# AIRPORT CONSTRUCTION STRATEGY SUMMIT: PROJECT DELIVERY AT A CROSSROADS
Marriott Country Club Plaza • Kansas City, Missouri
May 20-21, 2019

## Monday, May 20, 2019

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
<th>Location</th>
</tr>
</thead>
<tbody>
<tr>
<td>8:00am – 4:00pm</td>
<td>Registration <em>(Main Street Foyer)</em></td>
<td></td>
</tr>
<tr>
<td>8:00am – 9:00am</td>
<td>Networking Breakfast <em>(Grand Ballroom Foyer)</em></td>
<td></td>
</tr>
<tr>
<td>9:00am – 9:15am</td>
<td>Welcome and Introduction <em>(Grand Ballroom)</em></td>
<td></td>
</tr>
<tr>
<td>9:15am – 10:30am</td>
<td>Session 1: Today’s Project Delivery Landscape <em>(Grand Ballroom)</em></td>
<td></td>
</tr>
<tr>
<td></td>
<td>What are the alternatives to traditional project delivery methods and is your organization ready to use them? In this session, get the latest information on what the different delivery methods encompass and why these methods could be right (or wrong) for your next project.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Moderators: Mike Kenig, Holder Construction</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Roger Johnson, Jacobs</td>
<td></td>
</tr>
<tr>
<td>10:30am – 10:45am</td>
<td>AM Networking Break <em>(Grand Ballroom Foyer)</em></td>
<td></td>
</tr>
<tr>
<td>10:45am – 12:00pm</td>
<td>Session 2: Know Before You Go—Setting the Stage for Successful Project Delivery before the RFP <em>(Grand Ballroom)</em></td>
<td></td>
</tr>
<tr>
<td></td>
<td>Advanced preparation is a hallmark of successful project delivery. In this session, we’ll discuss the steps you and your team can take to be “shovel-ready” for your next project. Topics for this session include effectively structuring your delivery team, educating your senior management and board, and putting effective contracting and legal processes &amp; procedures in place.</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Moderator: Diego Rincon, Landrum &amp; Brown</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Speakers: Geoffrey Ax, Populous</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Shannetta Griffin, Columbus Regional Airport Authority</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Wayne Grotheer, Seattle-Tacoma International Airport</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Mike Moran, Port Authority of New York &amp; New Jersey</td>
<td></td>
</tr>
<tr>
<td>12:00pm – 1:15pm</td>
<td>Networking Lunch <em>(Plaza Terrace)</em></td>
<td></td>
</tr>
</tbody>
</table>
Monday, May 20, 2019

1:15pm – 2:30pm  
Session 3: Project Delivery Risk Management—Establishing the Right Balance in a Diverse Delivery Environment (Grand Ballroom)

Risk management and risk allocation are critical factors underlying the structure, selection, and execution of capital project delivery methods. In this session, learn how delivery method choices drive (and are driven by) risk, it’s distribution among the owner, designer, contractor, and program manager with practical advice that you can bring to your next project.

Moderator: John Paolin, HKA

Speakers:  
Robert Alfert, Nelson Mullins  
Bob Gilbert, Los Angeles World Airports  
Hans Hoppe, Paslay Management Group  
Jade Liska, Kansas City Aviation Department  
Dwight Pullen, Skanska USA Building Inc.

2:30pm – 3:00pm  
PM Networking Break (Grand Ballroom Foyer)

3:00pm – 4:00pm  
Session 4: Managing Projects Effectively within Complex Delivery Environments (Grand Ballroom)

Complex projects and more sophisticated delivery approaches can challenge unprepared project management teams regardless of whether the team members are owners, owners’ representatives, designers, contractors, or dedicated program managers. In this session, we’ll explore proven techniques and processes that can help you deliver your projects better.

Moderator: Todd Gnospelius, WSP

Speakers:  
Pat Askew, HKS  
Todd Calder, Sundt Construction  
Catherine Cronin, Port Authority of New York & New Jersey  
Dan Molloy, R.W. Block

4:00pm – 5:00pm  
Session 5: Training and Retaining Skilled Project Delivery Professionals (Grand Ballroom)

The airport project delivery marketplace is competitive, multifaceted, and constantly evolving. How can you keep your project delivery team at the top of their game? In this session, we’ll answer this question and more as we deal with the challenge of training and retaining skilled project delivery professionals.

Moderator: Ron Peckham, C&S Companies

Speakers:  
Bob Bolton, San Diego County Regional Airport Authority  
Howie Ferguson, Construction Owners Association of America  
Brad Kirsch, Sundt Construction  
Geoff Neumayr, San Francisco International Airport

5:15pm – 6:30pm  
Summit Welcome Networking Reception (Main Street Grill)
Tuesday, May 21, 2019

7:30am – 11:00am
Registration (Main Street Foyer)

7:30am – 8:30am
Networking Breakfast (Grand Ballroom Foyer)

8:30am – 8:45am
Recap and Reset from Monday’s Sessions (Grand Ballroom)

8:45am – 10:15am
Session 6: Project Delivery Case Studies (Grand Ballroom)

Join a group of experienced capital program managers, contractors, and designers for an interactive discussion of how project delivery challenges have been or are being addressed throughout airport capital projects nationwide.

Moderator: Peter Aarons, Burns Engineering
Speakers: Ellen Brandt, City of Austin Department of Aviation
        Sean Brennan, RS&H
        Clay Paslay, Paslay Management Group
        Joan Zatopek, Oakland International Airport

10:15am – 10:45am
AM Networking Break (Grand Ballroom Foyer)

10:45am – 12:00pm
Session 7: Many Projects—Many “Owners” (Grand Ballroom)

At today’s airports, project owners aren’t always the airport owner. In this session, we’ll discuss the different types of project owners—airports, airlines, airline consortia, and third parties—and how this affects project delivery approaches.

Moderator: Tina Milan, WSP
Speakers: Nyika A. Allen, Albuquerque International Sunport
        Tina Soike, Seattle-Tacoma International Airport
        Matt Ross, AvAirPros

12:00pm – 1:15pm
Networking Lunch (Plaza Terrace)

1:15pm – 2:30pm
Session 8: KCI—Getting from Concept to Opening Day, Managing Risk & Delivering Stakeholder Vision (Grand Ballroom)

Moderator: Dan Moylan, Edgemoor
Speakers: Terry Cassidy, Paslay Management Group
        Robert Seewald, Paslay Management Group
        Ian Redhead, Kansas City Aviation Department

2:30pm – 3:00pm
PM Networking Break (Grand Ballroom Foyer)
Tuesday, May 21, 2019

3:00pm – 4:00pm  Session 9: What I Wish I had Known—Lessons Learned from Experienced Airport Capital Program Managers (Grand Ballroom)

In this penultimate session, join us in an interactive roundtable discussion among experienced airport capital program managers about what they learned over the course of their more complex projects.

Moderator: Shane Harbinson, City of Austin Department of Aviation
Speakers: Traci Holton, Nashville International Airport
Roger Johnson, Jacobs
Dan Molloy, R.W. Block
Mike Moran, Port Authority of New York & New Jersey

Thank you for attending!

Don’t miss these other great upcoming events:

ACI-NA/COAA AIRPORT DESIGN PROCESS MANAGEMENT WORKSHOP
(taught by instructors from the Owners’ Training Institute)
Washington, DC | July 18, 2019

ACC AIRPORTS TECHNICAL WORKSHOP
Washington, DC | August 15-16, 2019

AGC BIM FORUM
St. Louis, Missouri | September 14-15, 2019

ACI-NA ANNUAL CONFERENCE & EXHIBITION
Tampa, Florida | September 14-17, 2019

SAVE THE DATE: AGC JOINT CONTRACTORS CONFERENCE
Tucson, AZ | November 6-8, 2019

FOR DETAILS ABOUT ALL OF OUR FUTURE CONFERENCES:

ACC: https://www.acconline.org
ACI-NA: https://airportscouncil.org/education/conferences/2019/
AGC: https://www.agc.org/future-agc-meetings