**ACI-NA/AAAE**

Airport Board & Commissioners Conference  
May 5-7, 2019 • InterContinental Mark Hopkins • San Francisco, CA

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**Sunday, May 5, 2019**

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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| 11:00am – 4:00pm | **Registration**  
Room: Lobby Terrace                                                                                                                  |
| 11:30am – 12:30pm | **ACI-NA Commissioners Committee Meeting Working Lunch**  
Room: Six Continents                                                                                                                   |
| 1:00pm – 1:30pm | **Welcome and Opening Remarks**  
Room: Peacock Court                                                                                                                     |
| 1:30pm – 2:30pm | **FAA Presentation**  
Room: Peacock Court  
Speaker: Kirk Shaffer, Associate Administrator, Airports, Federal Aviation Administration                                           |
| 2:30pm – 3:00pm | **Networking Break**                                                                                                                   |
| 3:00pm – 4:00pm | **U.S. Government Affairs Presentation**  
Room: Peacock Court                                                                                                                     |
| 4:00pm – 5:00pm | **Session – Airport Management 101**  
Room: Peacock Court  
This session will look at several key areas of Airport management from the perspective of what should be important to an Airport governing body. These areas include the airport as a business, the airport as an economic engine and the airport as a community asset. In each area, the role of the governing board and the airport management will be discussed. The session will be interactive and discussion by all attendees will be encouraged.  
Speaker: Steve Grossman, Retired CEO, Jacksonville Aviation Authority                                                                 |

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Monday, May 6, 2019

8:30am – 4:00pm  
**Registration**  
*Room: Lobby Terrace*

8:30am – 9:30am  
**Breakfast**  
*Room: Room of Dons*

9:30am – 10:30am  
**Challenges Facing Today’s Airport Board Members and Commissioners**  
*Room: Peacock Court*

Airport commissioners that represent, small, medium and large hubs will discuss the challenges their airports and boards presently face and the concerns they foresee for their individual airports moving forward. This session will provide first-hand perspectives of the strategies commissioners are using to address a broad range of concerns while also providing guidance on emerging issues and trends.

Speaker:  
Harold Cobb, Emeritus Commissioner, Norfolk International Airport

10:30am – 11:00am  
**Networking Break**  
*Room: Lobby Terrace*

11:00am – 12:00pm  
**Session – Some Things are Actually Happening in Washington – Recent Developments Affecting Airports**  
*Room: Peacock Court*

Although much of Washington remains gridlocked, a number of federal policy changes are quietly being implemented that affect airports. Many of these come from Congressional direction in the FAA Reauthorization Act of 2018, which was enacted last October. As the industry evolves, the FAA is considering changes in regulation of airport development, new financial tools for airports, safety mandates, the role of airports in regulating drones and other topics that could, collectively have a significant effect on airport development, operations and management.

Speakers: Peter Kirsch, Partner, Kaplan Kirsch Rockwell

12:00pm – 1:00pm  
**Session – Technology: an Airport Leadership Blessing or Curse?**  
*Room: Peacock Court*

There is no let-up in the technology storm that is sweeping airports. From biometrics to autonomous vehicles – and everything in-between - airports are ripe for technology-enabled change. But what does that look like? And is it all good?

This session seeks to put in context the current technological revolution and its impact on aviation and airports. It frames the challenges and opportunities for airport leaders and suggests actions for Board members and Commissioners.

Speaker: Ian Law, Chief Information Officer, San Francisco International Airport

1:00pm – 2:30pm  
**Networking Lunch**  
*Room: Room of Dons*
2:30pm – 3:30pm  **Session – Let’s Get Real: What Kinds of Airport Projects Make Successful P3s**  
*Room: Peacock Court*

Join ACI-NA’s Beyond the Runway Coalition partner the Association for the Improvement of American Infrastructure (AIAI) for a brass-tacks, get-real discussion about what types and sizes of airport projects are best suited as public-private partnership (P3) procurements. Panelists will lead discussions around their experience with U.S. airport construction, finance, and operations, and answer questions about the use of alternative procurements and private capital to help modernize U.S. publicly-owned airports.

Speakers:
Steve DeWitt, Senior Vice President, ACS Infrastructure Development, Inc.
David-Olivier Tarac, Managing Director ADP International Americas at Groupe ADP
Sue Lee, Senior Managing Director / Principal, Ernst & Young

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**Tuesday, May 7, 2019**

8:00am – 10:00am  **Registration**  
*Room: Lobby Terrace*

8:00am – 9:00am  **Breakfast**  
*Room: Room of Dons*

9:00am – 10:00am  **Airport Security Update**  
*Room: Peacock Court*

Speakers:
Chris Bidwell, Vice President, Security, ACI-NA
Joel Bacon, Executive Vice President, Government & Public Affairs, AAAE

10:00am – 10:15am  **Networking Break**  
*Room: Lobby Terrace*

10:15am – 11:15am  **Bringing Sustainability to Your Airport**  
*Room: Peacock Court*

From environmental protection, to job quality, to economic growth, airports face a host of challenges – and opportunities – when thinking about their impact and long-term future. This session will provide an overview of what sustainability is all about, what it means for airports, and how ACI’s EONS sustainability framework (economic vitality, operational efficiency, natural resources, and social responsibility) can help Airport commissioners and board members provide better stewardship and oversight of their Airport.

Speaker: Ben Gould, Sustainability Analyst, San Francisco International Airport

11:15am – 11:30am  **Closing Remarks**  
*Room: Peacock Court*

11:30am  **Boxed Lunch**  
*Room: Lobby Terrace*