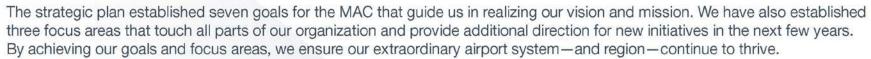


MAC STRATEGIC PLAN 2017-2022







Keep our airports safe & secure



ECONOMIC

Maintain our competitive cost structure while maximizing our airports' economic benefit





Grow & enhance air service



TALENT Be a model employer



INNOVATION

Innovate through opportunities in technology & sustainability



Delight our passengers



Grow & enhance the narrative



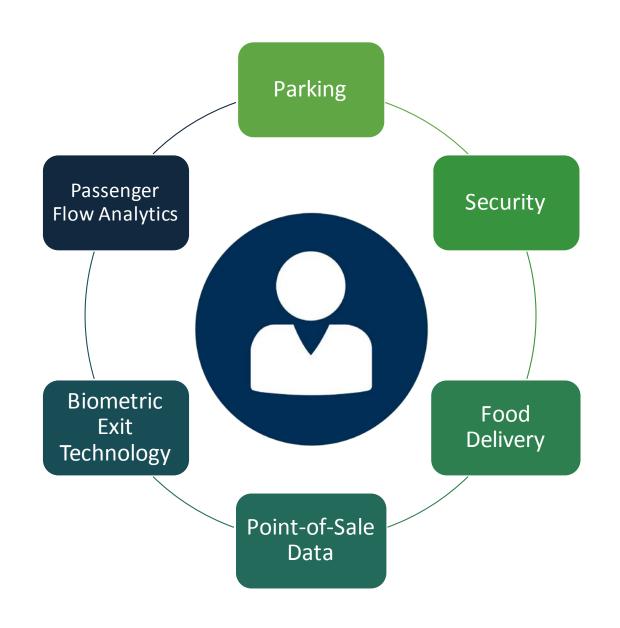
Develop new strategies to enhance FINANCIAL STRENGTH

Grow stakeholder & community **ENGAGEMENT**

Deliver a seamless "ONE JOURNEY" **EXPERIENCE** for MSP Passengers

Providing a seamless "one-journey" experience

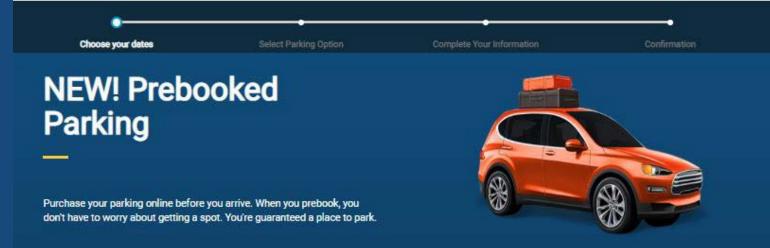
- Technology empowers travelers to take control of their own airport experience
- Data enables airports to learn more about their customers' habits
- Defining the model & standards for data sharing
 - Parking, Check-in, Wait-time, Journey
- Being proactive in meeting customer desires
- Influencing placement of customer amenities
- Timing of maintenance

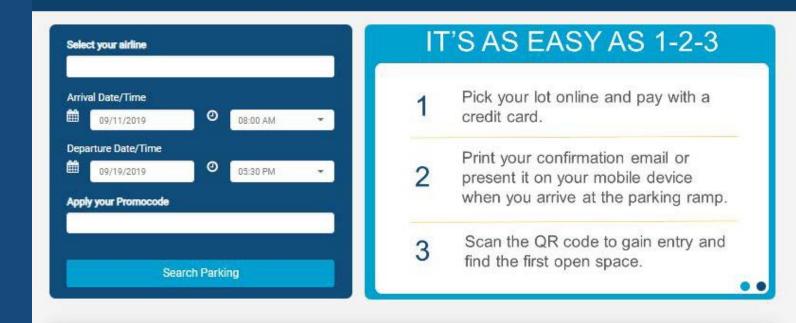


Parking Reservation & Yield Management

- Customer guaranteed parking
- Provides data acquisition from customer prior to travel
- Increases efficiency
- Lays foundation for a loyalty/CRM program
- Manage parking inventory & enhance revenue through dynamic pricing
- Soft Launch October
- Marketing in April 2020, coinciding with opening of new parking ramp







New Parking Ramp Opening in 2020!

We are in the midst of building a new 5,000-space parking ramp. The ramp will help alleviate parking constraints at Terminal 1, where current facilities regularly fill for short periods on Tuesdays and Wednesdays.

Learn More



Arrivals and Departures

Parking Guidance System



Camera and lighting technology:

- Reduces frustration and worry about time it takes to find a parking spot
- Enables customers to arrive at check-in and security sooner
- Helps customers find vehicle faster upon return
- More parking satisfaction encourages loyalty
- 90-day 2-vendor pilot test

Front of the House Experience

- Security passenger flow monitoring via
 Xovis
- Publishing security wait times in-terminal and online
- Expanding to airline ticketing que
- Used to proactively determine investment and placement of resources
- Automated security lanes



Concessions

In place, on the go, at the gate





- Signed agreement last month.
- App enables travelers to place their order so it is ready for pickup when they arrive
- Six vendors participate



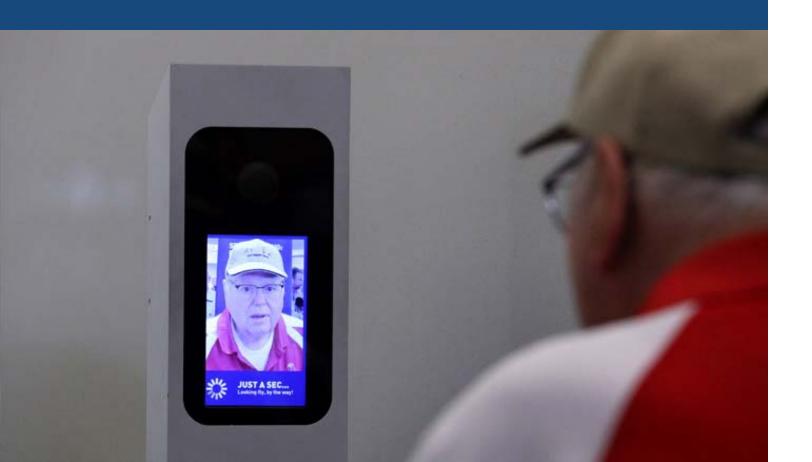
- Gate-huggers to order food using their
 Smart device and have it delivered to their gate
- Began serving customers at MSP in March
- Nine restaurants participate



Point-of-Sale Data Integration

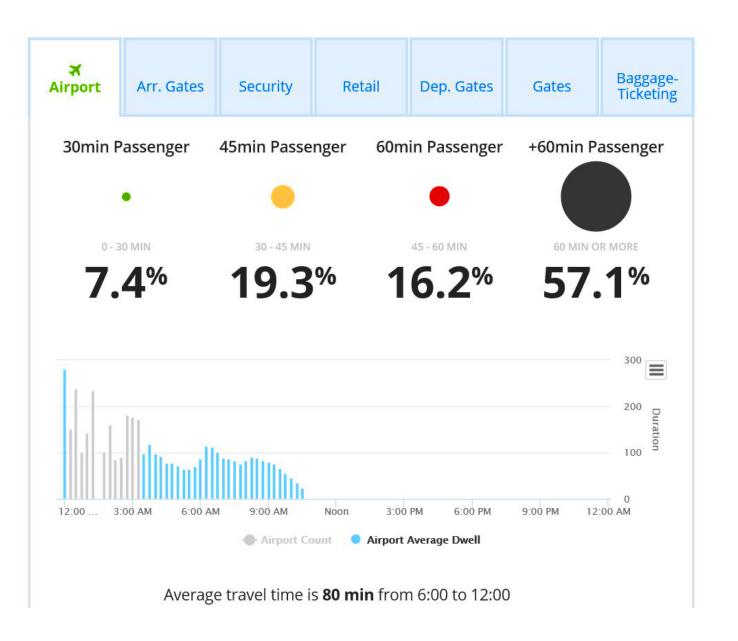
- Transaction time, product and value of sale
- Automates data submission process for concessionaires
- Gaining intelligence around the cause & effect of sales
- Create dashboard analytics with operators for broader cross-performance analysis
- Combine sales data with passenger flow data for progressive, cause-and-effect insight

Biometric Exit Technology



- Delta implemented facial recognition technology at 16 international gates at MSP in June
- No need for agents to manually check passports
- Speeds boarding process
- Passengers can opt to use manual process if they prefer

Passenger flow and business intelligence



- Tracking the entire passenger journey from curb to gate in real time and historically
- Quantify passenger traffic by space, dwell times, and passenger flow trends
- Helps determine concessions placement
- Real-time density of passengers, to determine appropriate timing of terminal cleaning and maintenance

