

AGENDA



AIRPORT PLANNING & NEPA WORKSHOP
 DECEMBER 4-6, 2019
 RITZ CARLTON PENTAGON CITY • ARLINGTON, VIRGINIA
 (DRAFT AGENDA—SUBJECT TO CHANGE)



WEDNESDAY, DECEMBER 4

8:00 AM – 3:30 PM	Registration (<i>Salon Foyer</i>)
9:00 AM – 12:00 PM	<p>(Optional Session) Airport Planning & NEPA Essentials for Emerging Planning & NEPA Professionals (<i>Salon I/II</i>) In this two-part session targeted at emerging planning & NEPA professionals, seasoned planners and experienced NEPA practitioners from airports and the consulting industry will discuss the essential elements of airport planning & NEPA processes with real life examples and perspectives from airport operators, airport consultants, and the FAA. We will wrap up the session with time for your questions about airport planning and NEPA processes.</p> <p><u>Part 1: Planning Essentials</u> Moderator: Jennifer Dermody, Director, Jacobsen Daniels</p> <p>Speakers: Greg Albjerg, Vice President & Senior Aviation Consultant, HNTB Shawn Ames, Deputy Director-Office of Planning, MDOT/Maryland Aviation Administration Jeff Breeden, Aviation Planner, Washington Airports District Office, FAA</p> <p><u>Part 2: NEPA Essentials</u> Moderator: Mary Vigilante, President, Synergy Consultants</p> <p>Speakers: Katie Lamond, Environmental & Sustainability Specialist, Port Authority of New York & New Jersey Frank Smigelski, Senior Environmental Specialist, Airport Planning & Environmental Division, FAA Office of Airports Bill Willkie, Western Region Environmental Service Group Leader, RS&H</p>
12:00 PM – 1:15 PM	<p>Lunch on Your Own For those attending the Emerging Planning sessions, there are an array of restaurant choices including the fyve Restaurant at the hotel itself, Matchbox Pizza just outside the hotel, and numerous restaurants in the immediately adjacent Fashion Centre Mall.</p>

<p>1:15 PM – 1:45 PM</p>	<p>Welcome and Workshop Overview (<i>Salon I/II</i>) Welcome to the Washington DC region for two days of discussion about how to conduct both your airport planning efforts and NEPA environmental reviews better! We’ll review the major themes for the Planning & NEPA Workshop in this opening session and introduce you to our case study airport, which we’ll be focusing on throughout the event.</p> <p><u>Co-Moderators</u> Kane Carpenter, Environmental Services Manager, City of Austin Department of Aviation Jennifer Wolchansky, Project Manager, Mead & Hunt Joan Zatopek, Aviation Planning & Development Manager, Oakland International Airport</p>
<p>1:45 PM – 2:45 PM</p>	<p>Know Where You’re Going: Incorporating NEPA Considerations into the Planning Process (<i>Salon I/II</i>) Since 2009, a core focus of the ACI-NA/ACC Planning & NEPA workshop has been aligning planning and environmental review processes to maximize the chances of successful planning outcomes—timely NEPA approvals of proposed development plans. This session introduces the concepts and techniques that are essential to this goal including early evaluation of environmental impact categories that can be show stoppers for a project, developing planning objectives with an eye toward NEPA purpose and need, preparing defensible alternatives analyses, and avoiding NEPA “surprises” through effective planning.</p> <p><u>Moderator</u> Brad Rolf, Business Unit Leader, Aviation Services, Mead & Hunt</p> <p><u>Speakers</u> Rob Adams, Vice President, Landrum & Brown Kent Duffy, National Resource Expert for Airport/Airspace Capacity, FAA Office of Airports Steve Rybolt, Environmental Program Manager, Port of Seattle</p>
<p>2:45 PM – 3:15 PM</p>	<p>Afternoon Break (<i>Salon Foyer</i>)</p>
<p>3:15 PM - 4:15 PM</p>	<p>Staying On-track with the Planning & NEPA Process (<i>Salon I/II</i>) Building from topics introduced in the prior session, this discussion will focus on techniques to manage the often-challenging transition from planning to NEPA. Starting from the final stages of the planning process—including airport layout plan development—we’ll discuss the options available for moving proposed development through NEPA processes, strategic decisions you can make during the planning/NEPA transition to expedite these processes, and ways to align development program needs to the time and effort needed for NEPA reviews.</p> <p><u>Moderator</u> Katie van Heuven, Partner, KKR</p> <p><u>Speakers</u> David Full, Vice President-Aviation, RS&H Mike Hines, Manager, Planning & Environmental Division, FAA Office of Airports Gail Orendorff, Manager-Environmental Law Branch, FAA Office of Chief Counsel</p>

4:15 PM - 5:30 PM	<p>Planning at the Speed of Today's Industry (Salon I/II)</p> <p>Over the past decade, there have been significant changes in the way the U.S. airport industry implements airport infrastructure projects. What was once a straightforward and linear process starting with planning, moving to NEPA approval, then to design, and finally to contracting and construction has been replaced by more sophisticated project delivery processes such as design-build (DB), construction management at risk (CM@R), or integrated project delivery. Simultaneously, U.S. airports have seen increased use of alternative project developer arrangements that involve public-private partnerships and/or third-party developers. Both developments have important implications for planning and NEPA processes--requiring them to be more nimble, responsive, and inclusive. In this session, we'll examine these implications and how planning and NEPA reviews need to evolve to address them.</p> <p><u>Moderator</u> Kelly Moulton, Managing Planner, C&S Companies</p> <p><u>Facilitators</u> Kane Carpenter, Environmental Services Manager, City of Austin Department of Aviation Roger Johnson, Airport Program Executive, Jacobs Joan Zatopek, Aviation Planning & Development Manager, Oakland International Airport</p>
6:00 PM - 7:00 PM	<p>Welcome Reception at the Ritz-Carlton (Ambassador Room—1st Floor)</p>
<p>THURSDAY, DECEMBER 5</p>	
8:00 AM – 3:00 PM	<p>Registration (Salon Foyer)</p>
8:00 AM – 8:30 AM	<p>Continental Breakfast (Salon Foyer)</p>
9:00 AM – 10:15 AM	<p>Interactive Airport Planning Exercise (Salon I/II)</p> <p>The second day of the Workshop will start with you and your involvement in an interactive airport planning exercise pulled from real world experiences. Working in teams, that will include seasoned professionals, you'll be asked to develop an initial planning scope, assessment of critical planning issues, and potential planning pitfalls for a major U.S. airport. Come to plan!</p> <p><u>Facilitators</u> Michelle Brantley, Director of Planning, Ontario International Airport David Full, Vice President-Aviation, RS&H Chris Oswald, Senior Vice President-Safety & Regulatory Affairs, ACI-NA</p>
10:15 AM - 10:30 AM	<p>Morning Break (Salon Foyer)</p>

10:30 AM – 12:00 PM	<p>FAA Update (<i>Salon I/II</i>) Whether driven by statute, regulatory requirements, or advisory guidance, the FAA’s role in U.S. airport planning and NEPA review processes is substantial. In this interactive discussion, you’ll have the opportunity to engage FAA subject matter experts regarding (1) how they participate in airport planning and NEPA efforts, (2) recent and upcoming changes in key FAA planning & NEPA guidance, and (3) how far-reaching federal initiatives such as the “One Federal Decision” framework are affecting airports.</p> <p><u>Moderator</u> Greg Albjerg, Vice President & Senior Aviation Consultant, HNTB</p> <p><u>Speakers</u> Katherine Andrus, Manager, Environmental Policy & Operations Division, FAA Office of Environment & Energy Steve Debban, National Resource Expert for Airport Design, FAA Office of Airports Mike Hines, Manager, Planning & Environmental Division, FAA Office of Airports</p>	
12:00 PM – 1:15 PM	<p>Lunch (<i>Diplomat Room—First Floor</i>)</p>	
1:15 PM – 2:30 PM	<p>Planning Breakout Session: Planning for Goldilocks (<i>Ambassador Room—1st Floor</i>) Join us for an in-depth discussion on how to create a plan “that fits just right.” We will explore how to plan considering key “uncertainties” that exist in today’s airport planning environment (e.g. climate resiliency, rapidly-evolving development demands). We will also examine proactive techniques to address these uncertainties and provide for flexibility in decision-making in planning processes to reach Goldilocks.</p> <p><u>Co- Facilitators</u> Joan Zatopek, Aviation Planning & Development Manager, Oakland International Airport Kelly Moulton, Managing Planner, C&S Companies</p>	<p>NEPA Breakout Session: Special Purpose Laws (<i>Salon I/II</i>) Although for most airport projects, FAA is the lead federal agency responsible for coordinating NEPA efforts, a variety of other federal agencies have jurisdiction of certain categories of environmental impacts through an array of special purpose laws. This session will focus on how to deal with these agencies and these laws.</p> <p><u>Moderator</u> Katie Lamond, Environmental and Sustainability Specialist, Port Authority of New York & New Jersey</p> <p><u>Speakers</u> Gail Orendorff, Manager-Environmental Law Branch, FAA Office of Chief Counsel Mary Vigilante, President, Synergy Consultants, Inc.</p>
2:30 PM – 3:00 PM	<p>Afternoon Break (<i>Salon Foyer</i>)</p>	

<p>3:00 PM - 4:15 PM</p>	<p>Airports & Global Climate Change—A Critical Planning & NEPA Challenge (<i>Salon I/II</i>) Climate change is the defining issue of our time. How we can best prepare to plan for and protect our airports? This session will include discussions on planning for climate risk, incorporating climate considerations in NEPA, and FAA perspectives and future direction.</p> <p><u>Moderator/Speaker</u> Jennifer Wolchansky, Project Manager, Mead & Hunt</p> <p><u>Speakers</u> Tom Cuddy, Environmental Specialist, Airport Planning and Environmental Division, FAA Office of Airports John Lengel, Vice President, RS&H</p>
<p>4:15 PM – 5:00 PM</p>	<p>Session Recap and Open Discussion (<i>Salon I/II</i>) We will conclude Day 2 of the Workshop with a recap of several of the topics covered in the first day and a half of the Workshop and provide an open forum for Workshop participants to raise airport planning and NEPA questions and issues.</p> <p><u>Co-Moderators</u> Kane Carpenter, Environmental Services Manager, City of Austin Department of Aviation Jennifer Wolchansky, Project Manager, Mead & Hunt Joan Zatopek, Aviation Planning & Development Manager, Oakland International Airport</p>
<p>6:30 PM – 8:30 PM</p>	<p>(Optional Event) ACI-NA Airport Industry Holiday Party (<i>Mayflower Hotel, 1127 Connecticut Ave NW, Washington, DC</i>) Workshop participants are cordially invited to join ACI-NA staff and airport industry luminaries at the Mayflower Hotel in downtown DC to celebrate the holiday season. The Mayflower Hotel is a short Metro trip from the Ritz-Carlton—just take the Blue Line from Pentagon City to Farragut West and walk two blocks north on 17th St/Connecticut Ave. Business attire is encouraged for this event but holiday ties are welcome! If you attend, please bring your conference badge to be admitted.</p>
<p>FRIDAY, DECEMBER 6</p>	
<p>8:00 AM – 12:00 PM</p>	<p>Registration (<i>Salon Foyer</i>)</p>
<p>8:00 AM – 8:30 AM</p>	<p>Continental Breakfast (<i>Salon Foyer</i>)</p>
<p>9:00 AM - 10:15 AM</p>	<p>Interactive Airport NEPA Exercise (<i>Salon I/II</i>) We will build from where we left off our planning exercise on Thursday. Transitioning to NEPA, we'll work together interactively to develop a NEPA strategy for our real-world airport example and address how to effectively utilize prior planning work in the NEPA process.</p> <p><u>Facilitators</u> Michelle Brantley, Director of Planning, Ontario International Airport David Full, Vice President-Aviation, RS&H Mary Vigilante, President, Synergy Consultants, Inc.</p>

10:15 AM – 10:30 AM	Morning Break (<i>Salon Foyer</i>)	
10:30 AM – 12:00 PM	<p>Planning Breakout Session: Emerging Trends in Airport Planning (<i>Ambassador Room—1st Floor</i>) From growing use of ride sharing services to changing passenger and airline expectations for airport terminals to the possible impacts of urban air mobility (UAM) operations on airport facilities, there are a wide range of mega-trends that have the potential to impact airport facilities. In this session we will discuss a variety of these and how they might impact your airport planning efforts.</p> <p><u>Moderator</u> Steve Ryan, Director, Ricondo & Associates</p> <p><u>Speakers</u> Nick Bianchini, Senior Technical Advisor, TSA Kent Duffy, National Resource Expert for Airport/Airspace Capacity, FAA Office of Airports Chris Oswald, Senior Vice President-Safety & Regulatory Affairs, ACI-NA Mary Smith, Senior Vice President & Senior Director of Parking Consulting, Walker Consultants</p>	<p>NEPA Breakout Session: Emerging Trends—Airport NEPA (<i>Salon I/II</i>) Get the latest from experiences NEPA practitioners regarding the trends and issues that will affect airport NEPA processes in the coming several years.</p> <p><u>Moderator</u> Kane Carpenter, City of Austin Department of Aviation</p> <p><u>Speakers</u> Bill Willkie, Western Region Environmental Service Group Leader, RS&H Jean Wolfers-Lawrence, Environmental Specialist, FAA Office of Airports</p>
12:00 PM – 1:15 PM	Lunch (<i>Diplomat Room—First Floor</i>)	
1:15 PM- 1:45 PM	<p>Information Sharing and Q&A: Emerging Trend Discussions (<i>Salon I/II</i>) After lunch, we'll return to share information between the planning and NEPA practitioner breakout groups regarding emerging trends and how those in the planning and NEPA realms align and differ with one another.</p> <p><u>Facilitators</u> Chris Oswald, Vice President-Safety & Regulatory Affairs, ACI-NA Melinda Pagliarello, Senior Director-Environmental Affairs, ACI-NA</p>	

<p>1:45 PM – 3:00 PM</p>	<p>Stakeholder Outreach and Coordination—What Really Works and Who Really Needs to be Involved (Salon I/II) This session will examine ways to successfully engage both internal and external stakeholder in planning and environmental review processes. We'll focus on how airports can encourage a wide variety of stakeholder inputs (internal airport stakeholders, FAA, airlines, community groups, local agencies, etc.) while remaining focused on your planning goals and objectives.</p> <p><u>Moderator</u> Mary Ellen Eagan, President & CEO, HMMH</p> <p><u>Speakers</u> Esther Chitsinde, National Environmental Policy Act Project Manager, Dallas Fort Worth International Airport Max Li, Ph.D. Candidate in Aerospace Engineering, Department of Aeronautics and Astronautics, Massachusetts Institute of Technology Christina Nutting, Airport Planning Specialist, FAA Office of Airports</p>
<p>3:00 PM – 3:15 PM</p>	<p>Closing Remarks and Workshop Wrap-Up (Salon I/II)</p>