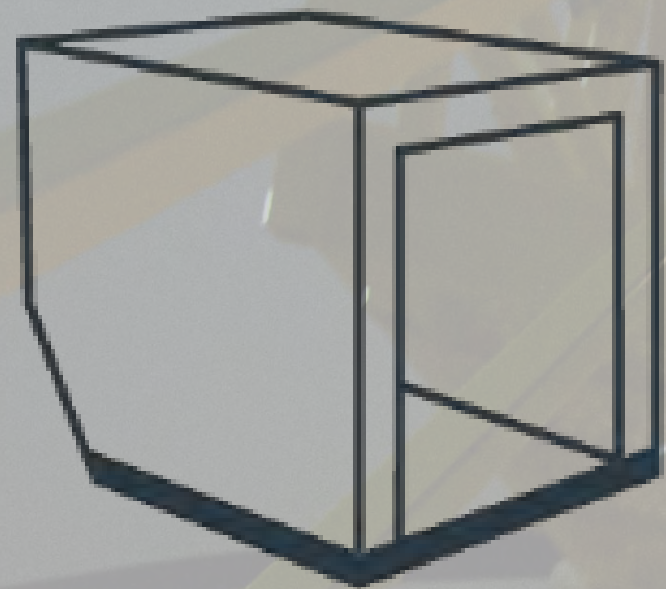
AGRI-FOOD AND AGRI-
SCIENCES

MFG

ADVANCED MANUFACTURING

MECHANICAL PARTS
PIPELINE CONTROLS
PRECISION DRILLING
EQUIPMENT





Enable Growth

6 Growth Enablers that can help grow the Air Cargo moving through the airport



Facilities

- Two 100,000 ft² warehousing with airside access
- 30,000 ft² Specialized Cargo facility with airside access
- 1,000,000 ft² of airport warehousing on 280 acres (non-airside)

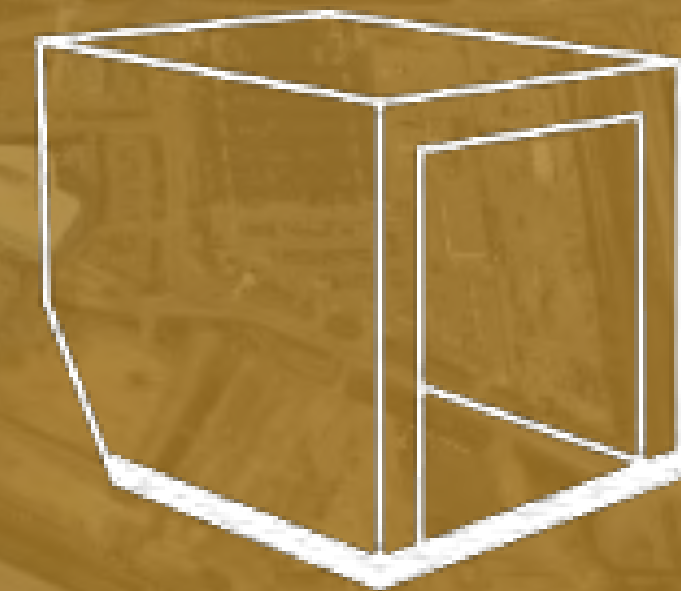
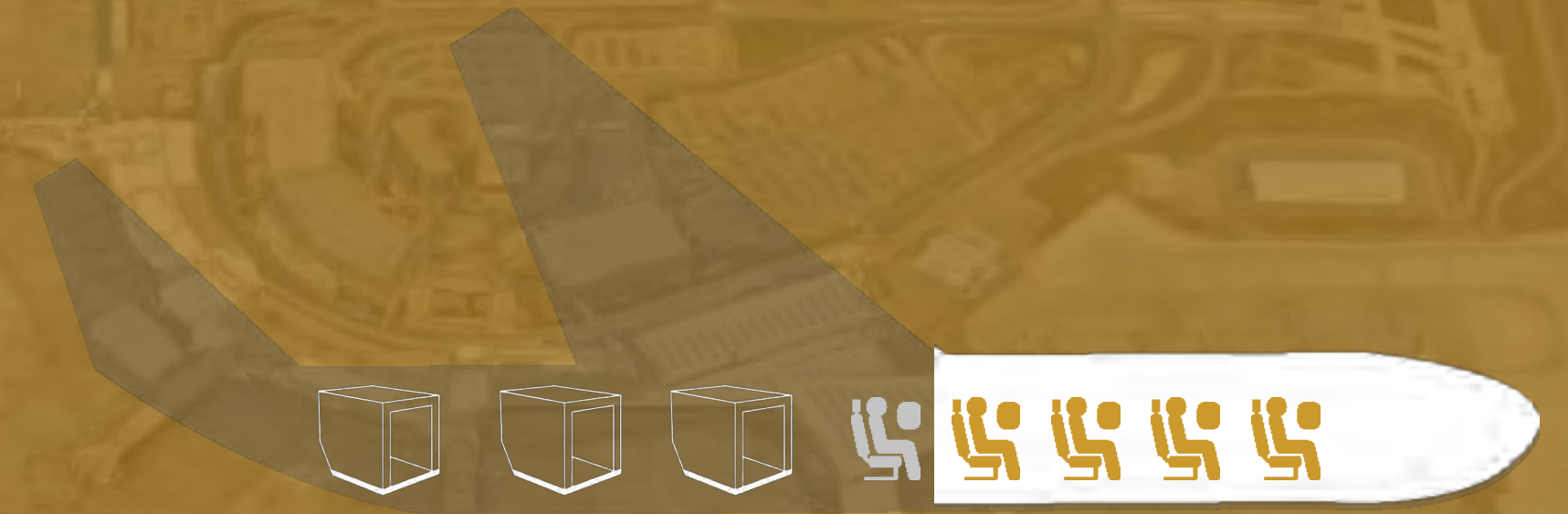


Infrastructure

- 1.7 million ft² Cargo Aprons
- **DEDICATED** cargo apron
- **DEDICATED** courier apron

Canada's Longest Runway / Highway Access / Rail Access / Last Mile

Goods Movement Strategy



RELATIONSHIPS

DATA



PLANNING



CALGARY