





Commercial Marketing Overview

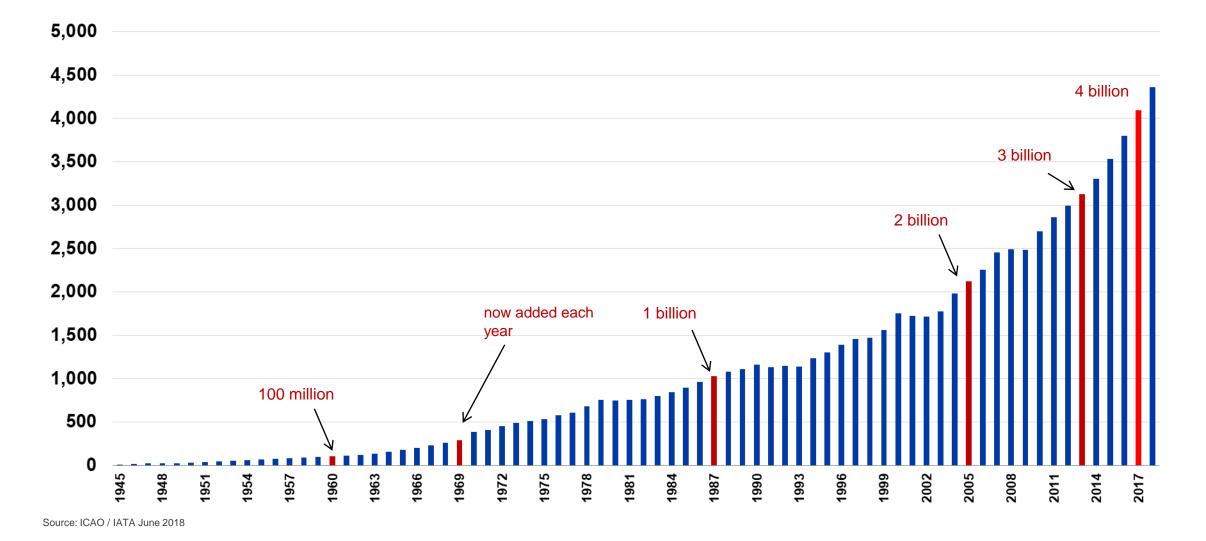
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18 million passengers in 1946 – an infant industry3.8 billion today – essential to modern life



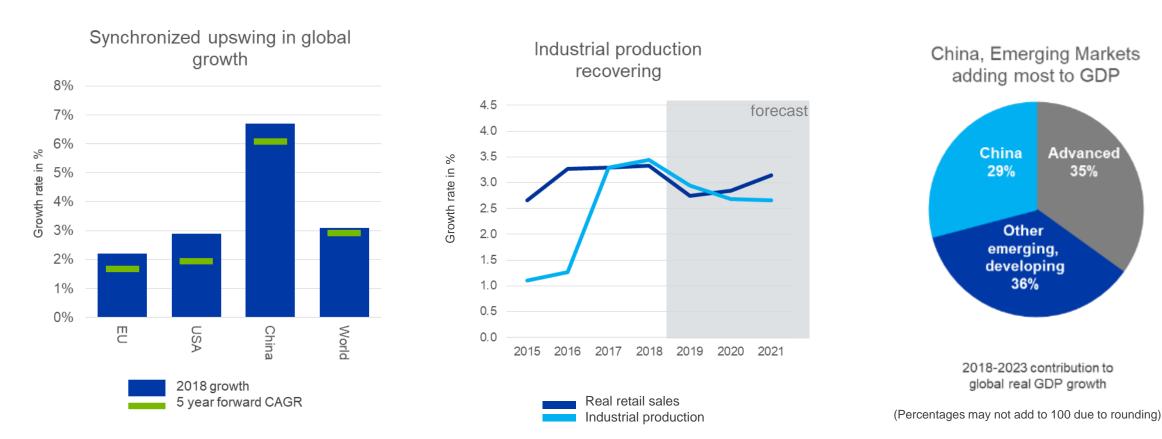


Market drivers and dynamics

Commercial Market Outlook (CMO)

Economic fundamentals support strong demand

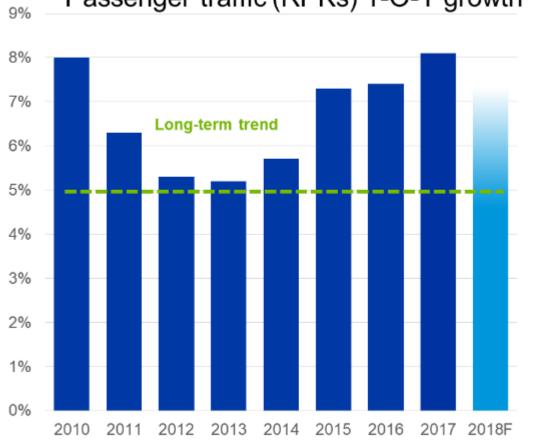
Key economies growing, industrial production gaining strength



Source: BCA Market Analysis with data from IHS Markit August 2018

Eight straight years of growth

All regions participating in growth, supply and demand remain in balance

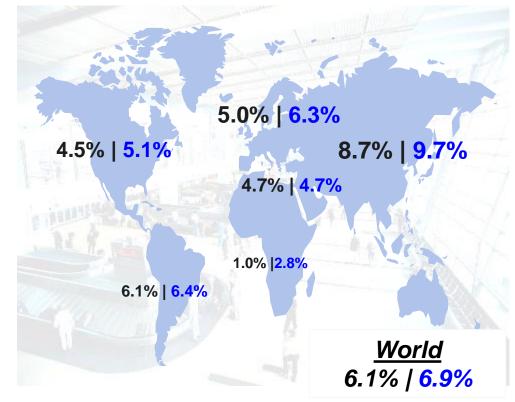


Passenger traffic (RPKs) Y-O-Y growth

Source: Commercial Market Analysis with data from IATA July 2018

Total passenger market

YTD 2018 ASK growth | RPK growth



Air cargo capacity exceeding capacity growth in 2Q18

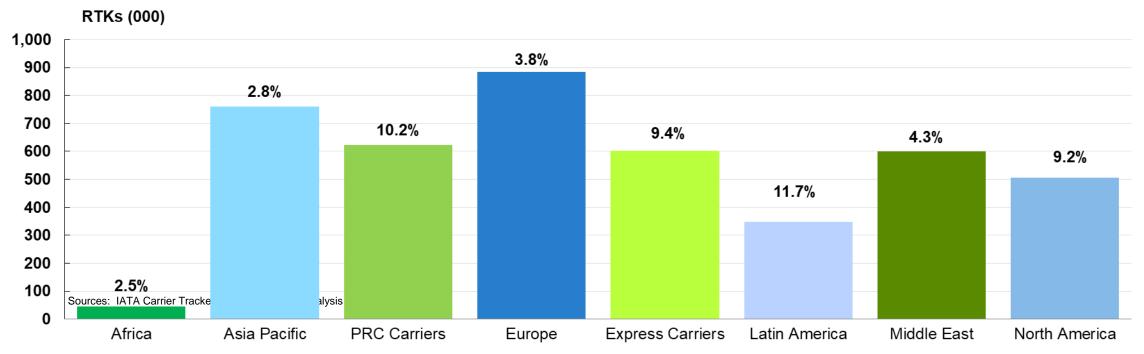
Year-over-year RTK (traffic) and AFTK (capacity) growth settling in, with more balance



Source: IATA Carrier Tracker

International air cargo growth continuing after spectacular expansion in 2017

Year-over-year growth at 5.0%



International RTK growth by operator domicile year-to-date January-June 2018 (% YoY)

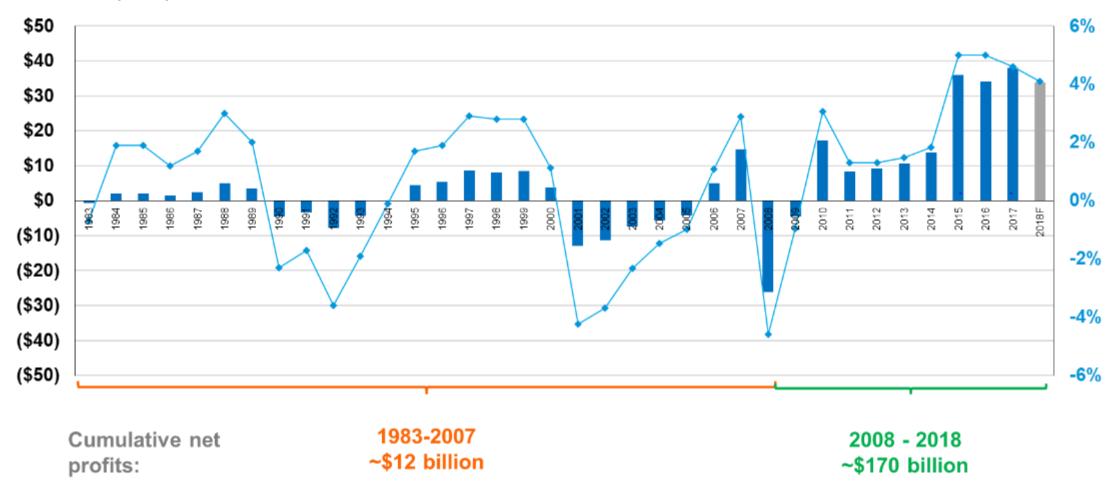
All airline-domicile regions continue growing in first half of 2018

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Sustained global airline profits, 3 years of above \$30 billion

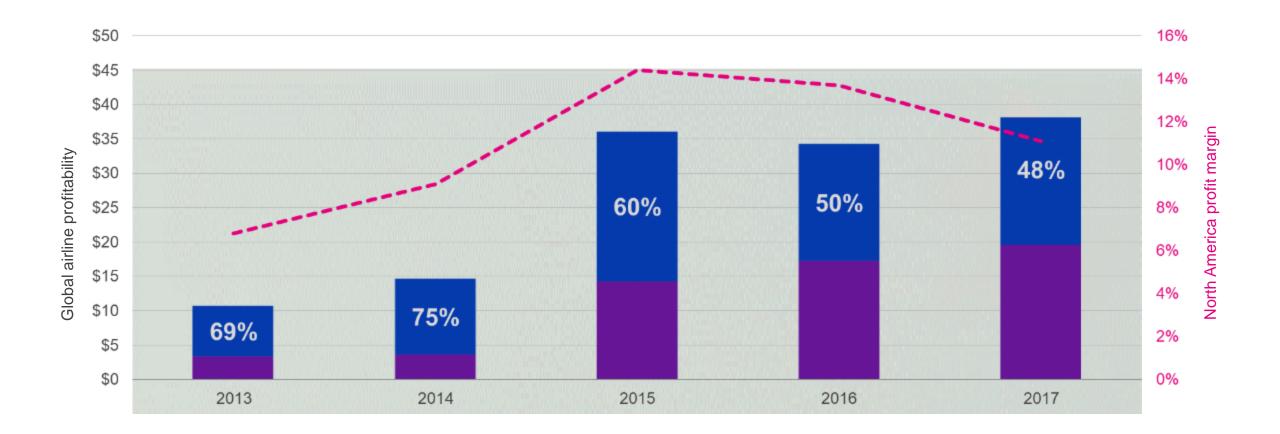
Net Profit (Loss) Billions

Percent of Revenue



Source: ICAO (1983 – 2013) and IATA June 2018 (2015-18)

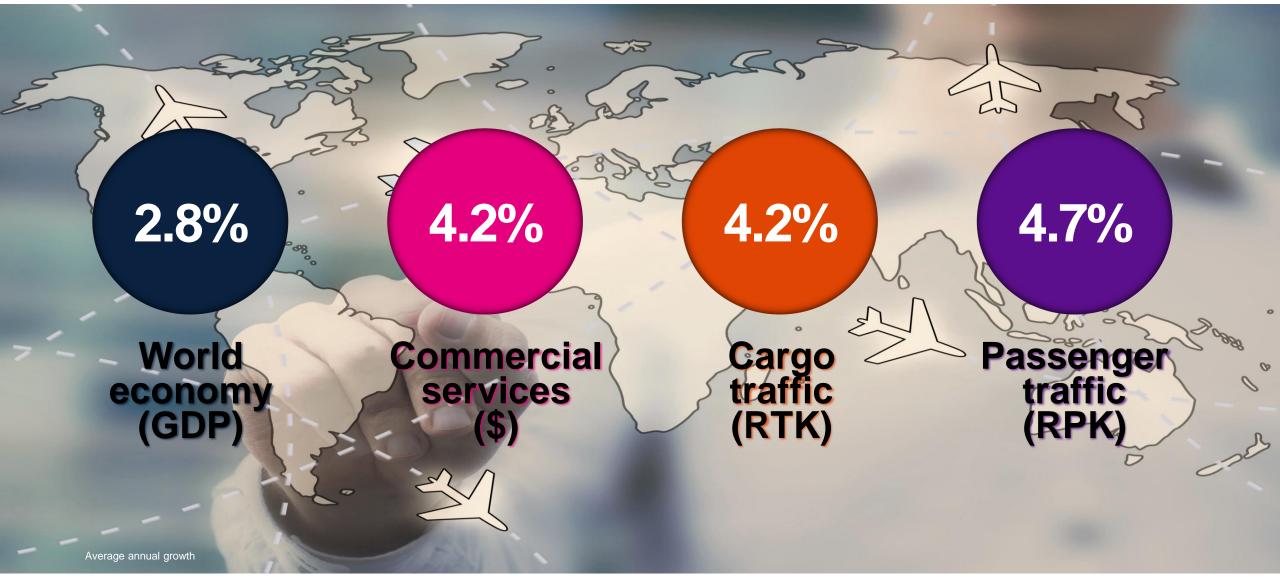
North America has accrued 56% of global airline profitability the last five years





Commercial Market Outlook (CMO)

20-year forecast: continued long-term growth

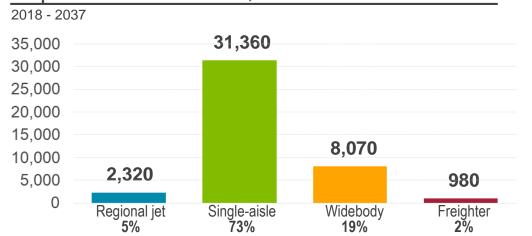


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Airlines will need 42,700 new airplanes valued at \$6.3 trillion



Airplane deliveries: 42,700

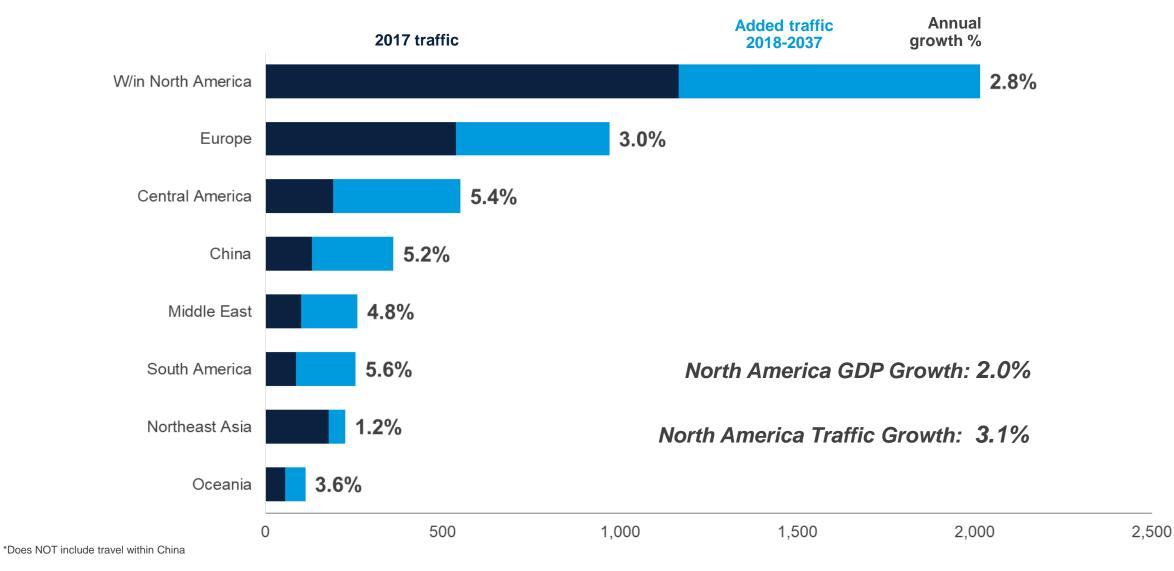


New airplane values: \$6.3T



North America traffic growth varies by market

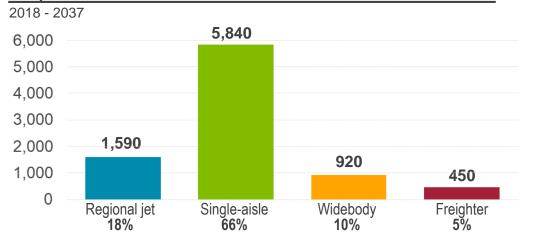
RPKs (billions)



North America will need 8,800 new airplanes valued at \$1.1 trillion



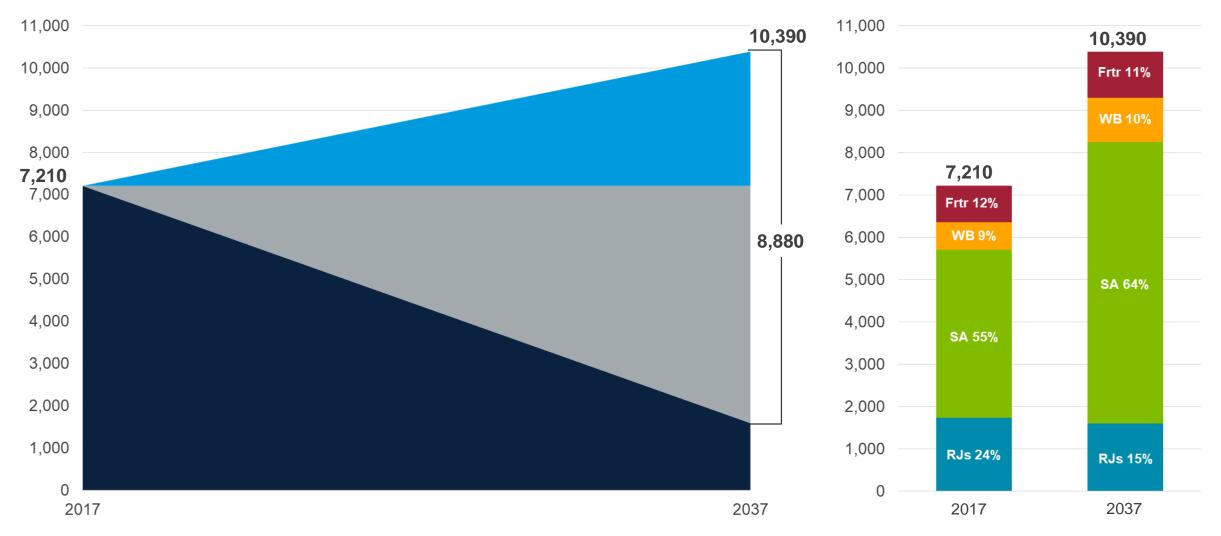
Airplane deliveries: 8,800



New airplane values: \$1.1T



More than half of North America's deliveries are for replacement



SOURCE: Fleet Analyzer & Boeing CMO

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Products and services that deliver value



A dynamic and growing industry



