

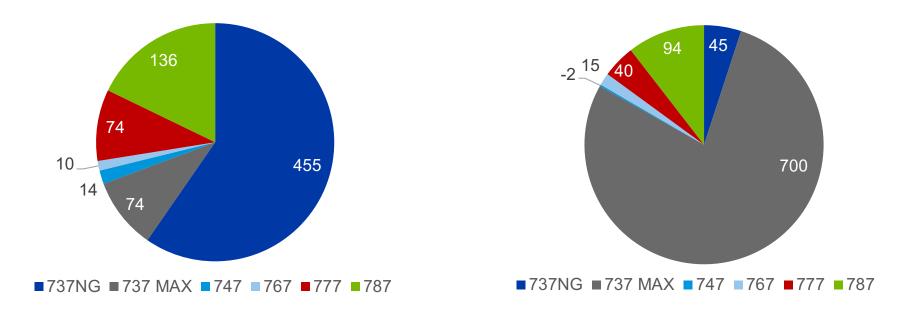
Air Cargo Market Outlook

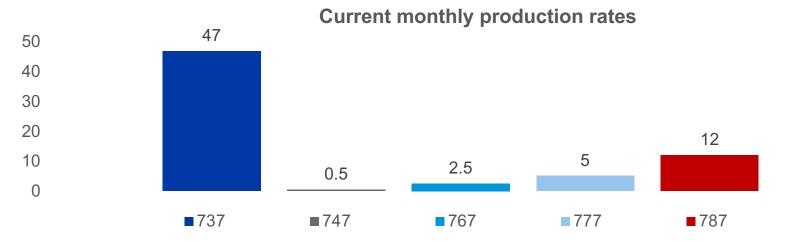
Gregg Gildemann Market Analysis Boeing Commercial Airplanes 20 February 2018

tements contained herein are based on good faith assumptions are to be used for general information purposes only. These statements do not constitute an offer, promise, warranty or guarantee of performance. "It's tough to make predictions, especially about the future."

- Yogi Berra

Strong 2017 results for Boeing Commercial Airplanes...





Agenda



Air cargo - strong recovery in 2017 Market outlook- continued growth at or above trend Freighter market and forecast

Air cargo market has recovered, above trend growth expected in 2018

Air cargo growth

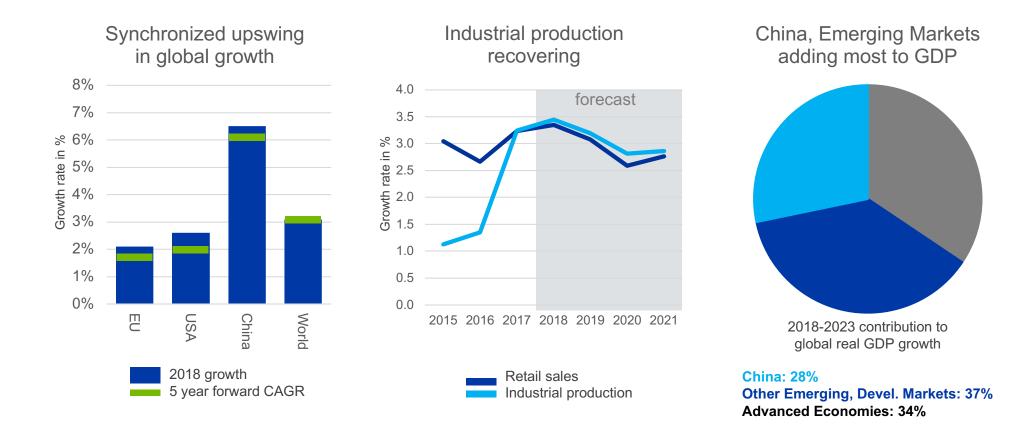
2017 air cargo up 9%



^{-2%} Source: BCA Market Analysis and IATA full year 2017 data

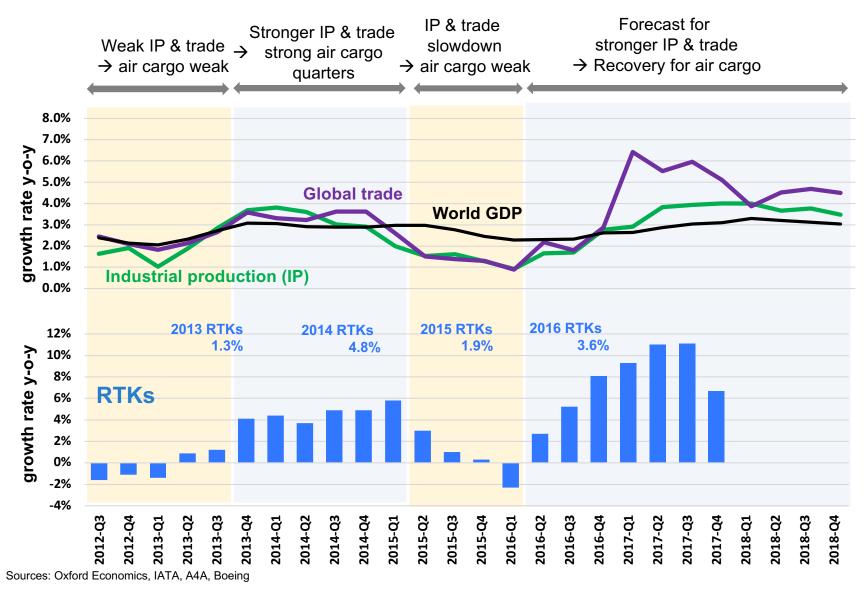
Economic fundamentals support strong demand

Key economies growing, industrial production gaining strength



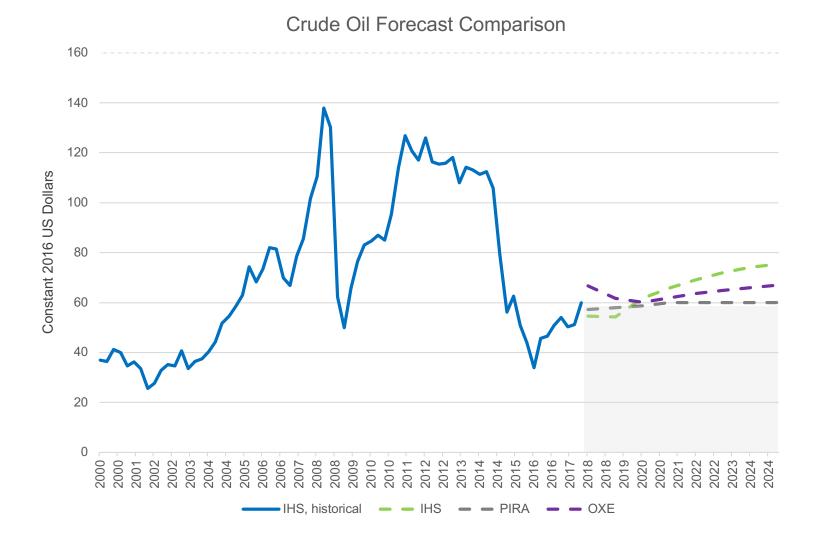
Air cargo volumes rebounding, driven by increase in industrial production and world trade

Industrial recovery crucial for air cargo growth



Oil prices moderately increasing

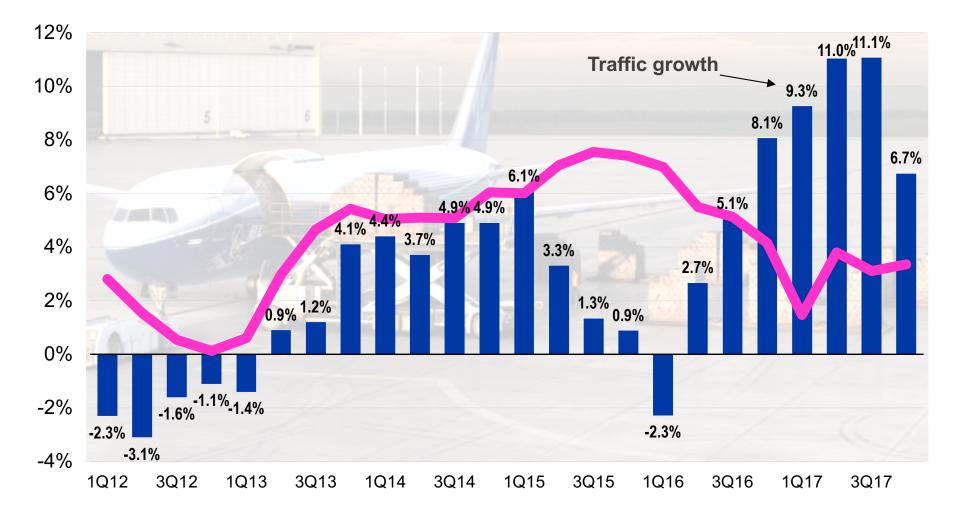
Demand lifting prices amid supply restraint; longer term supply to limit price rise



BCA Market Analysis with data from IHS Markit, PIRA, Oxford Economics

Air cargo demand exceeding capacity growth

Year-over-year RTK (traffic) and AFTK (capacity) growth



Source: IATA Carrier Tracker

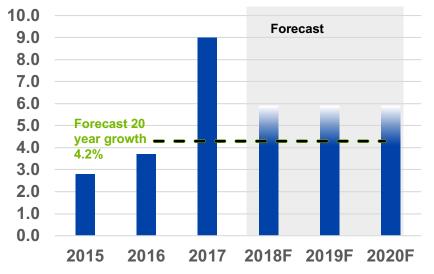
Capacity a potential concern



Air cargo traffic resurgent, forecast for solid growth



Large freighter utilization high and stable



Air cargo traffic growth in %



Parked freighter fleet shrinking



150

6



75

Ω



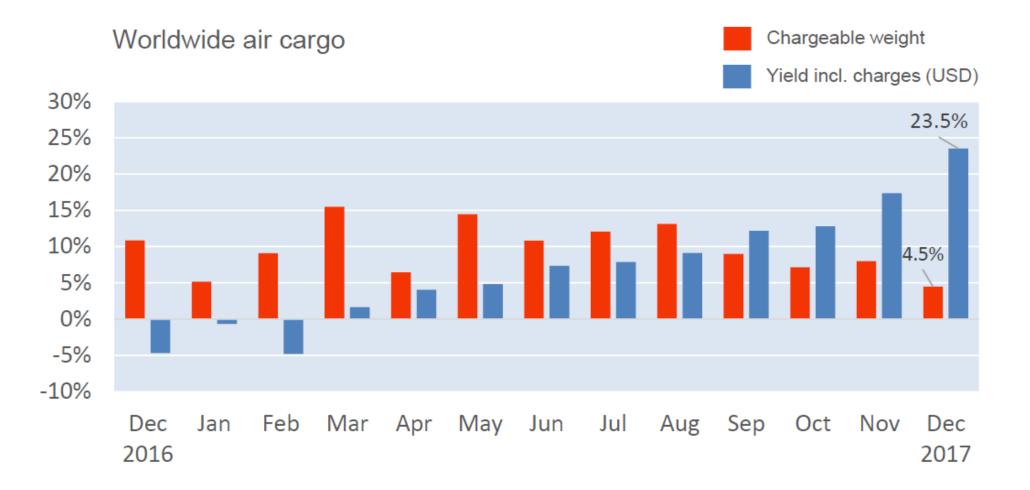
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In service: Available:

Source: BCA Market Analysis with data from IATA, A4A, www.bts.gov, Ascend

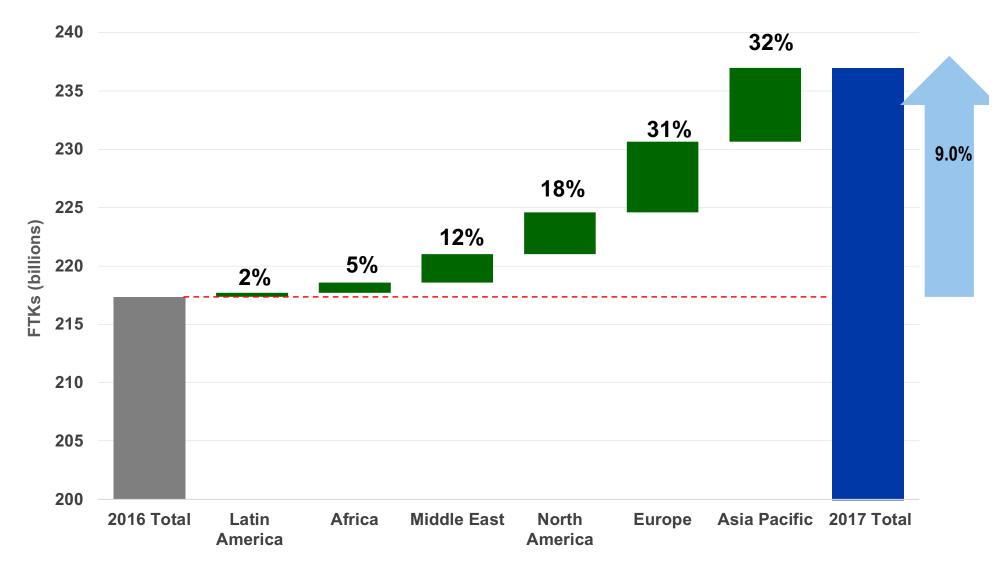
As a result, world air cargo yields have strengthened



Source: http://www.worldacd.com/uploads/files/180131%20-%20WorldACD%20Air%20Cargo%20Market%20Data.pdf

All regions participating in cargo growth, Asia and Europe leading

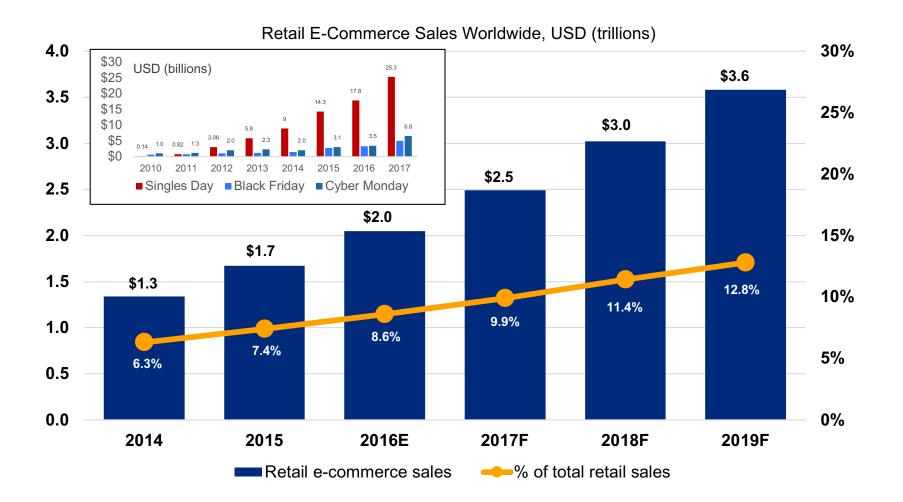
Traffic changes (FTKs) from 2016 to 2017



SOURCE:BCA Market Analysis with data from IATA December 2017

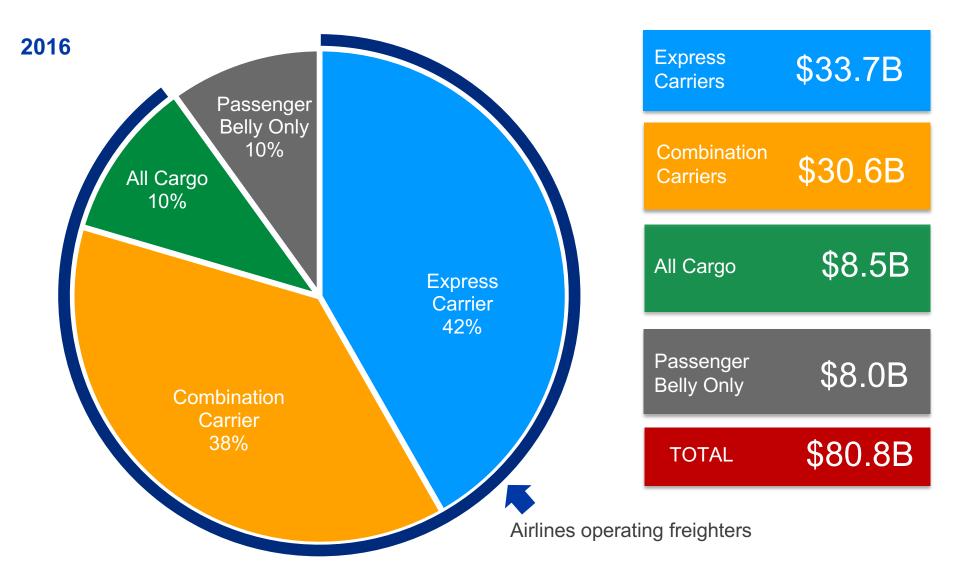
E-commerce sales contributing to air cargo demand

Forecasted to grow 15% per year through 2019



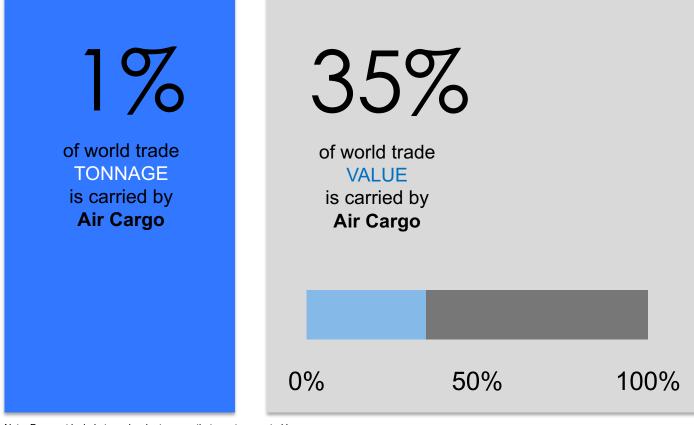
China online retail sales is the world's largest e-commerce market (2X US growth rate)

Freighters are critical to compete in air cargo markets Airlines operating freighters generate 90% of industry revenues



Sources: FlightGlobal, U.S. DOT F41, airline reports, and Boeing estimates (2016 data)

Air cargo's competitive advantage- high value/time sensitive goods



Note: Does not include trans-border tonnage that was transported by truck, rail or fixed installations such as pipelines or conveyors

Source: IATA

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The top 30 cargo airlines account for 72% of world traffic

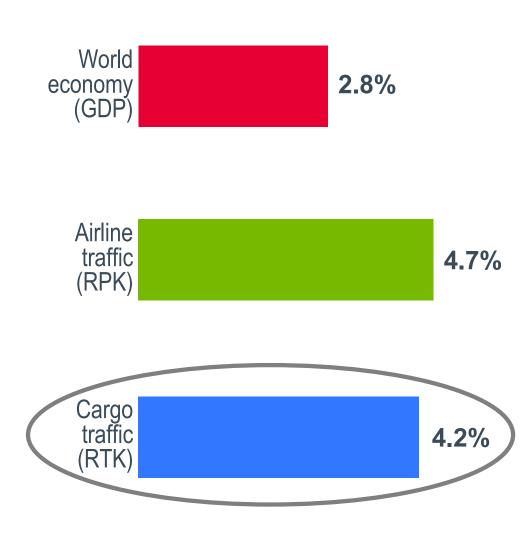
2016 Rank	Airline	2016 Millions of RTKs	YoY % Change	Business model
1	Federal Express	15,712	-0.6%	Express carrier
2	Emirates	12,270	0.9%	Pax belly with freighters
3	UPS Airlines	11,263	3.9%	Express carrier
4	Cathay Pacific Airways	9,947	0.1%	Pax belly with freighters
5	Qatar Airways	9,221	20.4%	Pax belly with freighters
6	Korean Air	7,666	-1.2%	Pax belly with freighters
7	Lufthansa	7,384	7.2%	Pax belly with freighters
8	Cargolux	6,878	9.0%	Freighter only operator
9	Singapore Airlines	6,345	4.3%	Pax belly with freighters
10	Air China	6,089	6.5%	Pax belly with freighters
11	China Southern Airlines	5,536	3.4%	Pax belly with freighters
12	China Airlines	5,273	-1.3%	Pax belly with freighters
13	AirBridgeCargo	4,914	18.8%	Freighter only operator
14	China Eastern Airlines	4,561	0.4%	Pax belly with freighters
15	Etihad Airways	4,481	1.8%	Pax belly with freighters
16	All Nippon Airways	4,315	12.4%	Pax belly with freighters
17	Polar Air Cargo	4,211	0.6%	Freighter only operator
18	British Airways	4,117	1.5%	Pax belly with freighters
19	Asiana Airlines	3,813	6.1%	Pax belly with freighters
20	Turkish Airlines	3,640	42.2%	Pax belly with freighters
21	KLM	3,564	-0.1%	Pax belly with freighters
22	United Airlines	3,534	10.2%	Belly only
23	EVA Air	3,480	-2.7%	Pax belly with freighters
24	Air France	3,417	0.0%	Pax belly with freighters
25	American Airlines	3,168	4.0%	Belly only
26	Nippon Cargo Airlines	2,899	-1.4%	Freighter only operator
27	Delta Air Lines	2,577	-9.0%	Belly only
28	Japan Airlines	2,142	1.0%	Belly only
29	Thai Airways	2,123	2.0%	Belly only
30	Qantas Airways	1,889	0.0%	Pax belly with freighters

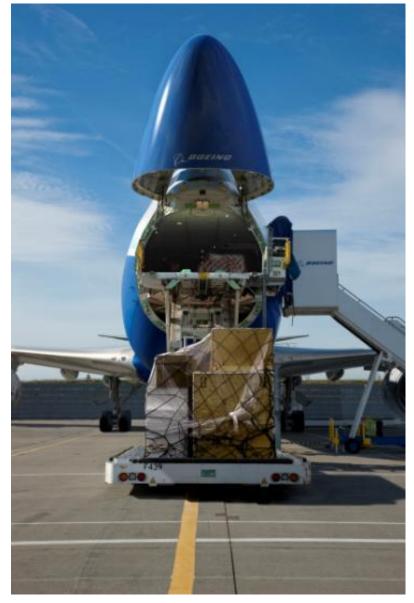
Top 30 scheduled airlines Total world air cargo traffic 166,428 231,466 72% share of total traffic

Source: IATA World Air Transport Statistics (WATS), Boeing

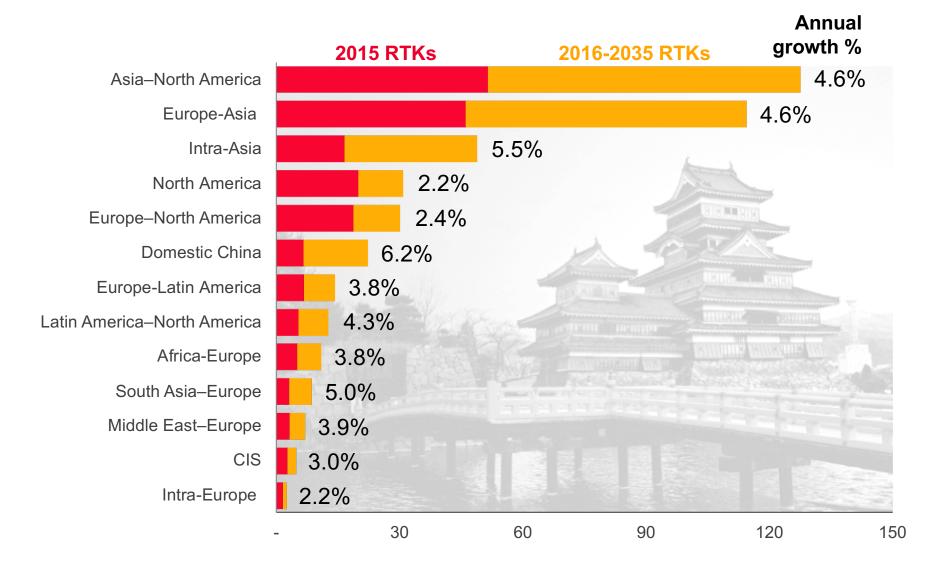
Boeing 20-year market outlook

2016 to 2036



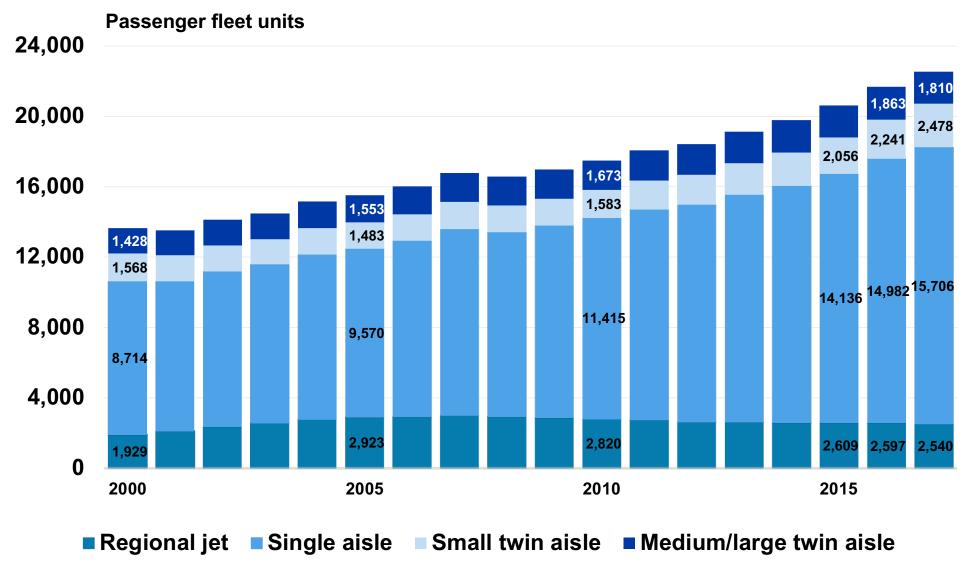


Asia markets will continue to lead industry growth RTKs in billions



World passenger fleet: Single aisle fleet continues to expand the fastest

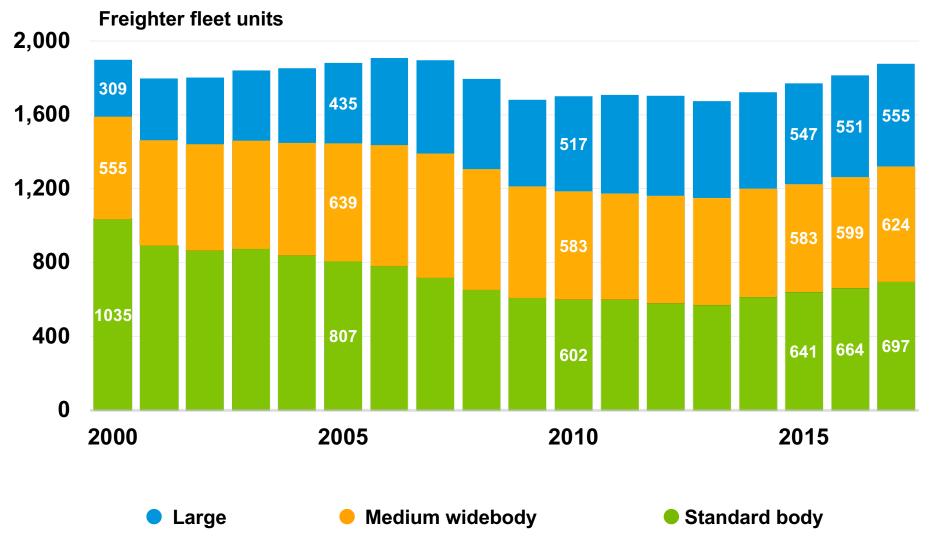
Passenger airplane fleet only



Source: Ascend, Boeing CMO

World freighter fleet: Up-gauging of freighter fleet size continues

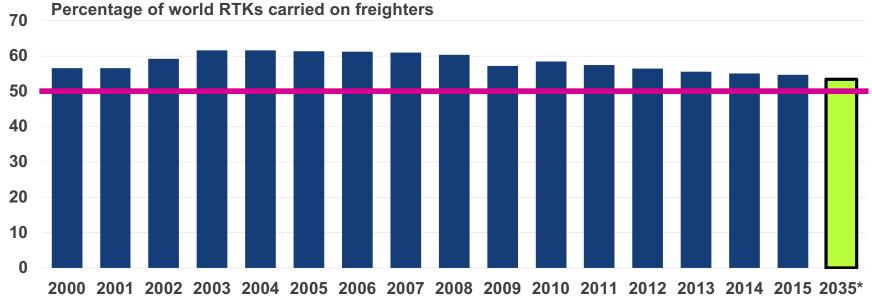
Freighter airplane fleet only



Source: Ascend, Boeing CMO

Dedicated freighters will continue to carry more than half of air cargo traffic

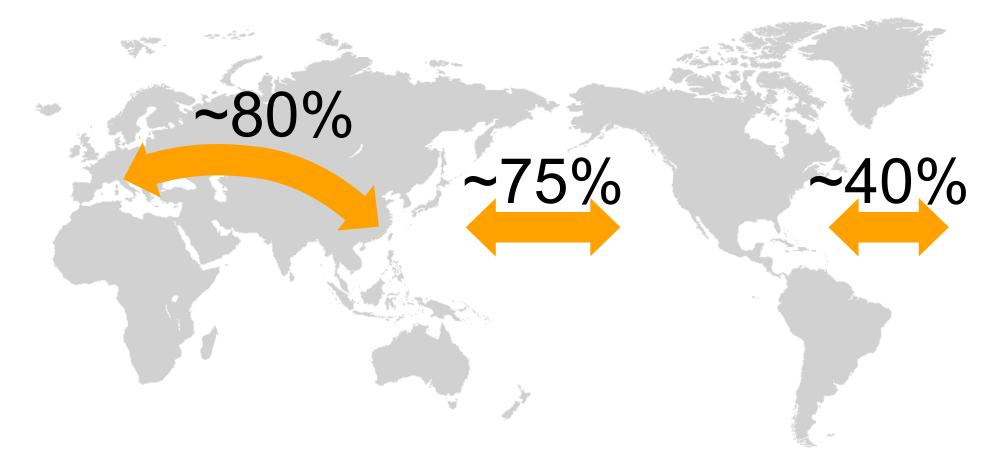




Sources: IATA, ICAO, company reports, Boeing research

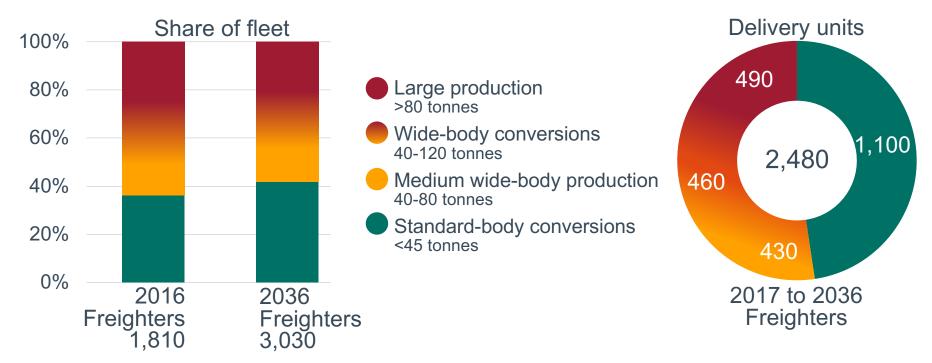
Freighters play a key role in major east-west markets

Total air cargo traffic carried by freighters by percentage

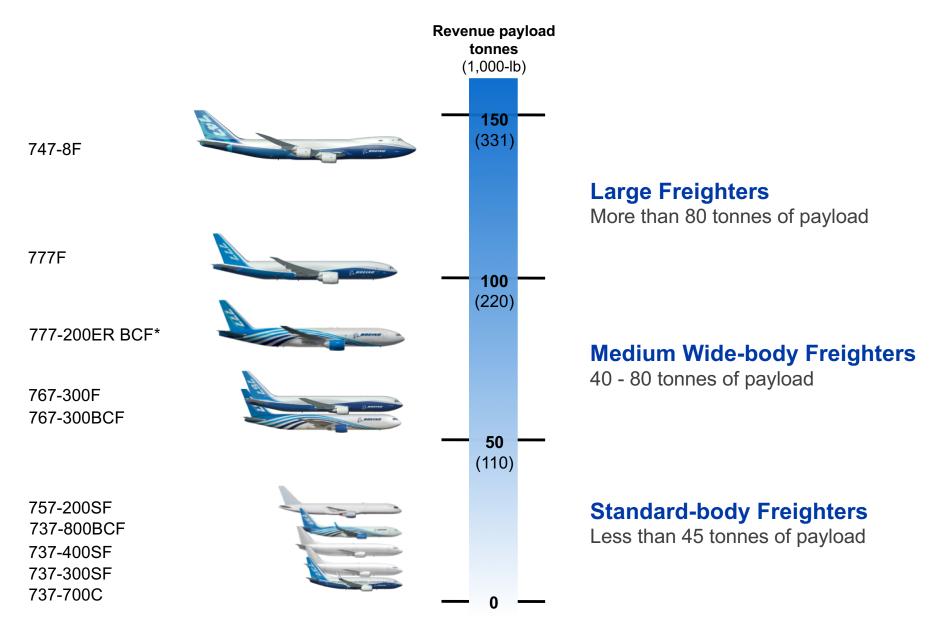


Freighter demand -- 920 new, 1,560 converted





Boeing offers a complete family of freighters



* Product Development Study

Boeing Market Analysis products Available online for all





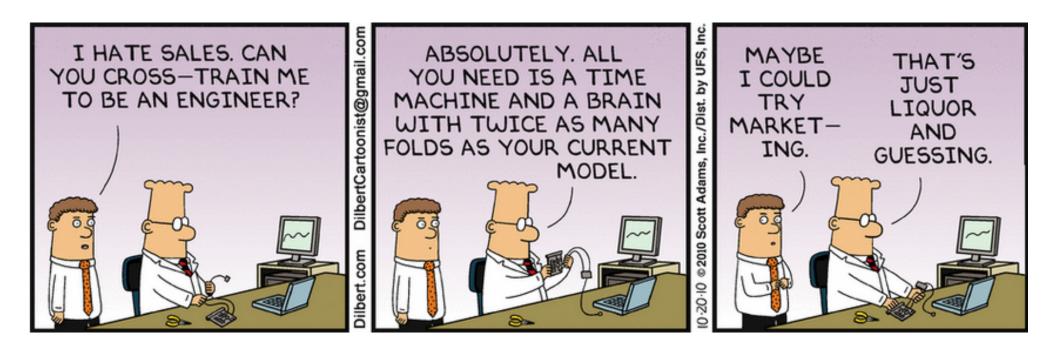
- Yearly publication
- 20 year passenger market forecast

- Biennial publication
- 20 year cargo market forecast

Things to remember



World air cargo traffic rebounding strongly with trade and industrial production World air cargo traffic forecast to grow 4.2% per year through 2036 Pax capacity vital, but the majority of air cargo traffic will remain on freighters The world freighter fleet will expand to 3030 airplanes over the next 20 years





Thank you!