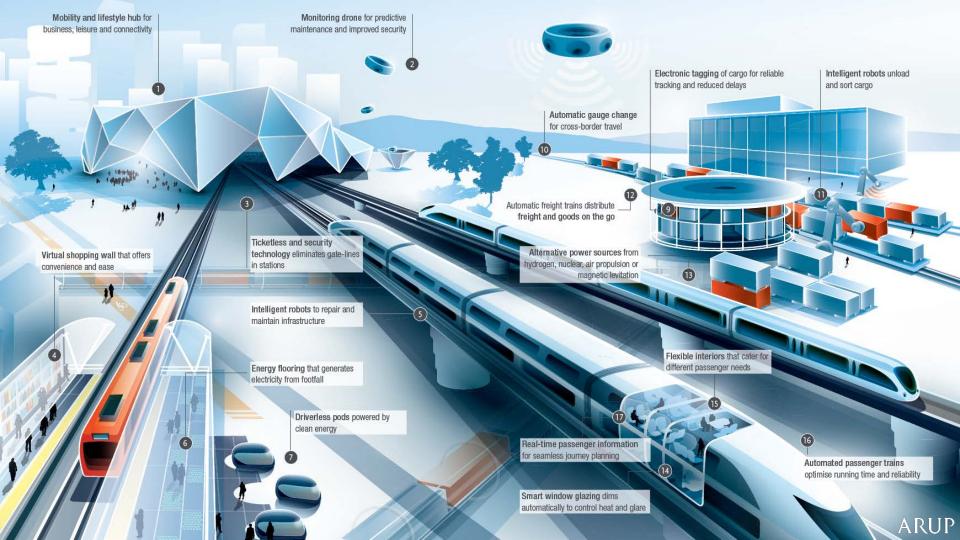
A New Golden Age of Air Travel

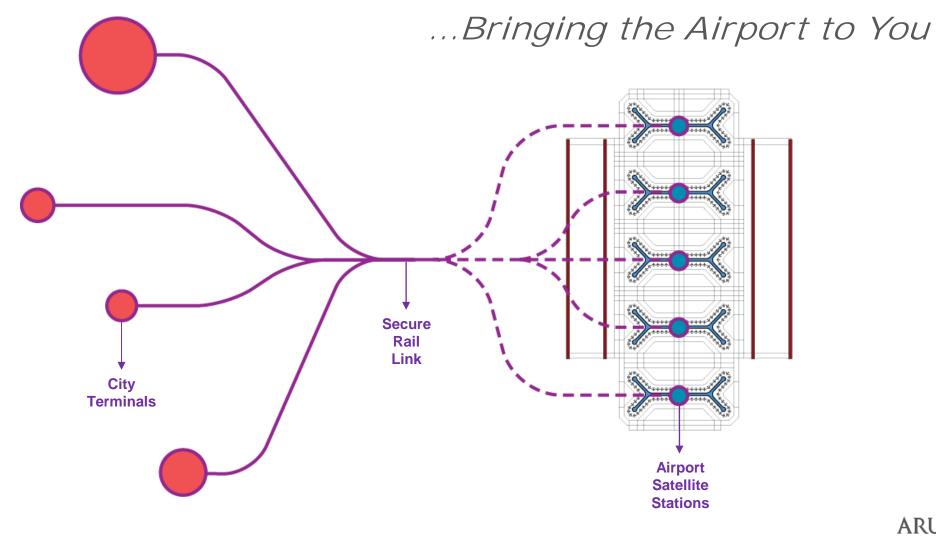
Envisioning the Future

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ARUP









1. NYC@JFK

A new 50 million annual passenger Terminal integrated with the Airport City for optimum passenger experience. Also commercial development opportunities for hotels, conference centers and a wide variety of passenger & neighborhood amenities

2. JFK Airfield Pop-Up Pop-Up facilities provide flexible space for unparalleled resilience

3. Long Term Parking

Convientently located for traveler access with a quick connections to NYC@JFK via PRT

Ferry Access

High speed ferry service from NYC@St. George. Direct connection between Air Express Ferry and Air Express Train

5. Personal Rapid Transit (PRT)

Automated vehicles transport individuals or small groups between NYC@JFK and long term parking

Aircraft Maintenance

260-acres for aircraft maintenance facilities-upgraded for future airline fleets

7. Air Express Train

Delivers passengers to their concourse-all gates are just a short walk away

Fuel Farm

Existing infrastructure is obsolete and will be replaced by a new state of the art facility planned for future growth

Runway 13L-31R Extension 3,300ft extension to the west to improve capacity

10. Cargo Redevelopment 14. Support Facilities

320-acre cargo redevelopment doubles current capacity, with automated high-volume processing

11. New Gates

220-new gates on four concourses-designed for flexibile and efficient airside operations and to accommodate future aircraft

12. New Runway

New 10,000ft runway within the existing site boundary, providing 60% increase in peak hour capacity

13. Saarinen Building

2

This historic building will be celebrated and integrated with a new airside hotel

3

5

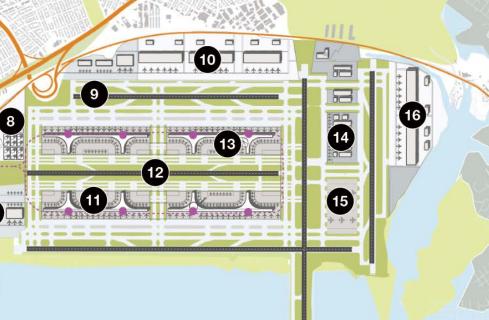
160-acres for airport and airline servicina

15. Deicing

A new centralized facilities providing greater resiliency and environmental protection

16. Airport City

250-acres for diverse commercial and logistics development opportunities attracted by JFK activity







The Passenger Terminal of the Future



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The Checked Bag Reimagined



Passenger baggage handling, whether checked or carried on, is an essential aspect of the air travel experience. Current baggage processes are inefficient and inconvenient for the passenger, airport and airline. Regulatory constraints, long established practices and outdated infrastructure have hindered innovation and delivered a dehumanized experience.

Eliminating the Passenger Screening Checkpoint



Consistent Breakout Gr form in the this pursuit society, on t on challengi

Role of Technology and Big Data



Historically, the aviation industry has adopted electronic data processing in a piecemeal manner, driven by individual entity considerations (e.g. airline online booking and e-ticketing, or retail operator transaction data), and such data is heavily siloed. Many industries have collaborated to move beyond this fragmented approach, notably banking and payment services (e.g. "Apple Pay"), and so the question of how the aviation industry can have a more collaborative data environment is timely.



Cophenhagen—a world leader in airport access with 60% of passengers traveling to the airport by rail, metro, bus, bicycle, or on foot.

Heathrow—a global leader in personal rapid transit, having carried more than 1 million passengers to date. Passengers use the on demand, non-stop, congestion free service to connect between the Business Car Park and T5.

Singapore Changi—a global leader which have successfully developed an identity and brand that resonates with passengers and influences travel decisions.

Zurich & Geneva world leaders in distributed baggage handling. Passengers can check and claim their baggage at more than 50 Swiss railway stations. Bags can been checked up to 24 hours in advance of departure.

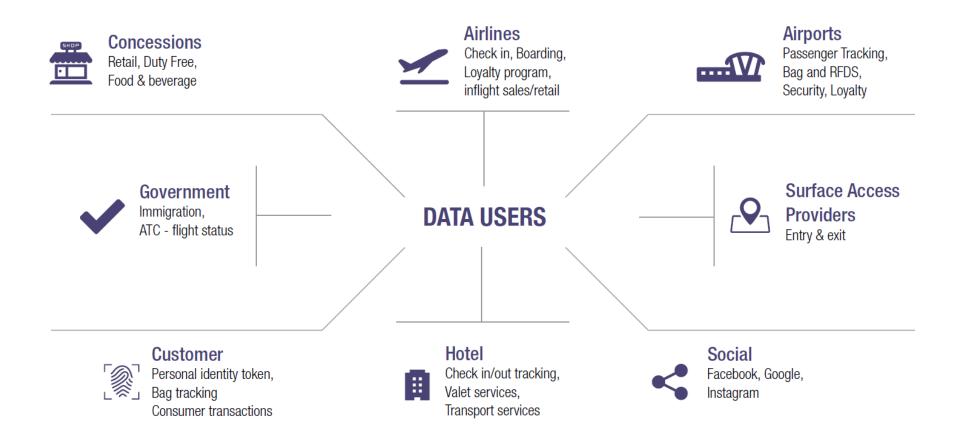


Hong Kong—a world leader in downtown check-in and bag drop, 14% of passengers check-in at Hong Kong Station and take the 24 minute ride on the Airport Express.

Eurostar—a secure high-speed rail service connecting London with Paris and Brussels. Boarding procedures are similar to those used at airports. Check-in, security screening, customs and immigration inspections occur at the outbound station.

Auckland—a world leader in self service check-in and bag drop. Air New Zealand developed a proprietary solution to reduce bag drop time to just seconds. Self service usage went from less than 35% to more than 85%.







- AIRLINE CHECK IN THROUGH WEARABLE
- BAG DROP USING PERMANENT
- RAPID URBAN TRANSIT
- ROBOT ATTENDANT
- TOUCHLESS SECURITY SCREENING ZONE
- ALARM FOR SECONDARY SCREENING
- REAL TIME BIOMETRIC CONGESTION TRACKING
- PERSONAL VIRTUAL GUIDE
- O VIRTUAL RETAIL WALL
- 10 "PINK NOISE" CANCELLING IN LOUNGE AREAS
 10 INDIVIDUAL BOARDING ANNOUNCEMENT
- PRE-BOOKED OVERHEAD BAG SPACE
- ON-AIRCRAFT CUSTOMS AND IMMIGRATION CLEARANCE
- REAL TIME BAG TRACKING
- PERSONAL WAYFINDING FOR SPECIFIC NEEDS PASSENGERS
- TRANSFER PASSENGER SCREENING
 PRE-ORDER DRIVERLESS CAR